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# PROCEEDINGS OF IAPH WORLD PORTS CONFERENCE 2025 (KOBE)

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October 2025

International Association of Ports and Harbors (IAPH)



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1. October 7, 2025

1.1 Welcome Remarks (0905-0910)

Jens Meier

CEO

Hamburg Port Authority



It is my honour to welcome you to the IAPH World Ports Conference 2025 in Kobe, where the association was born. As the 33rd President of the IAPH, I take great pride in contributing to the leadership of our association at such a historic milestone.

To commemorate our roots in Kobe, Japan, I am grateful that we return to the IAPH's birthplace for our seventieth anniversary conference. More than 70 years ago, in 1952, a historic meeting was held at Kobe University in Japan. It was there that Gaku Matsumoto, Chairman of the Japan Ports and Harbours Association and a representative of the Japanese Ministry of Home Affairs, together with Chujiro Haraguchi, Mayor of Kobe, laid the foundation for what would become the IAPH. While the initial gathering was primarily composed of American and Japanese ports, it was driven by a shared vision: to foster international collaboration among global ports. This vision came to life at the inaugural conference hosted by the Port of Los Angeles in 1955, marking the official founding of the IAPH.

Reflecting on the early days of the IAPH, the motto "World Peace through World Trade and World Trade through World Ports", coined in 1963 by Mr. Matsumoto, our first Secretary General (1955–1967), continues to resonate. It is a poignant irony of history that this vision remains as relevant today as ever, reminding us of the vital role ports play in the prosperity of global trade.

Just as individual ports had to adapt and reinvent themselves over the decades, so too has the IAPH. Since the constitutional reform in 2016, the association has broadened its scope beyond the port sector, engaging with the wider maritime industry and adjacent stakeholders. This transformation has strengthened IAPH's relevance and impact across all six global regions.

Guided by our three strategic pillars climate and energy, data collaboration, and risk and resilience, IAPH has delivered tangible value to its members, welcomed back former ones, and attracted new participants. In my second term as IAPH president, I am committed to deepening these pillars by accelerating digitalization and smart infrastructure, advancing sustainable port development, enhancing resilience, and nurturing the next generation of port professionals to future-proof our industry.

Many of today's challenges echo those of the past, and we continue to draw inspiration from the foresight and leadership of our predecessors whose legacy is honoured in this commemorative booklet. At the same time, I want to emphasise the contributors of the present with today's IAPH board, council members, staff, and members, whose belief in a global forum for industry collaboration and excellence drives our progress. I extend my sincere gratitude to the Ports & Harbours Association of Japan and the Japanese Foundation for IAPH for their generous support in making this publication possible.

I would like to extend my special thanks to my fellow board members, the chairs and members of the technical committees, the staff in Japan and Europe, and all members for their support to the wellbeing of our organization. I hope that IAPH will continue to be more and more active and provide value-added outcome to the IAPH members.

*Professional Background:*

*Jens Meier has been CEO of the Hamburg Port Authority (HPA) since 2008. With more than 25 years of experience in the port, logistics, finance and IT sectors, the computer science graduate is a recognized leader in the maritime industry. His previous professional positions include board positions at Fiege Holding, the tts Group, Systematics AG (later EDS) or Software Design & Management AG (Ernst & Young Group). Jens Meier, elected IAPH Vice President for Europe in 2019, served in this capacity at the International Association of Ports and Harbors (IAPH) for a four-year tenure, during which he also assumed a temporary vice-presidency for Africa. He was elected IAPH President in summer 2023 and has been in office since November of the same year.*

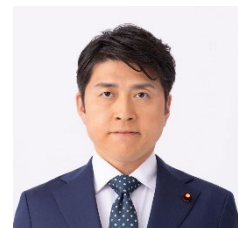
*He is a frequent speaker with a large media outreach, in particular on future maritime affairs and in the area of digitalization. With regard to his voluntary commitment, Jens Meier is a founding board member of the Hamburger Informatik Forum e.V. (Hamburg Informatics Forum). He is also a member of several supervisory boards and boards of trustees. From 2015 to 2018 he served as president of Hamburger Sport Verein e.V. (HSV).*

1.2 Welcome Remarks (0910-0915)

Hiromasa Nakano

Minister

Ministry of Land, Infrastructure, Transport and Tourism (MLIT)



[Provisional Translation from Japanese to English]

I am Hiromasa Nakano, Minister of Land, Infrastructure, Transport and Tourism. I extend my heartfelt congratulations on the opening of the “World Ports Conference 2025,” hosted by the IAPH, which will be held over the next three days starting today.

We would also like to express our deepest gratitude to the IAPH, Kobe City, and all other stakeholders for their dedicated efforts in organizing this conference.

It is well known that the IAPH is an international NGO established in 1955 with Japan playing a central role. It brings together world port stakeholders to promote the development of ports worldwide and facilitate exchanges among port professionals.

Furthermore, it is recognized as a non-governmental advisory body by UN agencies such as the IMO and ILO. Through active discussions on various international port-related issues, it plays a crucial role in contributing to the development of ports worldwide.

This year marks the 70th anniversary of the IAPH. We, the MLIT, find it deeply meaningful that this conference is being held in Kobe, the birthplace of the IAPH.

At the same time, this year marks 30 years since the Great Hanshin-Awaji Earthquake. The Port of Kobe, which suffered immense damage in the earthquake, has achieved remarkable recovery through strong support from both domestic and international communities and the region's relentless efforts. I firmly believe this experience provides valuable lessons and hope for many nations facing natural disasters.

The world port environment is currently undergoing “Turbulent Times,” facing new challenges such as climate change countermeasures, decarbonization, strengthening supply chain resilience, and leveraging digital technologies.

We, the MLIT, will advance the initiatives of enhancing the functions of International Container Strategic Ports, developing Carbon-Neutral Ports (CNP), and promoting disaster prevention and mitigation. We will also share the outcomes of these initiatives with the international community while evolving ports for the future. Furthermore, by gathering the insights of nations worldwide, let us deepen our cooperation so that ports can serve as the foundation supporting the world economy and people's lives, paving the way for the prosperity of the next era.

In closing my remarks, I sincerely hope this conference will foster new wisdom and collaboration befitting these “Turbulent Times” and serve as a beacon illuminating the future of world ports.

*Educational Background:*

*March 2001 - Graduated from College of Liberal Arts, The University of Tokyo*

*May 2006 - Graduated from Graduate School of International and Public Affairs, Columbia University*

*Professional Background:*

*Minister of Land, Infrastructure, Transport and Tourism / Minister in charge of Water Cycle Policy / Minister in charge of the International Horticultural Expo 2027*

*Member of the House of Representatives (HR) (Elected 5 Times)*

*Constituency: Hyogo 8th District November 2024*

*October 2024 - Elected to the House of Representatives (5th term)*

*October 2021 - Elected to the House of Representatives (4th term)*

*October 2020 - Director, Economy, Trade and Industry Division, KOMEITO*

*September 2019 - Parliamentary Vice-Minister of Economy, Trade and Industry*

*- Parliamentary Vice-Minister of Cabinet Office*

*- Parliamentary Vice-Minister of Reconstruction*

*October 2018 - Director, Land, Infrastructure, Transport and Tourism Division, KOMEITO*

*- Director, Cultural Affairs Bureau, KOMEITO*

*October 2017 - Elected to the House of Representatives (3rd term)*

*December 2014 - Elected to the House of Representatives (2nd term)*

*September 2013 - Director, Student's Bureau, KOMEITO*

*December 2012 - Elected to the House of Representatives (1st term)*

*April 2001 - Entered Ministry of Land, Infrastructure, Transport and Tourism*

### 1.3 Welcome Remarks (0915-0920)

Kizo Hisamoto

Mayor

City of Kobe



[Provisional Translation from Japanese to English]

On behalf of the City of Kobe, I extend my heartfelt gratitude to everyone involved in making this event possible, including Jens Meyer, President of the International Association of Ports and Harbors (IAPH); Masaharu Shinohara, Vice President; Masahiko Furuichi, Secretary General; Patrick Verhoeven, Managing Director; and of course, all the organizers.

I understand that Masato Kanda, President of the Asian Development Bank (ADB), will deliver the keynote address. I am deeply grateful that he has taken the time to travel to Kobe despite his busy schedule.

Kobe played a significant role in the founding of the IAPH. The Mayor of Kobe, Chujiro Haraguchi at the time was one of the founding members who worked tirelessly. Hoping for cooperation among the world's ports and for peace, the world's first International Port Conference was held in Kobe in 1952, leading to the formal establishment of the IAPH in 1955. In other words, Kobe is the birthplace of the IAPH, and the 2025 IAPH World Ports Conference is a special event commemorating its 70th anniversary.

Furthermore, this year marks the 30th anniversary of the Great Hanshin-Awaji Earthquake. On 17 January, 1995, a magnitude 7.3 direct-hit earthquake struck, causing devastating damage centered on Kobe City (6,434 fatalities, 43,792 injuries, and over 100,000 homes completely destroyed.). The Port of Kobe also suffered catastrophic damage, yet achieved full restoration in an astonishingly short time of approximately two years. Kobe's remarkable recovery today is a direct result of the warm support we received from people around the world, including those gathered here. I would like to express my heartfelt gratitude once again.

Since its opening in 1868, the Port of Kobe has developed as Japan's gateway for international trade. Its history traces the growth of a city built around the port and its connections to the world. Overcoming the Great Hanshin-Awaji Earthquake taught us the importance of “port resilience” and “global collaboration and mutual support.”

Today, ports are no longer merely logistics hubs; they have become creative centers addressing diverse challenges in environment, technology, human resources, and urban development. The Port of Kobe is focusing its efforts on promoting smart ports, pursuing carbon neutrality, and enhancing the safety of port labor. Furthermore, we aim to deepen cooperation with port cities worldwide and build a model for sustainable port operations.

I understand that this IAPH World Ports Conference features numerous sessions focusing on how ports can achieve growth amid heightened global uncertainties, including conflict and climate change. These sessions address topics such as “Investment in Digital Infrastructure,” “Transition to New Energy,” and “Supply Chain Disruption and Restructuring.” I look forward to substantive discussions in each session.

I hope this conference becomes a valuable opportunity to inherit the legacy of our predecessors, discuss the future of ports, and walk together in mutual cooperation.

I extend my heartfelt gratitude to the many people from around the world who have come to Kobe for this occasion.

I hope you will thoroughly enjoy your stay in Kobe, surrounded by beautiful seas and mountains.

*Educational Background:*

*March 1976 - Graduated from Faculty of Law, University of Tokyo*

*Professional Background:*

*April 1976 - Joined former Ministry of Home Affairs*

*July 1997 - Director, Welfare Division, Public Service Personnel Department, Local Administration Bureau, Ministry of Home Affairs*

*April 2000 - Director, General Affairs Division, Regional Development Bureau, National Land Agency*

*February 2001 - Director, Financial Management Division, Local Public Finance Bureau, Ministry of Internal Affairs and Communications*

*January 2002 - Director, Policy Planning Division, Minister's Secretariat, Ministry of Internal Affairs and Communications*

*January 2003 - Director, Local Administration Division, Local Administration Bureau, Ministry of Internal Affairs and Communications*

*January 2005 - Deputy Director-General of Minister's Secretariat (Responsible for local administration/local public service personnel system and elections), Ministry of Internal Affairs and Communications*

*July 2006 - Executive Director, Election Department, Local Administration Bureau, Ministry of Internal Affairs and Communications*

*July 2008 - Director-General, Local Administration Bureau, Ministry of Internal Affairs and Communications*

*April 2011 - [Concurrently] President, Local Autonomy College, Ministry of Internal Affairs and Communications*

*September 2012 - Left Ministry of Internal Affairs and Communications*

*November 2012 - Vice Mayor of Kobe City*

*November 2013 - Mayor of Kobe City*

1.4 Welcome Remarks (0920-0925)

Masami Kubo

President

Japan Harbor Transportation Association



[Provisional Translation from Japanese to English]

Distinguished guests, I extend my heartfelt gratitude for inviting me to this World Ports Conference, where port professionals from around the world have gathered. First, I would like to express my deepest appreciation to the organizers for their efforts in hosting this event, and to all participants who have traveled from various countries and regions.

This World Ports Conference is held in Japan for the first time in 44 years, and I believe a great many port professionals from around the world have come to the Port of Kobe, a commercial port renowned worldwide. This is an invaluable opportunity to share the excellence of Kobe as a port city and the Port of Kobe itself with all of you who play an indispensable role in logistics, shipping, and related fields.

This year, 2025, marks the 30th anniversary of the Great Hanshin-Awaji Earthquake. Witnessing the immense damage the Port of Kobe suffered during the disaster, I was overcome with despair. I remember as if it were yesterday the industry-wide efforts to revive the Port of Kobe. It is deeply moving to think that you will now see this magnificent

Kobe Port, which achieved its recovery in the very year marking the 70th anniversary of the founding of the International Association of Ports and Harbors (IAPH).

Recent years, the international situation has seen increased instability, including supply chain disruptions caused by the pandemic, volatility in transport demand, uneven distribution of shipping capacity and equipment, port congestion, heightened cyber threats, and tariff-related uncertainties. These factors significantly impact exchange rates and cargo volumes. Furthermore, climate change and strengthened environmental regulations represent an irreversible trend. As the nexus connecting maritime, land transport, and industry, ports are increasingly required to decarbonize and adapt. Moreover, advances in digital technology are accelerating the digitization of terminal operations, gate management, and procedures, along with data sharing among stakeholders, driving the transition to “smart ports.” We believe port competitiveness stems not only from deep drafts and crane capacity, but from comprehensive strength encompassing data flow and human collaboration.

Amidst such turbulence, we in the port and shipping industry must carefully assess international logistics trends to ensure the stability of people's lives while steadily advancing investments that lead to further growth.

In Japan's context, 99.6% of the nation's import and export cargo is handled through ports. For an island nation like Japan, ports are the lifeline supporting industry and daily life.

Conversely, labor shortages represent an urgent challenge for Japan's ports. While Japan faces a declining working-age population due to its aging and low birthrate, the shortage of personnel in the port and shipping industry is particularly pronounced compared to other sectors. Furthermore, the challenges we confront are diverse, including the global trend of port decarbonization and information security measures. To address these challenges, we in the port and shipping industry must unite and implement forward-looking countermeasures. The Japan Port and Shipping Association believes we should steadily advance initiatives - such as digitalization, investment in safety and education, and creating environments where women can thrive - in collaboration with the government, port authorities, and other stakeholders. This will foster pride in port work among younger generations.

The theme of this World Ports Conference, “Reform and Prosperity in a Time of Turbulence,” perfectly reflects today's reality: heightened geopolitical risks, increasingly complex supply chains, and the urgent need to address climate change. Numerous sessions scheduled here will provide invaluable insights for solving Japan's port challenges. I hope all port stakeholders attending this conference will gain exposure to global best practices, leading to further development for each of your ports. Ports have always been at the forefront of change, driving economic and industrial development,

urban regeneration, and human exchange. To further advance our ports, we must embrace this turbulence and challenge ourselves to pursue sustainable and inclusive initiatives.

Finally, I would like to conclude my remarks by wishing the World Ports Conference every success, hoping that the collaboration among port stakeholders worldwide will deepen further, and praying for the long-term continuation of IAPH's activities.

Thank you very much for your kind attention.

#### Corporate Experience

*April 1963: Joined Kamigumi Co., Ltd. June 1997: Managing Director, Kamigumi Co., Ltd.*

*June 1999: Senior Managing Director, Kamigumi Co., Ltd.*

*June 2004: President & CEO, Kamigumi Co., Ltd.*

*April 2012: Chairman & CEO, Kamigumi Co., Ltd.*

*June 2023-March 2024: Honorary Advisor, Kamigumi Co., Ltd.*

#### Japan Harbor Transportation Association

*June 1993: Director, Japan Harbor Transportation Association*

*June 1996: Executive Director, Japan Harbor Transportation Association*

*June 2004: Vice President, Japan Harbor Transportation Association*

*June 2009: President, Japan Harbor Transportation Association*

#### Public Service Experience

*April 2009: Temporary Member, Labor Policy Council*

*June 2009: Temporary Member, Transport Policy Council*

*June 2009: Temporary Member, Port Subcommittee*

*December 2009: Member, Study Committee on Strategic International Container Ports*

*December 2009: Member, Study Committee on Strategic International Bulk Ports*

*November 2010: Member, Study Committee on the Development of Key Ports on the Sea of Japan Side*

*July 2013: Member, Study Committee on the Promotion of Strategic International Container Port Policy*

*June 2021: Member, Study Committee on the Formation of Carbon Neutral Ports*

*January 2023: Member, Study Committee on Advancing New Container Strategic Port Policy*

#### Honors and Awards

*July 2004: Commendation by the Director General of the Kobe District Transport Bureau*

*July 2006: Commendation by the Minister of Land, Infrastructure, Transport and Tourism*

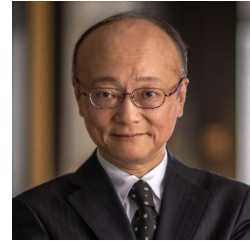
*October 2007: Kobe City Commendation for Industrial Achievement*

*November 2010: Medal with Blue Ribbon*

*November 2015: The Order of the Rising Sun, Gold and Silver Star*

## 1.5 Opening Keynote (0925-0945)

Masato Kanda  
President  
Asian Development Bank



*Masato Kanda is the President of the Asian Development Bank (ADB) and Chair of its Board of Directors, having assumed office on 24 February 2025.*

*He previously served as Special Advisor to Japan's Prime Minister and Minister of Finance.*

*During his nearly four-decade career at Japan's Ministry of Finance, Mr. Kanda held various roles in international affairs, budget management, financial services, and policy planning and coordination.*

*As Vice-Minister of Finance for International Affairs, he played a key role at the G7 and G20, addressing issues such as multilateral development bank evolution, pandemic response, and debt sustainability.*

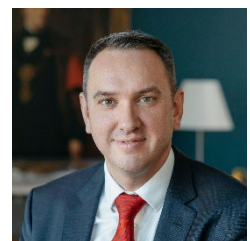
*He also served as Chair of the OECD Corporate Governance Committee and as Alternate Executive Director for Japan at the World Bank.*

*Mr. Kanda holds a Bachelor of Laws from the University of Tokyo and an M.Phil. in Economics from the University of Oxford.*

## 1.6 Reinventing maritime trade to preserve prosperity in turbulent times (0945-1030)

IAPH 2025 will focus on understanding how world ports and maritime trade can operate prosperously amid ongoing global uncertainty. What effects might we see from proliferating tariffs, or a trade war? Are energy transition and sustainability targets – set in relatively stable times – still realistic? Can supply chains adapt to long-term geopolitical instability? And what role will disruptive technologies play? Industry leaders will take a global view on these topics in our plenary opener.

Richard Ballantyne OBE  
Chief Executive  
British Ports Association



*Richard Ballantyne joined the British Ports Association in 2007 and became the Chief Executive in 2016.*

*Richard has in-depth expertise in ports, transport, trade, and environmental policy matters as well as a wide experience of the legislative process around the UK. He is a champion of*

*sustainable development and is also a passionate advocate of the value of the UK ports industry both to the regions in which they are based but also as national gateways.*

*He is a Director of Maritime UK, a Trustee of the Merchant Navy Welfare Board charity and was previously a Director of Port Skills and Safety Ltd. Before joining the BPA Richard spent five years at a Westminster political consultancy and was previously an MP's researcher in the House of Commons. Richard was also awarded an OBE in the 2022 New Year's Honours for his services to the maritime sector.*

Emile Hoogsteden  
CEO  
SOHAR Port



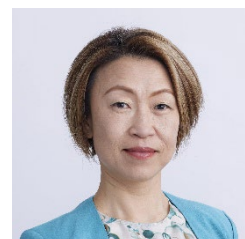
*Emile Hoogsteden is an entrepreneurial executive with experience of over thirty years in developing global business partnerships in commercial shipping, ports, and the logistics industry. He will lead SOHAR Port into the next stage of expansion, robust business growth and energy transition towards becoming a fully integrated industrial port and logistics hub.*

*Results-driven with a focus on global trading and shipping lanes, the industry veteran will aim to accomplish SOHAR Port and Freezone's potential as an engine for economic diversification, sustainability, and investment to meet Oman's development goals. He boasts a strong track-record in the Senior Management Teams at P&O Nedlloyd B.V, APM Terminals International B.V and most recently the Port of Rotterdam where he was Vice President Commercial.*

*In conjunction with a commercially orientated mindset, as well as experience in dealing with international governmental authorities, Emile also possesses considerable expertise in defining and executing Commercial Digitalization strategies. During his career, Emile has been i.a. Member of the Board of the Sohar Industrial Port Company, Sohar International Development Company, Rotterdam Port Promotion Council, International Logistics Promotion Council, Greenport Venlo and Blocklab (Rotterdam Blockchain Fieldlab).*

*Emile holds a Master's degree of Corporate Law from the Erasmus University of Rotterdam, The Netherlands, and a host of diplomas in management and leadership*

Sakura Kuma  
Executive Officer/Managing Director  
Mitsui O.S.K.Line, Ltd/MOL (Asia Oceania) Ptd, Ltd



*Sakura Kuma is the Executive Officer of Mitsui O.S.K.Line, Ltd, and the Managing Director of MOL (Asia Oceania) Ptd, Ltd. She is co-sponsible for overall strategy and business development in the Southeast Asia and Oceania region.*

*Before joining MOL, Sakura held several leadership roles in the shipping industry. Prior to the current role, she served as the Senior Advisor for MOL(Oct, 2024- Mar, 2025). Following the CEO of APM Terminals Japan (2021- 2024), where she not only established and strengthened the commercial function but also improved stakeholder relationship management and expanded the businesses.*

*As the Executive Director of Yokohama Kawasaki International Port (2017- 2020, seconded from NYK), Sakura was responsible for marketing & sales and terminal development. She led the green fuel transition process, including developing LNG bunkering, and served as the liaison to industrial associations and partners, including MPA.*

*During her tenure with NYK (2001-2021), Sakura’s career was enriched by a variety of experiences. She started in container business, leading several container terminal M&A projects overseas especially working on East Asia, Southeast Asia and Europe. She was involved in NYK’s global HR strategy planning, established and led the overseas marketing/sales division for NYK Bulk & Projects Carrier, Ltd (a 100% NYK-owned subsidiary), and was appointed as the first female representative of NYK to Yusen Terminals LLC, overseeing its operation at the west coast of United States.*

Sakura’s passion for the industry and its DE&I improvement remains constant. In her free time, she also enjoys hiking, diving and golfing.

Jens Eskelund

Chief Representative, Greater China and Northeast Asia  
Maersk



*Jens Eskelund was born in 1970 in Aarhus, Denmark. He holds an MA in philosophy and has studied at University of Aarhus and University of Texas at Austin. He has also pursued studies in Chinese at Renmin University in Beijing. Coming to Beijing as a student in 1998, Jens Eskelund began his career in China as Commercial Officer at the Danish Embassy to China before taking on a position in marketing for Maersk Line in Beijing in 2000. Today, he serves as Chief Representative for Maersk in the Greater China Area and North-East Asia. Jens Eskelund has also served as Chairman of the Liner Shipping Working Group of the EU Chamber of Commerce (EUCCC) in China for a decade and was elected president of the EUCCC in May 2023. EUCCC is a leading business organization in China representing 1700 European companies through nine offices in the country.*

## 1.7-1 IMO Net Zero Framework and role of ports (1100-1150)

In what will be a historic year, the member states of the IMO are negotiating both technical and economic measures to decarbonise the industry. With a principal agreement foreseen, this session asks how the funds for an economic measure may be collected, and asks the big question: will ports benefit?

Edvard Molitor  
Head of International Public Affairs & Sustainability  
Gothenburg Port



*Edvard Molitor is the Head of International Public Affairs & Sustainability in the Port of Gothenburg and is responsible for external relations in a global context with a special focus on sustainable development and decarbonization of ports and shipping. He is the key representative of the port authority within global organizations and associations on matters related to sustainability and environment.*

*Since 2024 Mr. Molitor is the Chairman of the Climate & Energy Committee of the International Association of Ports and Harbors (IAPH), the main representation of the port community within the International Maritime Organization. Mr. Molitor is also a Board Member within the Environmental Ship Index, and from 2017 to 2020 he chaired the Sustainable Development Committee of the European SeaPorts Organisation.*

*Mr. Molitor has a wide international experience of environmental management, sustainable development, maritime operations, and marine pollution response, and holds a M.Sc. degree in Aquatic and Environmental Engineering from Uppsala University. Mr. Molitor has previously worked at SSPA Sweden AB, at the European Maritime Safety Agency (EMSA) and at the Swedish Coast Guard Headquarters.*

Michal Forland  
Port Director  
Port of Bergen



*Michal Forland is the Port Director of Bergen, bringing with him over 25 years of leadership experience at the intersection of municipal governance and commercial enterprise. His career has been defined by a consistent focus on bridging public and private sector interests, delivering strategic value in complex organizational landscapes.*

*Before assuming his current role, Michal held senior positions in organizations operating along the boundary between local authorities and business, where he honed his skills in operational leadership, cross-sector collaboration, and institutional transformation.*

*Michal also worked for 8 years on technology development and promotion of offshore floating wind power on a global scale.*

*He is a graduate of the Norwegian Naval Officer School, and holds a degree in Business Administration. This unique combination of military discipline and commercial education has shaped his executive approach—firmly grounded in strategic insight, financial acumen, and decisive leadership.*

*Michal is recognized for his specialized competence in strategy development, leadership, and finance, consistently steering organizations toward sustainable growth and efficient governance.*

Carlo Raucci  
Director, Sustainable Fuels and Strategy  
Lloyd's Register



*Dr. Carlo Raucci is a highly regarded expert in maritime decarbonisation, with over 15 years of experience driving change in the industry. As Director, Sustainable Fuels and Strategy at the Lloyd's Register Maritime Decarbonisation Hub, he spearheads efforts to accelerate the adoption of sustainable fuels for shipping.*

*Dr. Raucci's work played a pivotal role in establishing a first-of-its-kind green corridor cluster in Singapore, which is currently managed by his team. He is accountable for the Fuel Adoption Programme of the Hub, where his team empowers stakeholders across the maritime industry to embrace sustainable fuels and expedite the transition to a clean future. His expertise extends beyond hydrogen, encompassing fuel mix projections, production cost models, and decarbonisation strategy development. Dr. Raucci has authored numerous influential publications, including the Getting to Zero Coalition insight report "The scale of investment needed to decarbonise international shipping", "The Potential of Zero-Carbon Bunker Fuels in Developing Countries" published by the World Bank, and "The Future of Maritime Fuels" published by Lloyd's Register.*

*Dr. Raucci's research from his PhD at University College London (2016) was the first to propose hydrogen and hydrogen-based fuels as a viable option for decarbonising shipping. This pioneering work continues to influence the industry's approach to clean energy solutions. You can connect with Carlo on LinkedIn to learn more about his insights on maritime decarbonisation.*

Sarah Ogier  
Director Maritime Environment and Sustainability  
Port of Seattle



*Sarah Ogier is the Director of Maritime Environment & Sustainability at the Port of Seattle.*

*As a leader at the Port, Sarah helms a brilliant team of environmental scientists, policy analysts, and engineers who share a deep commitment to building a better world. The Port of Seattle aims to be the greenest port in North America. This ambition drives key initiatives in Sarah's portfolio such as the Pacific Northwest to Alaska Green Corridor, expanding and improving shore power at all cruise terminals, electrification of the waterfront, sustainable maritime fuels collaboration, restoring industrial lands to support port operations and natural environments, and integrating sustainability and equity considerations into capital projects. Sarah has worked for local governments, NGOs, and consulting firms across the Pacific Northwest, providing her with extensive expertise in natural resources, decarbonization, public infrastructure, and utility management. Sarah holds a bachelor's degree in urban and environmental planning and a master's degree in water resources management and planning.*

Françoise van den Brink  
Program Manager, Energy Transition – Harbour Master Division  
Port of Rotterdam



*Françoise van den Brink started her career in the energy transition in 2013 and joined the Port of Rotterdam - Port Authority Division Harbour Master - in 2023 as senior advisor Energy transition. Before she joined the Port of Rotterdam she was senior consultant at the Dutch Standardization Institute with a responsibility on a European level to set up a platform performing GAP analysis on needs for hydrogen research and standardization. Also, she took the initiative to set up a Technical Committee on hydrogen in energy systems and she was involved in several European projects on hydrogen. In the Netherlands she set up and was program manager of the Hydrogen Safety Innovation Programme (WVIP) which operated under de H2Platform (nowadays NLHydrogen). On an international level she was Committee Manager of the ISO Technical committee "Oil and gas industries including lower carbon energy" which also has a subcommittee on LNG.*

*With this knowledge she made the switch to the Port of Rotterdam Port Authority. At present, within her role as senior advisor energy transition, she is Program Manager of the Energy Transition Program for the Harbour Master Division.*

*Her responsibility as Program Manager of the Energy Transition Program is to ensure that the Harbour Master Division objectives on safe energy transition and a safe port call are met and implemented in processes and systems with the described responsibilities.*

*She also works on an international accepted harmonized safety framework for all the new energy carriers like LNG, Methanol, (Liquid) Hydrogen, Ammonia and electrical power for propulsion, On Board Carbon Capture (OBCC) and the development of the Port Readiness Level for Marine Fuels assessment tool (PRL-MF).*

*For these purposes she is working closely with other (port) authorities, international regulatory authorities, branch organizations and shipping companies. Françoise is a member of workgroups within the IAPH/CMF, IMO-GIA, WPCAP and is in many international programs to ensure that the operations, related to the new fuels for the shipping industry, will be done safely in the port of Rotterdam.*

#### 1.7-2 Achieving tangible results from climate resilience investments (1100-1150)

Climate resilience in ports requires massive investment, encompassing adaptive measures to protect ports now and offering ports long-term reductions in emissions and climate change mitigation for the future. This plenary will deep dive into what is needed, which level of investment makes sense and what financing options are proving feasible.

Rhona Macdonald  
Policy & IMO Liaison officer  
International Association of Ports and Harbo



*Rhona Macdonald is the Policy and IMO Liaison Officer for the International Association of Ports and Harbors (IAPH) representing ports at the International Maritime Organization (IMO) and contributing to policy and project work pertaining to the energy transition, digitalisation and improving resilience in ports. Rhona is also the Senior Sustainability Advisor at the British Ports Association focusing on environmental policy issues and sharing best practice with UK ports. She is currently developing the BPA' s Decarbonisation Programme which includes a Decarbonisation Benchmarking Scheme to highlight UK ports' progress towards reducing their carbon emissions.*

Jason Sprott  
Executive Director Ports and Airports  
NTational Transport Research Organisation (NTRO)



*Jason is the Executive Director (Ports & Airports) for Australia's National Transport Research Organisation (NTRRO) and leads programs of work across Australia, New Zealand and the Pacific.*

*He has substantial environmental planning, sustainability, master planning, major projects and corporate planning experience across 30 years.*

*His port industry experience spans 24+ years - including 10 years at the Port of Brisbane as the Senior Manager of Strategy & Planning during the port expansion phase, introduction of the third stevedore, extensive industrial/semi-commercial development, waterfront urban renewal precincts and introduction of 'port sustainability' policies and initiatives.*

*Between 2011 and 2022 he managed his private consulting practice Sprott Planning & Environment Pty Ltd specialising in master planning, sustainability, supply chain protection, environmental management, major project approvals, and corporate advisory work with both private sector and government clients across Australia and New Zealand.*

*During his career, he has been commissioned by both Commonwealth and State Governments in policy fields relating to sustainable coastal development and network planning and has represented Australia at global forums including with IAPH at UN headquarters in Geneva focussing on the UN Sustainable Development Goals.*

*He has authored National Port Industry Guidelines in Australia covering Port Master Planning, Supply Chain Protection, Port Sustainability Strategy Development and Dredging.*

*He is currently Project Director on the 'Strategic Transport Infrastructure Advisory Program' with the Kingdom of Tonga in the Pacific region - leading transport infrastructure advisory across road, maritime and aviation infrastructure in partnership with the Ministry of Infrastructure.*

*He is on the Board of Reef Catchments and the National Asset Centre of Excellence in Queensland and is a former Board Member of PIANC Australia.*

*Jason is a 'Sir Winston Churchill Fellow' and has travelled and spoken at international port industry forums across Asia, Europe, the USA, Canada, the Middle East and New Zealand.*

*He is a strong supporter and advocate for IAPH throughout Australia and the Pacific.*

*He holds a Bachelor of Urban & Regional Planning, a Master of Science (Environmental Management) and has completed Executive Education Qualifications through Cambridge University (Business Sustainability).*

Jason Giffen  
Chief Sustainability & Innovation Officer  
Port of San Diego



*Jason Giffen has over 25 years of experience in the planning and environmental fields, with an applied concentration on coastal and marine environments in California. For the last 12 years, he has implemented a robust portfolio of environmental programs at the Port of San Diego advancing environmental protection (air, land, water, & wildlife), climate action planning, coastal resilience, nature-based solutions, maritime sustainability, and blue economy innovation. He is a seasoned thought-to-action catalyst adept at advancing innovative partnerships with triple-bottom line benefits, including pilot project facilitation through the Port's Blue Economy Incubator and expanding the reach of ports as catalysts for innovation and sustainability. He holds a master's degree in international environmental policy from the Middlebury Institute of International Studies and executive education in Sustainability Leadership through Harvard University's Center for Climate, Health, and the Global Environment*

Abdullah Al Abri  
Vice-President - Sustainability  
SOHAR Port



*Dr. Abdullah Sulaiman Al-Abri, Vice President for Sustainability, joined SOHAR Port and Freezone in May 2024. In this role, he is driving significant advancements in the organization's sustainability initiatives, establishing SOHAR as a frontrunner in sustainable development within the region.*

*With a robust background as an international consultant specializing in energy, technology, and investment, Dr. Abdullah has previously represented Oman at prestigious organizations such as the International Energy Agency (IEA) and the Organization for Economic Co-operation and Development (OECD). His expertise has been instrumental in promoting Oman's hydrogen economy and broader energy transition pathways for producer economies.*

*One of his key objectives at SOHAR is to develop international trade corridors for new energies and clean hydrogen. This project involves navigating complex regulatory, investment and logistical challenges, showcasing Dr. Abdullah's exceptional professional network and strategic acumen.*

*Dr. Abdullah holds a Ph.D. in Reservoir Engineering from Curtin University of Technology, where his thesis focused on enhanced gas condensate recovery by CO<sub>2</sub> injection. He also earned an M.Sc. in Petroleum Engineering from Heriot-Watt University and a B.Eng. in*

*Mechanical Engineering from the University of Manchester. His previous positions include Energy Renewal Director at Petroleum Development Oman (PDO) and Consultant at the IEA, where he led pivotal energy transition projects.*

*Beyond his professional commitments, Dr. Abdullah is passionate about coaching and mentoring, valuing the insights gained through collaborative dialogue. In his leisure time, he enjoys reading on economic and technological advancements and engaging in outdoor activities such as hiking and cycling.*

*Looking ahead, Dr. Abdullah aims to influence energy trade and policy dialogues at both local and regional levels while furthering sustainable development at SOHAR Port and Freezone. His dedication to innovation and sustainability positions him to make a meaningful impact in the organization and the broader business landscape.*

#### 1.8-1 How can ports prepare themselves for a new, multi-fuel world? (1150-1200)

With no low- or zero-carbon fuel emerging as the clear frontrunner to be shipping's 'fuel of the future', most ports will need to invest in a multi-fuel zero-carbon bunkering offer to accommodate the needs of their customers. How are ports preparing for this new bunkering landscape and what investments are required, in terms of infrastructure and partnerships?

Peter Alkema  
Harbourmaster Division Strategy Lead  
Port of Amsterdam



*Peter Alkema is responsible for strategy in the Port of Amsterdam harbour master division and is lead for innovation and development initiatives focused on sustainability, port call optimization, autonomous shipping and port resilience.*

*In this capacity, Peter collaborates with organizations and ports both within the Netherlands and internationally. He currently serves as Chair of the Clean Marine Fuels Working Group under the International Association of Ports and Harbors (IAPH) and is a member of the Green Award Board of Experts.*

*Peter holds an unlimited Master Mariner's license. Before joining the Port of Amsterdam, he spent over 20 years at sea as an officer and captain in the merchant navy and offshore industry, specializing in dynamic positioning. He also brings expertise in software development and quality management, with a strong interest in emerging technologies.*

*The Port of Amsterdam is dedicated to developing, operating, and managing the Amsterdam port region. Its mission is to foster sustainable economic growth in the Amsterdam Metropolitan Area by balancing financial performance, quality of life, and regional value creation.*

*The Port of Amsterdam Harbour Master's Division is responsible for safe, efficient, and environmentally responsible marine traffic from 20 nautical miles off IJmuiden to the Oranjesluizen locks in Amsterdam.*

## 1.8-2 Lessons from disaster zone after the earthquake – the successful recovery of Kobe (1150-1200)

Thirty years ago, the people of the City of Kobe awoke to an earthquake that claimed thousands of lives and inflicted a complete collapse in infrastructure, communications, and transport. Yet the subsequent recovery of the city and its trade proved remarkable. What were the success factors behind this rebound and what can other port cities learn from the experience of Kobe?

Shoichi Ojima  
Deputy Director General  
Port and Harbor Bureau of Kobe City Government



*Shoichi Ojima is Deputy Director General of the Port and Harbor Bureau of Kobe City Government. He joined Kobe City Government in 1993 after getting bachelor of engineering.*

*When Great Hanshin-Awaji Earthquake struck in 1995, he was on the front lines in disaster response. Since then, he has dedicated nearly his entire 30-year career to port administration, playing a key role in the reconstruction of the Port of Kobe.*

*He has been involved in a wide range of projects, including port and harbor planning, port construction management, logistics strategy, and attraction of enterprises.*

*He took office as Deputy Director General of the Port and Harbor Bureau in 2024, and has been overseeing and leading port development plans, including those for carbon neutrality, as well as logistics strategies.*

1.9-1 The costly one-click dilemma: how much investment in port cyber resilience is enough? (1200-1250)

Cybercrime is by far the number one risk for ports today. Critical infrastructure is more vulnerable than ever and, while new technologies and automation can dramatically improve efficiency, they increase dependency and vulnerability. How much investment in cyber resilience is enough?

Chloe Rowland  
Senior Manager: Data Collaboration, Risk & Resilience  
International Association of Ports and Harbor



*Originally qualifying as a commercial litigation lawyer, Chloe has worked in project management for the past 15 years. A dedicated professional focused primarily on maritime cyber security issues, she has extensive experience in strategic management, stakeholder engagement and network and relationship development. Working in close partnership with governments, international policy makers, regulatory bodies, defence forces and key industry stakeholders worldwide, Chloe previously managed the University of Plymouth's Maritime Cyber Security Labs to address cyber vulnerabilities in vessels, ports and maritime supply chains as well as in the offshore renewables sector. Her activities with the university resulted in a comprehensive understanding of cyber vulnerabilities and cyber-resilient operations in the maritime sector; this is a key topic for IAPH members under both the Data Collaboration and Risk and Resilience themes which she is taking forward in her role as Senior Manager at IAPH.*

Rolf Schumann  
Co-CEO  
Schwarz Digits



*Rolf Schumann is Co-CEO of Schwarz Digits, the IT und digital division of the Schwarz Group. Schwarz Digits offers digital products and services relating to cyber security, cloud, artificial intelligence, communications and workspace that meet the high German data protection standards - for the greatest possible digital sovereignty.*

*In addition, Rolf Schumann is responsible for the digital activities of the companies of Schwarz Group with a focus on e-commerce, loyalty, retail media and digital innovations. With over 30 years of experience in the strategic planning of IT projects and digital transformation, he is constantly driving technology and innovation-related topics across all industries.*

*Before joining the Schwarz Group, Rolf Schumann was in charge at SAP as General Manager worldwide for the Platform & Innovation division. From 2008 to 2012, Rolf Schumann dedicated himself to the topic of clean tech and founded the start-up company Better Place, with a focus on electromobility. Prior to that, he was CTO for Europe at SAP.*

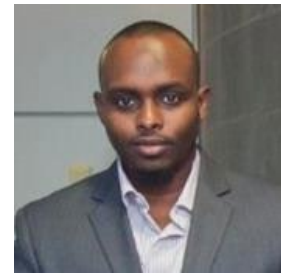
*Before joining SAP in 2000, Mr. Schumann spent nine years at Siemens, where he was responsible for data center operations in Europe and the planning of Internet architecture.*

Warsama Guirreh

CEO

Djibouti Port Community Systems

*Warsama Guirreh is the Chief Executive Officer of Djibouti Port Community Systems (DPCS), the organization mandated to operate the country's Maritime Single Window (MSW) and Port Community System (PCS) platform. Established under Decree 216/2023, the DPCS platform provides a single submission facility for the submission of regulatory documentation related to import, export, transit and transport operations across Djibouti's seaports, railways, and road corridors.*



*Prior to his role at DPCS, Warsama served for over a decade as Director of Technology at the Djibouti Ports and Free Zones Authority (DPFZA), where he played a pivotal role in digital transformation initiatives across the port and logistics sectors.*

*With extensive expertise in digital services, he has a proven track record in managing large-scale technology projects that enhance efficiency and connectivity in trade and logistics.*

*Warsama is committed to advancing innovation and fostering collaboration to create a seamless, fully digital trade and transport environment that supports regional connectivity and economic growth.*

Chin Beng Ong

Chief Information Security Officer

Maritime and Port Authority of Singapore

*Mr. Ong is the Chief Information Security Officer of Maritime and Port Authority of Singapore. He had previously served in the Singapore Ministry of Transport with responsibilities to oversee cyber security and critical information infrastructure policies and programmes in the transport sector.*



*With over two decades of security and operations management and policy formulation experiences in the public and private sectors, Mr Ong also served in the Changi Airport Group and Civil Aviation Authority of Singapore.*

*Mr. Ong holds a bachelor's degree in engineering from the National University of Singapore and postgraduate award in cybersecurity and management from the University of Warwick.*

1.9-2 Beyond investing in port communities – which stakeholders bring the port closer to the city? (1200-1250)

Port authorities are now looking beyond their traditional role as landlord concessionaires, as competing interests in land development and sustainability force city ports to seek other partners. Which stakeholders make a difference? Should municipal stakeholders have a greater say in port governance?

Antonis Michail  
Technical Director  
International Association of Ports and Harbors



*Dr Antonis Michail is an engineer in background with 20 years of professional experience on port environmental and sustainability management. In 2018, Antonis joined the International Association of Ports and Harbours (IAPH) as Technical Director and coordinator of the World Ports Sustainability Program (WPSP). As such, Antonis supervises the work of the IAPH Technical Committees on Climate and Energy, Risk and Resilience and Data Collaboration and oversees all initiatives under the WPSP umbrella.*

*Before joining IAPH, Antonis worked for 8 years as Senior Policy Advisor on sustainability and safety matters at the European Sea Ports Organisation (ESPO). Since 2003 and until 2017, Antonis has been involved in the EcoPorts network of ports from various posts, including managing projects and coordinating the network's activities and development.*

Sang-keun Song  
President & CEO  
Busan Port Authority



*Sangkeun Song was born in 1968 in Haman, South Korea. He holds a Bachelor's degree in Economics from Seoul National University, a Master's degree in Shipping Management from Korea Maritime & Ocean University, and has pursued doctoral studies in Shipping Management at the same institution.*

*After joining the Korean government service through the Civil Service Examination in 1992, he began his career in maritime administration as Director of Port and Logistics Division at the Busan Regional Office of Oceans and Fisheries. He has since held numerous key positions in Korea's maritime sector, including Director of Port and Logistics Planning at the Ministry of Land, Transport and Maritime Affairs, and Minister-Counsellor at the Embassy of the Republic of Korea in the United Kingdom.*

*Prior to his appointment as President of Busan Port Authority in February 2025, he served as Vice Minister of the Ministry of Oceans and Fisheries (MOF), where he oversaw Korea's national maritime policies and international cooperation initiatives. His extensive experience includes roles as Director General of Marine Policy Office and Spokesperson for MOF, focusing on port development, maritime environmental policies, and international maritime cooperation.*

*As the President of Busan Port Authority, he focuses on port development strategy, and strengthening Busan Port's position as a leading global logistics hub.*

Mar Chao  
President  
Port of Valencia



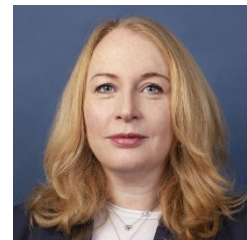
*A Civil Engineer from the University of A Coruña and a Law graduate from the Open University of Catalonia, Mar Chao López has an MBA from the Caixanova Business School (today, IESIDE) and has completed her training with numerous degrees in maritime law, logistics and digital transformation. She speaks English, French, Galician and Portuguese.*

*Among them, the titles of Maritime Law and Port Management from the University of A Coruña; Maritime Transport and Port Management by the Polytechnic University of Madrid, Logistics Management by Lloyd's Academy London; and Manager of the Transport of Goods and Travelers for the European Community.*

*Since the beginning, in 1991, Mar Chao López has developed her work in the port and logistics field, both in the public and private sectors. Until her incorporation as President of Port Authority of Valencia, she served as Director of Operations in State Owned-Ports Body. Likewise, in the private sector, she has been Head of multimodal transport at INDITEX, she has been General Director of the Reysen Group, a leading port services operator. In the public sector, she has worked for the Port Authority of A Coruña, as Head of the port services unit; and in the Vigo Port Authority, as Head of the port operations division and Head of the operations department. Between December 2006 and March 2009, she held the position of General Director of transport of the Xunta de Galicia, being a Counselor in the Ferrol Port Authority and assuming the presidency of Portos de Galicia. Between October 2017 and*

*January 2021, she served as Commercial and Business Development Director at the Port Authority of Valencia.*

Siân Foster  
Director of Corporate Affairs  
Port of London Authority



*Siân is Director of Corporate Affairs at the Port of London Authority, where she is responsible for internal communications, and using digital channels, external relationships and media. She leads on the PLA's long-term strategy, Thames Vision 2050, with a particular focus on community and social impact. From 2018-2023, she was Director of Corporate Affairs at the Money and Pensions Service, where she built Talk Money Week into an annual consumer campaign which reached 18 million people, raising awareness of financial wellbeing. Prior to this, Siân spent most of her career in the aviation sector including thirteen years at Virgin Atlantic Airways, where she was VP of External Affairs and Sustainability, and the Civil Aviation Authority, where she advised on crisis communications and stakeholder engagement strategies.*

#### 1.10 Trade policy uncertainty: how can ports adapt to start-stop trade barriers and tariffs? (1410-1430)

Given the recent tensions between countries and trading blocs and the uncertainty around trade policy in what has been a tumultuous first half of the year, this plenary will focus on how ports are being impacted and how they can respond to permanent instability in cargo flows, and what can be expected in the months and years to come.

James Baker  
Editor, Containers  
Lloyd's List



*James Baker is news editor at Lloyd's List, where he has worked since 2007. His roles have included editing Containerisation International and Lloyd's List Containers, and leading ports and container shipping coverage on Lloyd's List.*

Eugene Seroka  
Executive Director  
Port of Los Angeles



*Gene Seroka is the Executive Director of the Port of Los Angeles, the busiest container port in North America. Confirmed by Los Angeles City Council in June 2014, the Port has experienced a series of historic, record-breaking performances since his appointment.*

*As Executive Director, Seroka interacts with a wide range of stakeholders, including Port customers around the globe, industry partners, elected and appointed officials at all levels, business leaders and local residents. A respected global trade expert, Seroka has advocated for rules-based trade agreements that benefit American exporters and manufacturers.*

*Since the pandemic-induced buying surge generated by American consumers in the second half of 2020, the Port of Los Angeles has eclipsed multiple monthly cargo records and recorded eight out of 10 highest-performing quarters in its 115-year history. The Port set two new milestones for the Western Hemisphere in June 2021 as the first port to process 10 million Twenty-Foot Equivalent Units (TEUs) in a 12-month period and in May 2021 the first port to process 1 million TEUs in a single month.*

*In 2020, Supply Chain Dive named Seroka Executive of the Year for his leadership throughout the pandemic. Seroka—who lived in China during the 2002-2004 SARS epidemic—led the Port’s response to the global health crisis, keeping cargo flowing as an essential service to the nation. In March 2020, former Mayor Eric Garcetti named Seroka the Chief Logistics Officer for the City of Los Angeles, while concurrently serving as the Port’s Executive Director.*

*While serving as Executive Director, Seroka has been appointed to serve on five federal committees to enhance the speed and efficiency of cargo movement and supply chain optimization, including the Office of the U.S. Trade Representative Intergovernmental Policy Advisory Committee, U.S. Department of Commerce Advisory Committee on Supply Chain Competitiveness, U.S. Maritime Administration Marine Transportation System National Advisory Committee, Federal Maritime Commission Supply Chain Innovation Team and U.S. Department of Transportation Bureau of Transportation’s former Port Performance Freight Statistics Working Group.*

*He currently serves as Vice President for North America of the International Association of Ports and Harbors and on the Boards of Directors for the American Association of Port Authorities, California Association of Port Authorities, and Alameda Corridor Transportation Authority.*

1.11 The Red Sea region seen from the waterfront - the current situation, and the prospects for trade and future development (1430-1450)

Well over 600 days have passed since the Red Sea crisis began with global trade being impacted by attacks on shipping in the Gulf of Aden and beyond. With no end to

uncertainty in sight, Lloyds Lists' news editor will be sitting down with the Chairman of Djibouti Ports and Free Zones Authority to speak about what has been happening, how security and operational challenges are being managed and the future prospects for his port and free zone as well as the region's ports looking ahead into the future.

James Baker  
Editor, Containers  
Lloyd's List



*James Baker is news editor at Lloyd's List, where he has worked since 2007. His roles have included editing Containerisation International and Lloyd's List Containers, and leading ports and container shipping coverage on Lloyd's List.*

Aboubaker Omar Hadi  
Chairman of the Board  
Djibouti Ports and Free Zones Authority



*Mr. Aboubaker Omar Holds Degrees from Le Conservatoire National des Arts et Métiers in Le Havre, France, on Ports and Multimodal Transport & the World Maritime University of Sweden, Master on Ports & Shipping Administration. He is a member of the Chartered Institute of Transport UK.*

*Mr. Hadi is also the Chairman of Djibouti Ports Corridor, Air Djibouti, Red Sea Power, Djibouti Ship Repair Yard, Djibouti Ports Community Systems, Port of Djibouti-Doraleh Multipurpose Port, Société de Gestion du Terminal à conteneurs de Doraleh SGTD, Djibouti International Free Trade Zone. In total, the investment portfolio for the development of Port infrastructures amounts to One billion eight hundred million dollars.*

1.12 The new World Bank Port Reform Toolkit – what support can it provide policymakers? (1450-1520)

The current World Bank Port Reform Toolkit provides policymakers and practitioners with effective decision support in undertaking sustainable and well-considered reforms of port governance in developing countries. The new, enhanced toolkit that will be launched at the conference will include new modules with guidance on energy transition and digitalisation, as well as updates to the various chapters on governance and port reform. In a fireside chat, we will interview a senior representative and author of the toolkit from The World Bank to explain these new enhancements.

Patrick Verhoeven  
Managing Director  
International Association of Ports and Harbors



*Patrick Verhoeven is managing director of the International Association of Ports and Harbors (IAPH). The organisation represents about 180 ports and some 150 port-related businesses in 85 countries worldwide. Prior to joining IAPH in 2017, Patrick spent twenty-four years in Brussels representing the interests of shipowners, port authorities, terminal operators and ship agents at EU level. He started his career in 1991 with the Antwerp-based ship agent Grisar & Velge. From 2019 to 2022, Patrick served on the supervisory board of the Ukrainian Sea Ports Authority as deputy chairman. Patrick holds a PhD in applied economics and a bachelor's in law from the University of Antwerp. He is associate professor at the university's Centre for Maritime and Air Transport Management (C-MAT). Patrick lives in Antwerp with his wife and three children.*

Jan Hoffmann  
Global Lead, Maritime Transport and Ports  
The World Bank



*Jan joined the World Bank Transport Global Department in January 2025, to support World Bank client countries to reform and expand investment in the maritime and port sector. Current projects include the Container Port Performance Index (CPPI) and the revised World Bank Port Reform Toolkit.*

*From 2003 to 2024, Jan worked for the United Nations Conference on Trade and Development (UNCTAD), since 2016 as Head of the Trade Logistics Branch. He developed and led technical assistance programs in trade facilitation, co-authored and coordinated of the Review of Maritime Transport, and initiated the Maritime Country Profiles, the International Transport Costs Data Set, and the Liner Shipping Connectivity Index.*

*Previously, Jan spent six years with the United Nations Economic Commission for Latin America and the Caribbean (ECLAC) in Santiago de Chile, and two years with the International Maritime Organization (IMO) in London and Santiago. Prior to this, he held part time positions as assistant professor, import-export agent, seafarer, translator, and consultant. For eight years, he also worked part time for the family tramp shipping business Hoffmann Shipping, based in Horneburg, Germany, with a tweendecker registered in St. Johns, Antigua and Barbuda.*

*Jan has studied in Germany, United Kingdom, and Spain, and holds a doctorate degree in Economics from the University of Hamburg. He is member of the boards of various journals*

*and professional associations, and from 2014 to 2018 was president of the International Association of Maritime Economists (IAME).*

*Dr Hoffmann has been to more than 140 countries and had his hair cut in 85. He has three sons and one wife.*

Rico Salgmann  
Transport Specialist  
The World Bank



*Rico is a maritime transport expert with more than 10 years of industry experience. He started his career in the merchant navy, where he gained experience in ship and port operations with major shipping lines, including the navigation of large cargo and passenger vessels in worldwide service. Prior to joining the Bank as an STC in 2021, Rico was an Assistant Vice President in the transportation and ship finance department of Credit Suisse AG, structuring large asset finance transactions, including the first carbon-intensity-linked ship finance loan, and implementing sustainable shipping finance standards across a \$12 billion lending portfolio. He brings further experience in offshore wind, and in maritime policy at the International Maritime Organization (IMO). Since 2022, he has worked on the growing maritime and green shipping program of the Transport Global Practice as an ETC. Rico holds a first degree in Nautical Science and a Masters in Maritime Policy & Shipping Management from Cardiff University, UK.*

1.13 World Peace through World Trade, World Trade through World Ports – 70 years of IAPH history to help ports and shipping peer through the crystal ball (1550-1650)

With IAPH celebrating the 70th anniversary of its foundation, this session will reflect on the association's roots in the City of Kobe and examine what can we learn from those seven decades of unprecedented international and industrial change, in an effort to help prepare ports, shipping and the wider maritime cluster for an uncertain future.

Patrick Verhoeven  
Managing Director  
International Association of Ports and Harbors



*Patrick Verhoeven is managing director of the International Association of Ports and Harbors (IAPH). The organisation represents about 180 ports and some 150 port-related businesses in 85 countries worldwide. Prior to joining IAPH in 2017, Patrick spent twenty-four years in Brussels representing the interests of shipowners, port authorities, terminal*

*operators and ship agents at EU level. He started his career in 1991 with the Antwerp-based ship agent Grisar & Velge. From 2019 to 2022, Patrick served on the supervisory board of the Ukrainian Sea Ports Authority as deputy chairman. Patrick holds a PhD in applied economics and a bachelor's in law from the University of Antwerp. He is associate professor at the university's Centre for Maritime and Air Transport Management (C-MAT). Patrick lives in Antwerp with his wife and three children.*

Masahiko Furuichi  
Secretary-General  
International Association of Ports and Harbors



*Masahiko Furuichi, Ph.D.*

*He is a Secretary-General of International Association of Ports and Harbors (IAPH). He received B.E. (Civil Engineering), M.E. (Civil Engineering) from Hokkaido University (Japan), M.S. (Transportation) from Northwestern University (USA), and Ph.D. from Hokkaido University. He has a broad range of experiences in port planning and development at Ministry of Land, Infrastructure, Transport and Tourism (MLIT), Japan, served as Professor at the Graduate School of Management, Kyoto University, taught “Global logistics and trade” and “Global logistics and maritime transport”, and published many research papers in the field of global logistics, maritime transport and seaport strategy.*

#### Books

*Kobayashi, K., Khairuddin, A. R., Furuichi, M. and Anderson, W.P.: Economic Integration and Regional Development - The ASEAN Economic Community, Routledge, ISBN 9781138688056, 2017.*

#### Major Papers

*1) Furuichi, M. and Otsuka N.: Examining quick delivery at an affordable cost by the NSR/SCR-combined shipping in the age of Mega-ships, Maritime Policy & Management, Vol.45, No.8, pp.1057-1077, 2018.*

*2) Shibasaki, R., Usami, T., Furuichi, M., Teranishi, H. and Kato, K.: How do the new shipping routes affect Asian liquefied natural gas markets and economy? Case of the Northern Sea Route and Panama Canal expansion, Maritime Policy & Management Vol.45, No.4, pp.543-566, 2018.*

*3) Motono, I., Furuichi, M., Ninomiya, T., Suzuki, S. and Fuse, M.: Insightful observations on trailer queues at landside container terminal gates: What generates congestion at the gates?, Research in Transportation Business and Management, Vol.19, pp.118-131, 2016.*

*4) Furuichi, M. and Otsuka N.: Proposing a common platform of shipping cost analysis of the Northern Sea Route and the Suez Canal Route, Maritime Economics & Logistics, Vol.17, No.1, pp.9-31, 2015.*

Jens Meier  
CEO  
Hamburg Port Authority



*Jens Meier (56) has been CEO of the Hamburg Port Authority (HPA) since 2008. With more than 25 years of experience in the port, logistics, finance and IT sectors, the computer science graduate is a recognized leader in the maritime industry. His previous professional positions include board positions at Fiege Holding, the tts Group, Systematics AG (later EDS) or Software Design & Management AG (Ernst & Young Group). Jens Meier, elected IAPH Vice President for Europe in 2019, served in this capacity at the International Association of Ports and Harbors (IAPH) for a four-year tenure, during which he also assumed a temporary vice-presidency for Africa. He was elected IAPH President in summer 2023 and has been in office since November of the same year.*

*He is a frequent speaker with a large media outreach, in particular on future maritime affairs and in the area of digitalization. With regard to his voluntary commitment, Jens Meier is a founding board member of the Hamburger Informatik Forum e.V. (Hamburg Informatics Forum). He is also a member of several supervisory boards and boards of trustees. From 2015 to 2018 he served as president of Hamburger Sport Verein e.V. (HSV).*

Marika Calfas  
CEO  
NSW Ports



*Marika Calfas is the Chief Executive Officer of NSW Ports, the private sector organisation responsible for managing Port Botany and Port Kembla and the rail intermodal terminals at Cooks River and Enfield in New South Wales, Australia.*

*Marika has over 20 years' experience in the port sector. She is passionate about driving efficiency across port supply chains, informing the wider community and decision makers of the importance and value of ports to our lives and economy, and identifying opportunities to build supply chain system productivity and resilience.*

*Marika has represented the sector advising state and federal governments on industry reform agendas. She has been appointed by the NSW Government to the board of Infrastructure NSW and is a Director of TT Club, an international insurer for the transport and logistics industry.*

*Marika is Deputy Chair of Ports Australia and Infrastructure Partnerships Australia and a Council member of the Australian Logistics Council. She is also a Board member of Regional Development Australia Illawarra – Shoalhaven.*

*Marika holds an Engineering Degree (Environmental), Masters of Engineering Management and Masters of Environmental Law. She is also a graduate member of the Australian Institute of Company Directors.*

Maryam Mohamed Kidere  
Principal Port Security Officer  
Kenya Ports Authority



### Education

*Maryam Mohamed Kidere is a highly accomplished professional with a Master of Science degree in Maritime Affairs, specializing in Maritime Energy Management, from the prestigious World Maritime University in Malmö, Sweden. She also holds a Bachelor of Science degree in Mechanical Engineering from Jomo Kenyatta University of Agriculture and Technology (JKUAT), Kenya.*

### Current Position

*Ms. Kidere currently serves as the Principal Port Security Officer in charge of security systems within the Security Services Division at Kenya Ports Authority (KPA). In this critical role, she is responsible for overseeing the Integrated Security System at the port facility, ensuring its efficiency, security, and effectiveness.*

### Roles and Responsibilities

*Her portfolio encompasses a wide range of high-level responsibilities including capacity planning, design, development, deployment, and modification of security systems infrastructure. She leads technology-driven research and development initiatives to improve and future-proof the port's security systems, ensuring alignment with global standards and emerging trends.*

### Professional Affiliations

*Ms. Kidere is actively involved in several professional organizations:*

- Chairperson, Young Engineers Chapter – Institution of Engineers of Kenya (IEK), Coast Branch*
- Committee Member, Capacity Building Committee – Young Engineers Committee, Federation of African Engineering Organizations (FAEO)*
- Member, Maritime SheEO Community – Supporting mentorship initiatives*
- Committee Member, Mentorship Committee – Women in Maritime - Eastern and Southern Africa (WOMESA), Kenya Chapter*

### Accolades and Achievements

*In recognition of her dedication and contributions to the maritime and engineering sectors, Ms. Kidere was awarded the IAPH Women's Forum Biennial Training Scholarship (2023–2025) in November 2023—an acknowledgment of her professional excellence and commitment to advancement in the field.*

### Ongoing Professional Development

*Committed to continuous learning, Ms. Kidere recently completed the "Green Ports" training course offered by APEC – Antwerp/Flanders Port Training Center in June 2024. This reflects her ongoing dedication to staying current with industry innovations and sustainability practices.*

## 1.14 Welcome Reception - Sorakuen Gardens (1800-2000)

Join us for the welcome reception taking place at the Sorakuen Gardens, the only traditional Japanese-style garden in Kobe. Completed in the early 20th century, it was built by the father of the former Kobe City Mayor Kenkichi Kodera. In March 1941 it came under the ownership of Kobe City, and was renamed Sorakuen in the November of that year.

Enjoy the evening drinks reception and the opportunity to network with fellow professionals in a warm welcoming atmosphere amongst the magnificent camphor trees, cycad wood, and large lanterns that adorn the gardens.

Buses depart Okura at 17:45 latest for travel to Sorakuen Gardens. Limited spaces are available – taxis can be obtained at the Hotel main entrance.

## 2. October 8, 2025

### 2.1 Opening Message (0900-0905)

Arsenio Dominguez  
Secretary General  
International Maritime Organization



I extend my heartfelt congratulations to the International Association of Ports and Harbors as you celebrate your 70th anniversary. Ports are not just infrastructure. They are living gateways to the global economy, since 80 % of world trade travels by ship. Ports are where ships meet communities, where international conventions become daily practice, and where the pulse of maritime trade beats strongest.

Over the years, IAPH members have played a pivotal role in translating IMO's global regulatory framework into practical improvements at the within the walls of IMO, IAPH has contributed to the development of IMO regulations and guidance, whether it is at the home of the ship-to-port interface, the facilitation committee, or at other IMO bodies, such as the Maritime Safety and the Marine Environment Protection Committees. From shaping early safety protocols for vessels, traffic services, and port signals, to helping usher in the International Ship and Port Facility Security Code, your expertise has helped make ports safer, more secure, and more resilient.

On the environmental front, IAPH's contributions have been equally impactful, your input into MARPOL Annex 6 and your support for MEPC resolutions are helping to drive voluntary cooperation between ports and shipping to reduce greenhouse gas emissions. IAPH is a strategic partner to IMO decarbonization projects, including the Green Voyage 2050 project, directly contributing to the development of practical toolkits and supporting workshops for capacity building in developing countries. Ports are central players in the transition to low and zero-emission shipping, whether through green incentive schemes or pioneering safe bunkering practices for alternative zero and near-zero marine fuels. Looking ahead, the IMO Net Zero Framework, set to be adopted in mid-October this year, will rely heavily on port infrastructure and innovation. IAPH leadership will be essential in enabling the global maritime sector to meet its climate goals, and in ensuring that the transition is just, inclusive, and safe for all.

As digitalization accelerates and security threats evolve, we need deeper engagement. IAPH's work on maritime single-window, just-in-time port calls and cybersecurity is helping to build the resilient, efficient, and secure supply chains of tomorrow. The maritime sector must step up to today's challenges in what is at times an uncertain world. I wish to offer my personal call to action to IAPH and its membership to shape a maritime sector that serves people and planet sustainably, securely, and equitably. Embrace digitalization, not as a luxury, but as a necessity. Invest in smart technologies that streamline operations, enhance transparency, and strengthen resilience, champions diversity and inclusion for your workforce.

Support ports in developing countries to meet the highest standards, and commit boldly to decarbonization by enabling the safe handling of alternative fuels, supporting green shipping corridors, and fostering innovation in energy efficiency. And congratulations once again on your 70th anniversary.

*Mr. Dominguez assumes his role as tenth IMO Secretary-General, bringing with him more than three decades of experience serving the global maritime sector, across a spectrum of leadership roles of increasing scope and responsibility.*

*Initially representing his native Panama, first within the Panama Maritime Authority and in his lattermost appointment as Ambassador of Panama to IMO, his affinity for building consensus saw him elected by his peers as Chair of several flagship IMO intergovernmental meetings, including: the Marine Environment Protection Committee (MEPC), the Technical Committee of the 29th Assembly, and the Maritime Security, Piracy and Armed Robbery Group, as well as a number of Vice-Chair and Board member roles.*

*A naval architect at heart and by training, Mr. Dominguez gained his first degree at Veracruzana University, Mexico. Recognising from the outset of his career the importance of a multi-disciplinary and multi-sectorial approach to the maritime sector, Mr. Dominguez later went on to pursue a Master of Business Administration (MBA) at the University of Hull, as well as an executive qualification in International Law and European Politics at Birkbeck University, both in the United Kingdom.*

*This agile approach served him well in better understanding the priorities and navigating the needs of the different stakeholders across the maritime sector, and indeed the complexities of a specialized UN agency whose mission it is to support them. In 2017 Mr. Dominguez harnessed this extensive technical and diplomatic knowledge and experience as a delegate for the benefit of IMO. He joined the Organization, first as Chief of Staff, followed by Administrative Director - leading the Organization through the COVID-19 pandemic. Directly prior to his election in July 2023 as Secretary-General, he was the Director of the Marine Environment Division.*

*His initial term as IMO Secretary-General, approved at the 33rd Assembly in December 2023, will be for a period of four years from 2024 to 2027.*

## 2.2 Keynote (0905-0920)

Hitoshi Nagasawa

President/Chairman

Japanese Shipowners' Association/Nippon Yusen Kabushiki Kaisha (NYK Line)



*Hitoshi Nagasawa has built a distinguished career in the global shipping industry over more than four decades. After graduating from Kobe University's Faculty of Economics in 1980, he joined NYK Line, where he initially focused on the transportation of automobiles and energy resources.*

*In 2004, he was appointed head of the LNG Group, contributing to the company's growth in the liquefied natural gas (LNG) transportation business.*

*His career in NYK Line advanced to hold key leadership roles, including Representative Director and Senior Managing Executive Officer, Representative Director and Executive Vice*

*President, then CEO and President. In 2023, he became Chairman of the Board, a role he continues to hold today.*

*Since 2021, he has also served as Vice President of the Japanese Shipowners' Association and was appointed President in 2025.*

*A native of Kyoto Prefecture and currently 67 years old, Mr. Nagasawa is recognized for his steady leadership and deep understanding of the shipping and logistics industries.*

### 2.3 Reimagining port ecosystems in uncertain times - a global port operator's view from the bridge (0920-0940)

As the impact of permanent instability in trade relations and tariffs bite, trade flows remain in a permanent state of flux. Yet supply chains still need to flow and global port operators must anticipate future infrastructure and capacity needs to meet the demands of their shipping, supply chain and cargo owner stakeholders. With the increasing consolidation of the liner shipping sector, the Group CEO of a global port operator shares its approach to address these challenges and needs.

Ong Kim Pong  
Group CEO  
PSA International



*Ong Kim Pong (王金榜) is currently the Group CEO at PSA International. Alongside the Senior Management Council, he is responsible for the overall performance and strategic growth of the Group's portfolios and partnerships. He joined PSA in 1997 and was based in various countries, holding regional leadership roles in Europe and Asia. During his stints across PSA's network of terminals, Kim Pong has been instrumental in propelling the company's international presence and service excellence.*

*Committed to advancing Singapore's research and development strategies as well as global connectivity, Kim Pong serves as a member of the National Research Foundation Board and Co-Chairman of the Manufacturing Trade & Connectivity Domain International Advisory Panel. He is also a Public Service Medal recipient, recognised for his contributions on the Urban Redevelopment Authority Board, and also serves as the Chairman of ALPS, Singapore's public healthcare supply chain agency. Passionate about nurturing future leaders, Kim Pong serves on the NUS Business School Management Advisory Board and is an Adjunct Professor at NUS' Department of Industrial Systems Engineering and Management. He holds a Master of Business Administration from National University of Singapore. He is married with three children.*

## 2.4 The current investment climate for ports – storm clouds with silver linings? (0940-1030)

The climate for investment in ports and port infrastructure has become increasingly fragmented, varying according to geography, investment source, and the transformation of the concession model along with the operators bidding for them. What does the global investment climate look like today?

David Wignall  
Managing Director  
David Wignall Associates



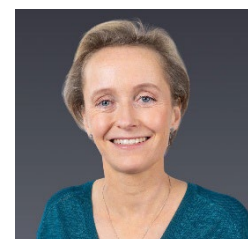
*David Wignall is a senior port and shipping professional who has operated an advisory company planning port, maritime infrastructure and ships for the last 20 years. He acted as Senior Vice President of Indonesia's State Owned Port Company (IPC) for five years and as Chairman of a Container Terminal for four. He has worked in many countries in the world including China, USA, the United Kingdom, India, Russia, Germany, Spain, Thailand, UAE, Yemen, Brazil, Singapore, Malaysia, Indonesia, Kenya, South Africa, Mozambique, and Nigeria. Before founding his own company David was responsible for the Port & Logistic Division of one of the world's leading maritime research and consulting groups.*

Jean-François Belzile  
Harbour Master and Director of Marine Operations  
Port of Montreal



*Jean-François Belzile has a wealth of experience in the maritime industry, having worked in various roles at different companies over the years. Currently, Jean Francois serves as the Harbour Master & Director Marine Operations at the Port of Montreal, a position Jean Francois has held since November 2015. Prior to this, Jean Francois worked as the Director of Marine Operations at the Shipping Federation of Canada starting in November 2010. Before that, Jean Francois held the position of Surintendant Senior at Montréal Gateway Terminals from May 2000 to October 2010.*

Annick De Ridder  
Flemish Minister for Mobility and Public Works, Ports, and Sports  
Government of Flanders



*Professional Experience:*

*Flemish Minister for Mobility and Public Works, Ports, and Sports - 2024-present*  
*Vice Mayor for the Port, Urban Development, Spatial Planning, and Patrimony in Antwerp - 2019-2024*  
*Chair of the Board of Directors, Port of Antwerp-Bruges - 2019-2024*  
*Member of the Flemish parliament - 2004-2024*  
*Consultancy Green Energy & Finance, Katoen Natie - 2011-2014*  
*City Council Member in Antwerp - 2007-2011*  
*Lawyer - 2002-2011*

*Academic Background:*

*University of Antwerp - Master of Laws*  
*Ku Leuven - Postgraduate Certificate in Corporate Finance*

Vinícius Patel  
Port Administration Director  
Porto do Açu



*Mr. Patel is an executive with 20 years of experience in the port, oil and gas, and logistics industries. He served as a C-Level executive in different companies and markets. He has been Port Administration Director at Porto do Açu Operações since 2019, in charge of maritime management, infrastructure, QSMS (Quality, Health, Environment, and Safety), institutional relations and Services at the port. His challenge is to operate and develop Açu efficiently and safely, in line with best ESG practices. He also stands as IAPH (International Association of Ports and Harbors) Vice President for Central and South Americas, Board Member of Efen Marine (JV BP | Prumo) and Board Chairman of ESI – Environment Ship Index Initiative.*

Jens Meier  
CEO  
Hamburg Port Authority



*Jens Meier has been CEO of the Hamburg Port Authority (HPA) since 2008. With more than 25 years of experience in the port, logistics, finance and IT sectors, the computer science graduate is a recognized leader in the maritime industry. His previous professional positions include board positions at Fiege Holding, the tts Group, Systematics AG (later EDS) or Software Design & Management AG (Ernst & Young Group). Jens Meier, elected IAPH Vice President for Europe in 2019, served in this capacity at the International Association of Ports and Harbors (IAPH) for a four-year tenure, during which he also*

*assumed a temporary vice-presidency for Africa. He was elected IAPH President in summer 2023 and has been in office since November of the same year.*

*He is a frequent speaker with a large media outreach, in particular on future maritime affairs and in the area of digitalization. With regard to his voluntary commitment, Jens Meier is a founding board member of the Hamburger Informatik Forum e.V. (Hamburg Informatics Forum). He is also a member of several supervisory boards and boards of trustees. From 2015 to 2018 he served as president of Hamburger Sport Verein e.V. (HSV).*

## 2.5-1 Port financing and risk: what ports need and banks want (1100-1150)

A session with one goal: getting that Final Investment Decision over the line. What persuasive arguments can ports advance to gain financing and what do investment institutions need, in practical terms, to win over their investment stakeholders?

Jamie Simpson  
Economic Consultant  
Triple Line Consulting



*Jamie Simpson, Triple Line Consulting, is an economic consultant with 30 years' experience related to transport and logistics, infrastructure investment (public, corporate, PPP) and economic development in 35 countries (Europe, Africa, Asia and North America). In the logistics space, he has undertaken strategic planning / Master Plan studies, transaction advisory / market due diligence, and feasibility studies on seaports, inland waterway ports and integrated logistics facilities linking ports to transport networks / corridors. His recent work has focused on greening logistics chains and investment.*

*He has provided transaction advisory support for the leading port / logistics operators (HPH, DPW, PSA, APMT, ICTSI, China Merchants) and financial institutions (HSBC, BoC, B&B Infrastructure, Brookfield, JPMorgan). He has worked with IFIs / Development Agencies - World Bank, Asian Development Bank, Inter-American Development Bank, African Development Bank, IFC, UNOPS, TradeMark Africa and European Commission.*

*Jamie's professional career in the port sector initiated through engagement with the Hong Kong Government Port Development Board, the public -private partnership that included the world's leading port operators, logistics and shipping lines, for over 10 years in a lead advisor role on the South China Gateway Development and Hong Kong Master Plan / port development strategy and implementation.*

*He is based in London England.*

Yesim Elhan-Kayalar  
Adviser, Office of the Chief Economist  
Asian Development Bank



*Yesim Elhan-Kayalar is an economist with over 32 years of experience in development and academia. She currently serves as an Advisor to the Chief Economist at the Asian Development Bank (ADB), specializing in digital transformation and market competition. Her expertise is informed by extensive field experience across 31 countries.*

*At ADB, Elhan-Kayalar develops knowledge and policy solutions to address key challenges in Asia and the Pacific, particularly in maritime decarbonization. Her work combines economic research with long-term development strategies, reflecting her commitment to sustainable economic solutions and impactful development in the region. Elhan-Kayalar holds a PhD in economics from the University of California.*

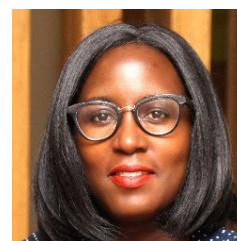
Marcus John  
Managing Director  
Thomas Miller Australasia



*Marcus qualified as a solicitor in the UK and worked in maritime law firms in London and in Sydney. He joined Thomas Miller Sydney office in 1995 as the UK P&I Club correspondent for Australia.*

*He was appointed a director of Thomas Miller in 1998, and managing director of Thomas Miller Australasia in 2004. He is responsible for running TT Club business in Australia New Zealand and Pacific Islands.*

Hildabertha Kundu  
Senior Deal Originator  
Development Bank of South Africa



*Hildabertha Kundu holds a MPhil. in Development Finance from the University of Stellenbosch, South Africa. She has over 16 years development banking experience dealing in the structuring of project finance deals in bulk infrastructure, sovereign lending and project preparation Facilities. She has closed projects in key sectors of Transport including Ports and waterways, energy, oil and gas, and social infrastructure. Hildabertha has been instrumental in the shaping and structuring of regional programs and corridors. With a background in Economics, and Development*

*Finance, Hildabertha is equipped to advice clients on the financing of large infrastructure deals.*

## 2.5-2 Energy hubs: can investment be de-risked? (1100-1150)

The technology is available. The potential for 'critical mass' between industrial demand and shipping demand for fuels is clear. How can de-risking push these factors over the tipping point, ensuring that investment needs are surpassed and critical projects can finally commence?

Stuart Neil  
Strategy and Communications Director  
International Chamber of Shipping (ICS)



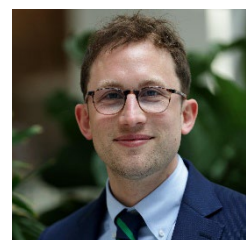
*Stuart Neil is the Director of Strategy and Communications for the International Chamber of Shipping (ICS) where he leads the communications activities of the ICS Secretariat based in London and supports the Secretary General and Board in delivering the organisations strategic agenda. He is responsible for all external and internal communications, using online, media and events to promote the work of ICS on behalf of the board.*

*He initiates and supports the development of the Chamber's studies, provides strategic communications counsel to the Secretary General and acts as a spokesperson for the organisation. Stuart also leads the organisations Energy Transition work where he developed the Clean Energy Marine Hubs initiative and the Just Transition Maritime Taskforce.*

*Stuart began his career in the British Foreign Service before moving to the private sector advising governments and international companies on communication strategies. Stuart spent 9 years as a Press Secretary to Queen Elizabeth II before moving to the energy sector. Stuart has also worked for the United Nations advising the UN Secretary General's Special Representative for Sustainable Energy.*

*Stuart was appointed as a Member of the Royal Victorian Order by Queen Elizabeth II and is a fellow of the Royal Society for the Encouragement of Arts, Manufactures and Commerce.*

Rico Salgmann  
Transport Specialist  
The World Bank



*Rico is a maritime transport expert with more than 10 years of industry experience. He started his career in the merchant navy, where he gained experience in ship and port operations with major shipping lines, including the navigation of large cargo and passenger vessels in worldwide service. Prior to joining the Bank as an STC in 2021, Rico was an Assistant Vice President in the transportation and ship finance department of Credit Suisse AG, structuring large asset finance transactions, including the first carbon-intensity-linked ship finance loan, and implementing sustainable shipping finance standards across a \$12 billion lending portfolio. He brings further experience in offshore wind, and in maritime policy at the International Maritime Organization (IMO). Since 2022, he has worked on the growing maritime and green shipping program of the Transport Global Practice as an ETC. Rico holds a first degree in Nautical Science and a Masters in Maritime Policy & Shipping Management from Cardiff University, UK.*

Andrés Nieto  
General Manager  
National Port Administration (ANP) of Uruguay



*He graduated as a Civil Engineer from the Faculty of Engineering at the University of the Republic of Uruguay in 1986.*

*Holds a Master's degree in Port Engineering awarded by JICA (Japan International Cooperation Agency) in 1993.*

*He joined the National Ports Administration as a professional in the former Technical Deputy General Management, performing specific tasks in Engineering and Construction Management.*

*At the same Company, he later served as the Technical Director of the Container Terminal of Montevideo's Port, Head of the Planning and Investment Department, Manager of the Dredging Area, Manager of the Infrastructure Area, and Manager of the National Ports System Area.*

*He also hold the position of National Director of Hydrography for the Ministry of Transport and Public Works of Uruguay, and Vice President of the Uruguayan Delegation to the Uruguayan-Brazilian Joint Commission for the Development of the Merín Lagoon Basin.*

*Is currently the General Manager of the National Ports Administration of Uruguay. He has been involved in various projects and consultancies related to maritime, land, and passenger transportation in different fields. As a professor, for the last thirty years teaches Ports and Transportation Engineering courses on the Faculty of Engineering at the University of Montevideo.*

Lynn Loo  
CEO  
Global Centre for Maritime Decarbonisation



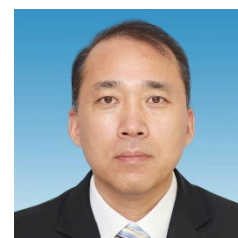
*Prof. Lynn Loo is the Chief Executive Officer at the Global Centre for Maritime Decarbonisation.*

*Under her leadership, Lynn has led GCMD to launch several initiatives to close technical and operational gaps in deploying ammonia as a marine fuel, establishing the assurance framework for drop-in green fuels, unlocking the carbon value chain to demonstrate onboard carbon capture and storage systems and the offtake of LCO<sub>2</sub>, and deploying energy efficiency technologies to improve fuel efficiency of ships. To date, GCMD is working with more than 130 centre- and project-level partners.*

*Prior to joining GCMD, Lynn was the Director of the Andlinger Center for Energy and the Environment at Princeton University.*

*Lynn is currently Theodora D. '78 and William H. Walton III '74 Professor in Engineering and professor of chemical and biological engineering at Princeton University. She is also a member of the National Academy of Engineering and a Fellow of the American Institute of Chemical Engineers, American Physical Society and the Materials Research Society.*

Liu Shengli  
Vice Director & Senior Engineer  
Transport Planning Research Institute of the Min



*Liu Shengli was born in September 1978. He graduated from Dalian Maritime University with a master degree in Transportation Information Engineering and Control in March 2004. After graduation, he joined the Transport Planning Research Institute of the Ministry of Transport, where he is currently serving as Vice Director and Senior Engineer. He is also a member of the Expert Pool for Water Transport Industry of the Ministry of Transport. Throughout his career, he has been dedicated to transportation planning, with a particular focus on the planning and research of water transport. He has participated in various studies, including the National Layout Planning of Ports and Waterways, the National Layout Planning of Water Traffic Safety Supervision and Rescue Systems, The Overall Planning of the Ship Routing System for Coastal Ocean, and The Layout Planning of Anchorages along the coast of Tianjin and Hebei. He has published more than 20 papers on various topics and has won more than 20 awards in science and technology and consulting categories from organizations such as the China Maritime Society, the China Engineering Consulting Association, and the China Water Transport Construction Association.*

Ioannis Giannakos  
Director General for Ports, Port Policy and Maritime Investments  
Hellenic Ministry of Maritime Affairs & Insular Po



*Dr. Ioannis Giannakos is a senior public-sector executive with two decades of experience in public policy, ports policy, national port strategy, supervision of port concession agreements, port market monitoring, regulation and independent authorities. He currently serves as Director General for Ports, Port Policy and Maritime Investments at the Hellenic Ministry of Maritime Affairs & Insular Policy, where he leads the design and implementation of Greece's national port strategy, port infrastructure and maritime investment policies. In this capacity, he works closely with port authorities, operators, and industry stakeholders to enhance competitiveness, service quality, and safety, while advancing the sector's green and digital transitions.*

*Prior to his current role, Dr. Giannakos held senior leadership positions at the Public Ports Authority of Greece, including Director General and Acting Governor. There, he oversaw market supervision, concession agreements monitoring, port charges and institutional compliance.*

## 2.6-1 The World Bank Container Port Performance Index (CPPI) – 2025 report (1150-1200)

In this session, the highlights will be presented of the S&P Global – World Bank CPPI report for 2025 of the world's container ports, which will also compare against restructured historical data

Jan Hoffmann  
Global Lead, Maritime Transport and Ports  
The World Bank



*Jan joined the World Bank Transport Global Department in January 2025, to support World Bank client countries to reform and expand investment in the maritime and port sector. Current projects include the Container Port Performance Index (CPPI) and the revised World Bank Port Reform Toolkit.*

*From 2003 to 2024, Jan worked for the United Nations Conference on Trade and Development (UNCTAD), since 2016 as Head of the Trade Logistics Branch. He developed and led technical assistance programs in trade facilitation, co-authored and coordinated of the Review of Maritime Transport, and initiated the Maritime Country Profiles, the International Transport Costs Data Set, and the Liner Shipping Connectivity Index.*

*Previously, Jan spent six years with the United Nations Economic Commission for Latin America and the Caribbean (ECLAC) in Santiago de Chile, and two years with the International Maritime Organization (IMO) in London and Santiago. Prior to this, he held part time positions as assistant professor, import-export agent, seafarer, translator, and consultant. For eight years, he also worked part time for the family tramp shipping business Hoffmann Shipping, based in Horneburg, Germany, with a tweendecker registered in St. Johns, Antigua and Barbuda.*

*Jan has studied in Germany, United Kingdom, and Spain, and holds a doctorate degree in Economics from the University of Hamburg. He is member of the boards of various journals and professional associations, and from 2014 to 2018 was president of the International Association of Maritime Economists (IAME).*

*Dr. Hoffmann has been to more than 140 countries and had his hair cut in 85. He has three sons and one wife.*

## 2.6-2 Reimagining urban waterfronts, transforming port cities – the case of Kobe (1150-1200)

Follow the tragic earthquake and the immediate aftermath, the City of Kobe needed to develop a master plan for the port which would not only meet the operational needs of their maritime stakeholders. The City's planners embarked on a journey to create a completely new waterfront which brought port and city even more closely together, transforming working and cultural life for its citizens as well as visitors to Kobe. This session tells that story.

Koji Shirahase

Deputy Director General (Planning & Coordination Bureau) &  
Executive Director (Port & Harbor Bureau)

Port and Harbor Bureau, Kobe City



*Koji Shirahase concurrently serves as Deputy Director General of the Planning and Coordination Bureau and Executive Director of the Port and Harbor Bureau of Kobe City Government. He joined Kobe City Government in 1992, and was on the front lines in disaster response when Great Hanshin-Awaji Earthquake struck in 1995. Since then, he has devoted nearly his entire 30-year career to port administration, making significant contributions to the redevelopment of the Port of Kobe.*

*He assumed the position of Deputy Director General of the Planning and Coordination Bureau in 2023, and oversees and directs key citywide initiatives, including the 30th*

*Anniversary of the Great Hanshin-Awaji Earthquake projects, the coordination for Expo 2025 Osaka, Kansai, Japan.*

*In 2025, he also assumed the position of Executive Director of Waterfront Redevelopment Department in the Port and Harbor Bureau, where he leads major redevelopment efforts including preparations for the opening of a large-scale arena with a capacity of 10,000 people, and the formulation of a comprehensive waterfront redevelopment vision.*

## 2.7-1 Maximising the value of port land through smarter concessions (1200-1250)

The needs of concessionaires are ever changing. Increasingly, national, regional and municipal governments demand that ports maximise return on every square meter of land in its portfolio. With all this in mind, this session asks: what constitutes a smart port concession today?

Mike Mundy  
Editor  
Port Strategy



*Mike Mundy is known worldwide within the ports and shipping industry as a leading analyst and consultant as well as the author of definitive published works on port privatisation and related topics. In addition to his role as Editorial Director of Port Strategy he undertakes consultancy for industry, spanning public and private sector organisations, as well as international agencies such as the EIB and the World Bank.*

Ruth Banomyong  
Commissioner  
Port Authority of Thailand



*Professor Ruth Banomyong is currently serving as a Commissioner at the Port Authority of Thailand (PAT), where he also chairs the Committee on Asset Reform and Logistics Infrastructure Development and the Committee on Knowledge, Technology and Innovation Management. In addition, he is a board member of Thailand's Eastern Economic Corridor Development Zone (EEC). He is a former Chairman of the Advisory Board to the Thai Minister of Commerce and currently advises the Thai Deputy Prime Minister responsible for security issues. He also previously served as Dean of the Faculty of Commerce & Accountancy (Thammasat Business School) at Thammasat University.*

Peter Xotta  
President and CEO  
Vancouver Fraser Port Authority



*Peter Xotta is the president and CEO of the Vancouver Fraser Port Authority, the Canadian federal agency responsible for enabling trade through the Port of Vancouver, Canada’s largest port and the fourth-largest port in North America by tonnage. The Port of Vancouver enables \$350 billion dollars’ of trade annually across five cargo sectors. Today, amidst changing global economic and trade dynamics, the port authority is working closely with government, industry, First Nations and other partners to support Canada’s trade growth and diversification through Vancouver’s gateway.*

*Peter’s career in the port industry spans over 35 years, including three decades at the port authority and over a decade on the port authority’s executive leadership team. Prior to his appointment to president and CEO in 2023, Peter’s diverse portfolios at the port authority included port operations, business development and strategic projects. He played a key role in working with local partners to identify and secure funding for a suite of off-terminal trade enabling infrastructure projects throughout the region, which were developed to improve the movement of goods to and from the port and support Canada’s competitiveness in international trade. He also led the organization’s port and supply chain optimization work, such as the Active Vessel Traffic Management Program and other supply chain visibility initiatives.*

Enrique Piraino  
Development Manager  
Puerto Valparaíso



*Enrique Piraino Vega is the Development Manager at Puerto Valparaíso. He is an Industrial Engineer and PMP®, with over 16 years of experience in planning and managing port development projects and land logistics in public and private companies. He holds postgraduate studies in Port Management, Intermodal Transport, and Maritime Administration and Supply Chain.*

Deborah Onga  
Chief Commercial Officer  
PNG Ports Corporation Ltd



*Deborah Michelle Onga currently serves as the Chief Commercial Officer of PNG Ports Corporation Limited, a State Owned Enterprise, overseeing 15 of Papua New Guinea's key port facilities. With over a decade of experience in law, corporate governance, maritime, logistics, property, and hospitality, Deborah brings a rare combination of legal acuity and commercial foresight.*

*Deborah is leading the Corporation's landmark commercialization strategy, with a strong focus on transforming port land assets and unlocking the economic potential of the Lae Industrial Park – a national infrastructure priority for Papua New Guinea. Her mandate directly supports PNG Ports' long-term vision to position Lae as a regional logistics and industrial hub, making her a key voice in global port development dialogues.*

## 2.7-2 Breaking down the wall between cruise stakeholders, maximizing economic impact for destinations (1200-1250)

The global cruise fleet is in full expansion and vessel passenger capacity of the new tonnage is multiplying to meet ever-increasing demand for seaborne tourism. What can port authorities, city and regional governments and agencies do to ensure that the communities receiving these vessel calls maximise their economic and social benefits?

Jackie Spiteri  
Managing Director  
SESG



*Jackie is an experienced sustainability professional with a history of working in the maritime and infrastructure sector bringing a wealth of knowledge on sustainable development and operations.*

*With over 18 years' experience and a gift for creating collaborative partnerships, alongside a strong ability to recognise and cultivate the potential in others, Jackie has a proven track record of accelerating organisational sustainability through strategy development, implementation, communication, and education.*

*In 2022, Jackie became the founder and Managing Director of advisory company SESG. SESG are focused on supporting organisations navigate the evolving sustainability imperative. Helping organisations to understand their current state and develop relevant and tailored strategies that build upon existing foundations to support them in responding to the evolving mandatory reporting landscape.*

*Jackie has sat on the Board for PIANC ANZ, a global not-for-profit body that brings together experts on technical, economic, environmental and planning issues pertaining to*

*waterborne transport and infrastructure and is a former Chair of the Ports Australia Environment Planning and Sustainability Working Group and sits on the Mayor of Newcastle's Sustainable Development Collaborative, an active group focused on localising the United Nations SDGs to the region. Jackie is also an accredited Lead Auditor and GreenMarine verifier, being one of only 26 globally and the only accredited GreenMarine verifier in the Asia/Pacific region.*

*During her career Jackie has been responsible for the development of a number of Sustainability Financing Frameworks in the export/import infrastructure sector, enabling over \$750million of sustainability linked debt to be realised through a series of innovative sustainability financing transactions. Jackie was instrumental in the development of the ASEAN Taxonomy V3, that saw the introduction of the Transport & Storage and Construction & Real Estate sectors. Jackie continues to work on V4 of the Taxonomy with a focus on the Water Supply, Sewerage, Waste Management and Remediation (WSSWMMR) sector. More recently Jackie has been deeply involved in the development of KubeNest, a sustainability software solution enabling organisations to easily report on all their material topics in one location.*

Massimo Russo  
Vice President  
MSC Cruises Japan



*Massimo Russo is the Vice President and a Board Member of MSC Cruises Japan. Based in Tokyo since 2018, he leads the company's operations and strategic development across the Japanese and Korean markets, with a focus on strengthening MSC's presence in Asia and driving sustainable growth in one of the world's most dynamic cruise regions.*

*Massimo began his career with MSC Cruises in the contact center, building a strong foundation in operations and customer service. Over the years, he advanced through a range of roles and spent nearly a decade as Operations Manager in Italy, overseeing large-scale port operations and coordinating complex embarkation and turnaround activities.*

*In 2018, he embraced a new challenge by relocating to Tokyo as Director of Operations, where he has played a pivotal role in establishing MSC Cruises' footprint in the Japanese market. In 2022, during the FIFA World Cup in Qatar and ahead of cruising's restart in Japan, he was entrusted with managing the operations of three MSC ships deployed as floating hotels in Doha—a landmark project that highlighted MSC's innovation in hospitality and event services.*

*Appointed Vice President in 2024, Massimo now brings nearly two decades of cruise industry experience and an international perspective to his leadership role, advancing operational excellence and building strong partnerships with stakeholders in Japan and Korea.*

*He holds a degree in Economics and Commerce from the University of Naples, where he specialized with a thesis on the cruise industry—a field that has shaped and inspired his professional journey.*

Simone Maraschi  
Managing Director  
Cruise Gate Hamburg

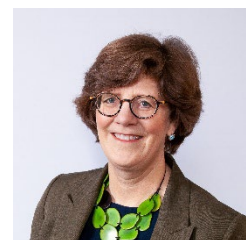


*Simone Tommaso Maraschi was appointed Managing Director of Cruise Gate Hamburg on July 1st, 2020. Cruise Gate Hamburg GmbH (CGH) is a subsidiary wholly owned by Hamburg Port Authority AöR. As the operator of Hamburg's cruise centres, CGH oversees terminal operations, berthing allocation, cruise development and terminal planning – and is the single point of contact for all cruise liner companies.*

*Simone started his career in 1997 in the airline industry, first in sales and marketing and later moved to terminal and airport operations. In 2005, Simone joined the Italian ferry Group Grimaldi/Grandi Navi Veloci and oversaw sales and marketing for the German-speaking countries. In 2010, he moved to Sartori & Berger, one of Germany's leading port agencies and cruise service providers, where he was responsible for operations in all German and Polish ports.*

*In addition to his active role in Hamburg's cruise development as a board member of the Cruise Cluster "Hamburg Cruise Net", Simone is also involved internationally. Before being elected as the new Chairman of Cruise Europe in May 2024, he chaired the Cruise Europe Sustainability Committee and was active on the Marketing Board. Simone also serves as Chair of the IAPH Cruise Committee and is actively involved in association work for CGH as a member of CLIA. Simone was born and raised in Milan, Italy.*

Stephanie Jones Stebbins  
Managing Director, Maritime Division  
Port of Seattle



*Stephanie Jones Stebbins, Managing Director, Maritime at the Port of Seattle, is a seasoned leader with extensive experience in developing innovative business approaches to create financial success along with community and environmental*

*sustainability. In the role of Managing Director of Maritime, Jones Stebbins is responsible for directing the strategic and daily operations of Cruise Operations, Fishing and Commercial Operations, Grain, Recreational Boating, Industrial Properties, Waterfront Capital Programs, and Marine Maintenance.*

*As a Port of Seattle employee for more than 25 years, Jones Stebbins has deep experience across both policy and operational issues in the Maritime Industry.*

*Jones Stebbins has a successful track record of leading large diverse teams to accomplish Port business and strategic goals. She holds a Bachelor's degree in Civil and Environmental Engineering from Duke University, and a Master's degree in Regional Planning from the University of North Carolina.*

Fumie Ono  
Director of Cruise Project Promotion Division  
Port and Harbor Bureau, City of Yokohama



*Fumie Ono is passionate about ports. She has over 20 years of public service experience in municipal government, in Port and Harbor Bureau, Economic Affairs Bureau, and Board of Education Secretariat. In total, she has about 10-year career in Port and Harbor Bureau.*

*She began her career at the City of Yokohama in 2004, and she was appointed as the director of the Cruise Port Project Promotion Division in charge of port operation and sales promotion in April 2024. In this position, she is responsible for attracting cruise ships to Yokohama and the management of facilities such as berths and cruise terminals, including security and allocating of ships to the berths.*

*She was born and raised in Yokohama, a port city in Japan. She is interested in international communication. She holds a Bachelor's degree in Business and Commerce and a Master's degree in International Economy from Keio University.*

2.8 Finding the profit move to decarbonize port industrial clusters: can a circular economy truly work in practice? (1410-1440)

Every port is at a different stage on the journey toward true circular economic activity. But whether ports opt to use existing infrastructure in the effort to decarbonise, or look to build sustainable infrastructure from scratch, the question remains the same: will the developments pay back quickly enough to satisfy the investor? This session will explore potential approaches.

Jackie Spiteri  
Managing Director  
SESG



*Jackie is an experienced sustainability professional with a history of working in the maritime and infrastructure sector bringing a wealth of knowledge on sustainable development and operations.*

*With over 18 years' experience and a gift for creating collaborative partnerships, alongside a strong ability to recognise and cultivate the potential in others, Jackie has a proven track record of accelerating organisational sustainability through strategy development, implementation, communication, and education.*

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*Jackie has sat on the Board for PIANC ANZ, a global not-for-profit body that brings together experts on technical, economic, environmental and planning issues pertaining to waterborne transport and infrastructure and is a former Chair of the Ports Australia Environment Planning and Sustainability Working Group and sits on the Mayor of Newcastle's Sustainable Development Collaborative, an active group focused on localising the United Nations SDGs to the region. Jackie is also an accredited Lead Auditor and GreenMarine verifier, being one of only 26 globally and the only accredited GreenMarine verifier in the Asia/Pacific region.*

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Roberto Bocca  
Head of the Centre for Energy and Materials  
World Economic Forum



*Roberto is the Head of the Centre for Energy and Materials at the World Economic Forum.*

*In this role, he directs a dynamic team focused on advancing high-impact collaboration among industry, government, and civil society to accelerate the energy and materials transitions at national, regional and global levels. Under his leadership, the Centre works to bring together leaders from companies and countries to create insights, shape solutions, and drive action toward a secure, sustainable, and equitable energy system that supports economic and social development. Roberto engages stakeholders across oil and gas, utilities, energy technology, mining and metals, chemicals, and infrastructure to address shared challenges and opportunities. The activity led by Roberto spans a broad range of critical topics, including transitioning industrial clusters, securing critical minerals, enabling responsible renewable deployment, advancing clean fuels, transforming power systems, and mobilizing finance for clean energy. He also leads strategic initiatives that provide fact-based insights and benchmarking to support decision-making during this period of industrial transformation.*

*Before joining the Forum in 2009, Roberto was at BP for 14 years, most recently as Director, Emerging Consumer Markets in BP Alternative Energy, with previous responsibilities in Strategy, Business Development, Supply and Trading, Sales, Marketing, in multiple postings (France, UK, Poland, India, South Africa, China, Viet Nam). Before BP, Roberto worked at Telecom Italia and Unifarma. He holds a degree in Business and Economics from the University of Turin in Italy.*

Boudewijn Siemons  
CEO  
Port of Rotterdam



*Boudewijn Siemons has been CEO of the Port of Rotterdam Authority since 1 February 2024. In the organisational structure, the commercial and staff departments are below Boudewijn Siemons in his role as CEO.*

#### Experience

*Mechanical engineer Siemons became interim CEO at the Port of Rotterdam Authority in July 2023. At the time, he was already COO at the Port Authority (since October 2020), Before joining the Port Authority board, Siemons worked at Royal Vopak's management and*

*worked in that capacity in Europe, the Middle East and the US. Before that (from 1998 to 2006), Siemons held various management positions at Royal VolkerWessels. Boudewijn Siemons began his career in 1987 in the Netherlands Royal Naval Institute and TU Delft.*

#### *Additional Roles*

- *Board member of VNO-NCW*
- *Chairman of the Seaports Trade Organisation (BOZ)*
- *Supervisory board member of the Rotterdam Maritime Museum*
- *Board member Zuid-Holland Economic Board (EBZ)*
- *Board member of the German-Dutch Chamber of Commerce (DNHK)*
- *Supervisory board member of Rotterdam Partners*
- *Advisory board member of the DeltaPORT Community Fund*

## 2.9 Love thy neighbour: forecasting regional port cooperation, alliances and mergers (1440-1510)

Is your port neighbour your fiercest competitor, or your next business partner? For a long time, alliances and mergers between port authorities were exceptional but, as delegates will learn, there are now concrete examples of partnerships, and even mergers, that have resulted in both financial and competitive gains for all.

Richard Ballantyne OBE  
Chief Executive  
British Ports Association



*Richard Ballantyne joined the British Ports Association in 2007 and became the Chief Executive in 2016.*

*Richard has in-depth expertise in ports, transport, trade, and environmental policy matters as well as a wide experience of the legislative process around the UK. He is a champion of sustainable development and is also a passionate advocate of the value of the UK ports industry both to the regions in which they are based but also as national gateways.*

*He is a Director of Maritime UK, a Trustee of the Merchant Navy Welfare Board charity and was previously a Director of Port Skills and Safety Ltd.*

*Before joining the BPA Richard spent five years at a Westminster political consultancy and was previously an MP's researcher in the House of Commons.*

*Richard was also awarded an OBE in the 2022 New Year's Honours for his services to the maritime sector.*

Jacques Vandermeiren  
CEO  
Port of Antwerp-Bruges



*Jacques Vandermeiren is the current CEO of Port of Antwerp-Bruges (from January 2017). Before joining the Port Authority he was active at Elia, the network operator and listed company, where he held various management positions since joining it in 2001 and became CEO in 2012.*

*Vandermeiren has occupied various directorships with among others Febeg (Federation of Belgian Energy Companies) and the Federation of Belgian Enterprises. He is currently an active board member of the dataplatform NxtPort, Kunsthuis Opera Ballet Vlaanderen, Royal Antwerp Football Club and the Belgian coffee brand Vascobelo. He is also co-founder of the Belgian sustainability platform The Shift, as well as co-investor in Qpinch, which generates energy from waste heat. Since December 2024, Jacques Vandermeiren is vice-president Europe for the International Association of Ports and Harbours.*

*Vandermeiren graduated as Master of Laws, a qualification which he later supplemented with a master's in European Studies, a middle management course with Vlerick Business School and an "advanced management Program INSEAD". He is married to Barbara Baeckelmans, with whom he has three children. He lives in Antwerp.*

Masaharu Shinohara  
Executive Officer  
Kobe-Osaka International Port Corporation



*Educational background:*

*Bachelor of Engineering, University of Tokyo  
Master of Science, Stanford University*

*Present function:*

*Vice President, IAPH  
Executive Officer, Kobe-Osaka International Port Corporation  
Visiting Professor, Open University of Japan.*

*Past jobs:*

*April 2001: Deputy General Manager, Engineering Department, Kansai International Airport Co., Ltd.  
April 2003: Director for Space Development, Science and Technology Bureau, Cabinet Office*

*April 2006: General Manager, Port and Airport Department, Kinki Regional Development Bureau, Ministry of Land, Infrastructure, Transport and Tourism*

*June 2009: Executive Officer for Engineering and Planning, Osaka Port Corporation*

*October 2014: Executive Officer, Kobe-Osaka International Port Corporation*

## 2.10 Fireside Chat: A sustainable future for the cruise industry - the role for ports (1510-1530)

Patrick Verhoeven

Managing Director

International Association of Ports and Harbors



*Patrick Verhoeven is managing director of the International Association of Ports and Harbors (IAPH). The organisation represents about 180 ports and some 150 port-related businesses in 85 countries worldwide. Prior to joining IAPH in 2017, Patrick spent twenty-four years in Brussels representing the interests of shipowners, port authorities, terminal operators and ship agents at EU level. He started his career in 1991 with the Antwerp-based ship agent Grisar & Velge. From 2019 to 2022, Patrick served on the supervisory board of the Ukrainian Sea Ports Authority as deputy chairman. Patrick holds a PhD in applied economics and a bachelor's in law from the University of Antwerp. He is associate professor at the university's Centre for Maritime and Air Transport Management (C-MAT). Patrick lives in Antwerp with his wife and three children.*

Bud Darr

President & CEO

Cruise Lines International Association



*Charles "Bud" Darr is President and CEO of Cruise Lines International Association (CLIA), the global trade association that represents the world's most prestigious ocean, river, and specialty cruise lines; a highly trained and certified travel agent community; and a widespread network of stakeholders, including ports, destinations, and ship developers, as well as a range of leading product and service providers to the cruise industry.*

*As President and CEO, Bud is responsible for leading the organization's work as the foremost authority and voice of the industry across the association's five operating regions, including North America, Europe, Australasia, Brazil, the United Kingdom and Ireland.*

*Bud joined CLIA as president and CEO in February 2025—returning to the association, having previously held the post of Senior Vice President of Technical and Regulatory Affairs from 2010 to 2017. Prior to his return to CLIA, Bud served as Executive Vice President, Maritime Policy and Government Affairs at MSC Group for nearly eight years.*

*A highly respected and recognized expert in the maritime world, Bud's leadership of CLIA comes at an important time for the industry as the cruise sector builds on a strong and responsible growth trajectory.*

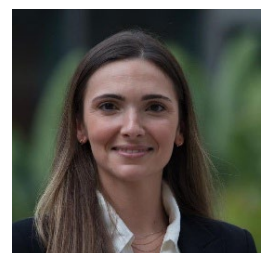
*His accomplished maritime experience includes serving six years in the United States Navy (1983 to 1989) and in the U.S. Navy Reserve while at the United States Merchant Marine Academy (1989 to 1993), where he graduated with honors in the Marine Transportation program and received his Merchant Marine License as a Deck Officer. He then served 17 years (1993 to 2010) with the U.S. Coast Guard in a variety of roles, including Deputy Chief of Maritime & International Law. He also represented the United States as a delegate to the International Maritime Organization (IMO) at the Assembly, Committee, Sub-Committee, and Working Group levels, and served in capacities as head of delegation, advisor, and elected Chairman.*

*He began his education in Submarine Nuclear Engineering and obtained his formal undergraduate education at the U.S. Merchant Marine Academy. During his service with the U.S. Coast Guard, he studied law and graduated with high honors from The George Washington University Law School.*

2.11 A view from the bridge - the pivotal future role of ports seen by their customers (1600-1650)

"If you listen closely enough, your customers will explain your business to you." This adage of the former Porsche CEO Peter Schutz has never been more relevant, given the complete transformation that port authority customers have undergone in recent years. Terminal operators have become supply chain service providers. Shipowners now own offshore and logistics assets that outshine their fleets. BCOs have grown into global conglomerates with significant purchasing power. What keeps these industry players awake at night? How do they see their futures evolving with the port sector?

Ingrid Boqué Sastre  
Director of Institutional Relations  
Port of Barcelona



*Ingrid Boqué is the Director of Institutional Relations at the Port of Barcelona, a position she has held since October 2024. She has worked in the maritime industry for 14 years. She began her career in 2012 at the Port of Barcelona, working as Pier Supervisor for Carnival Corporation & plc and Intercruises Shoreside and Port Services. In this position, she was responsible for managing the turnarounds of cruise ships calling at the port of Barcelona.*

*In 2015, she moved to Hamburg to take on the role of Assistant Manager to the Managing Director for the Cruise Terminal Operator Cruise Gate Hamburg GmbH. In 2018, Ingrid joined the Hamburg Port Authority as Global Strategic Networks Officer, where she also coordinated the chainPORT initiative and served as Assistant Manager to the CEO of the HPA for international affairs, representing the port in international associations and coordinating global collaborations.*

*Ingrid Boqué was appointed Chair of the IAPH Technical Committee on Data Collaboration earlier this year. She has been a longstanding and active contributor to the International Association of Ports and Harbors, providing support to both the Vice President and President roles in various capacities, while actively participating in multiple committees and international projects.*

*Ingrid holds a degree in Tourism Management from CETT-University of Barcelona and an MBA in International Business at the EU Business School.*

Claes Lindgren  
Global Category Manager - Logistics and Transport  
IKEA



*Mr. Claes Lindgren looks back at a global career spanning more than twenty years across three continents and five different countries. Claes has worked in various roles across the IKEA value chain, both in Retail and Supply, and is today globally responsible for Logistics Services and Transport within the Inter IKEA Group, Supply.*

*This responsibility includes the totality of home furnishings flow and the IKEA food offer to our markets globally. In his role, Claes leads five global categories and is based in Switzerland as a member of the Global Supply Chain Operations Management Team.*

Jon Goldner  
Chief Executive - Asia and Middle East  
APM Terminals



*Jon has been part of the A.P. Moller-Maersk organization for over 29 years. He is currently a member of APM Terminals Executive Team and serves as Chief Executive - Asia & Middle East. In this capacity he is responsible for APM Terminals' operations, JV investments, and supports our new investment initiatives across the region. He is a Non-Executive Director on multiple boards.*

*Prior to 2021, Jon was Chief Commercial Officer for APM Terminals' Globally and was responsible for contracting and pricing for APM Terminals' Key Client Program.*

*Jon has an international mindset and has had the privilege to live and work in the U.S., China, Denmark, Netherlands, and Singapore in various leadership positions across all the Group's lines of business - with most of his career being spent with APM Terminals and abroad.*

*Mr. Goldner graduated Magna Cum Laude from Texas A&M University and has his Third Officers License in the US Merchant Marine. He received his MBA from Columbia University, New York and his Diploma from the Institute of Directors.*

*Jon is active in his local Anglican church, married, and is the proud father of three children.*

Thomas Kazakos  
Secretary General  
International Chamber of Shipping (ICS)



*Thomas A. Kazakos is the Secretary General of the International Chamber of Shipping (ICS), having previously served as Director General of the Cyprus Shipping Chamber (CSC), the representative National-Member Association of Cyprus at ICS, since 1995.*

*Throughout his last tenure, he actively participated together with successive CSC Board Members at the ICS Board, contributing in shaping the Association's strategy on all regulatory, operational, and legal issues concerning the international shipping industry.*

*Thomas studied at the University of Leicester in the United Kingdom obtaining a Bachelor's Degree in Law (LL.B) and a Master's Degree in European and International Trade Law (LL.M). Thomas began his professional career at the Cyprus Employers and Industrialists Federation prior to joining the Cyprus Shipping Chamber. Internationally Thomas has represented Cyprus on the board of ICS and the European Community Shipowners' Association (ECSA) in addition to being an Administrative Board member of the European Maritime Safety Agency (EMSA).*

## 2.12 IAPH Sustainability Awards & Gala Dinner - Portopia Hotel, Kobe

The highlight of #IAPH2025 is the Gala Dinner and Sustainability Awards ceremony, this year taking place in the impressive Portopia Hotel venue. Celebrating the very highest quality port-sustainability projects from around the world, the Sustainability Awards is a must attend event at the World Ports Conference. The evening will include a welcome drinks reception at 18:30, a sit-down Japanese-style dinner at 19:30, with the Awards Ceremony commencing later in the evening.

Buses depart Okura at 18:00 latest for travel to Portopia Hotel. Limited spaces are available – taxis can be obtained at the Hotel main entrance.

## 3. October 9, 2025

### 3.1 IAPH Annual General Meeting 2025 (0830-1030)

At the Annual General Meeting, IAPH members will be presented with a review of the ongoing year and be invited to discuss the priorities for working year 2026. This year's AGM will also see the formal installation of a new Board of Directors, the election of which takes place this summer.

### 3.2 Disaster Recovery Centre (1100-1330)

This is a guided tour of the Disaster Reduction and Human Renovation Institution. After 30-minutes general orientation, you will have one hour to freely explore the facility. This institution allows visitors to relive the experience of The Great Hanshin-Awaji Earthquake through videos and other media. We aim to convey the fearsome power of natural disasters and the importance of disaster preparedness.

#### Tour Schedule:

11:00 - Meeting point at the Hotel Okura Kobe

11:00 – 11:30 - Travel by bus to the Disaster Reduction and Human Renovation Institution

11:30 – 12:00 - General orientation

12:00 – 13:00 - Free time to explore the institution

13:00 – 13:30 - Travel by bus to Hotel Okura

13:30 - Arrive Hotel Okura

Sponsored by the city of Kobe

### 3.3 General Port Tour

Delegates will enjoy a 45-minute cruise around the port of Kobe from a boat, during which time you will be introduced to key port facilities including container terminals. After the cruise, you will have 45 minutes to freely explore the Kobe Maritime Museum, which features exhibits on the history of the port of Kobe.

#### Tour Schedule:

11:00 - Meeting point at Hotel Okura Kobe

11:00 - 11:15 - Travel by bus or a short walk to the embarkation point

11:30 - 12:15 - Port tour around the port of Kobe onboard a vessel

12:20 - 12:35 - Travel by bus or short walk to the Kobe Maritime Museum

12:35 - 13:20 - Free time to explore the Kobe Maritime Museum

13:20 - 13:30 - Short 2-minute walk to Hotel Okura

13:30 - Arrive back at Hotel Okura

Sponsored by the City of Kobe

### 3.4 Kobe Liquefied Hydrogen Receiving Terminal "Hy touch Kobe"

An overview of the hydrogen-related initiatives of Kawasaki Heavy Industries, Ltd. will be presented in the banquet hall "Akebono" located within the Hotel Okura Conference area. This will be followed by a guided tour of Kobe Liquefied Hydrogen Receiving Terminal "Hy touch Kobe" from onboard a cruise ship.

In addition to observing the hydrogen facility from the cruise ship, participants will also have the opportunity to see and receive an explanation about the container terminal, as well as the general features of the Port of Kobe.

#### Tour Schedule:

11:00 - Meeting point at Hotel Okura #IAPH2025 Conference Area

11:00 - 11:15 - Proceed to the banquet hall "Akebono"

11:15 - 12:00 - Business overview explanation at the banquet hall "Akebono"

12:00 - 12:15 - Travel by bus to boat embarkation point

12:30 - 13:15 - Observation of Hy touch Kobe and the container terminal from the cruise ship

13:20 - 13:30 - Travel by bus to Hotel Okura

13:30 - Arrive Hotel Okura

Sponsored by the City of Kobe

### 3.5 Port Endeavor gameplay in Japanese, hosted by UN Trade and Development TrainForTrade

Hosted by UN Trade and Development's TrainForTrade Chief Mark Assaf, Knowledge Management Officer Gonzalo Ayala and co-moderated by IAPH colleagues, Japanese ports and attendees will have the unique chance to play the UN award-nominated Port Endeavor game in the Japanese language. Co-developed between IAPH, UNCTAD TrainForTrade and APEC, Port Endeavor is a training tool used to educate port professionals about sustainability and the application of the United Nations Sustainable Development Goals (SDGs) in the maritime industry, based on real life projects of the IAPH World Ports Sustainability Program. It's a collaborative game where players, representing different port roles, make decisions related to sustainable activities and face challenges within a limited budget, while responding to external events based on real life experiences which they must respond to. Played by over 1,600 port professional already around the world, the game will debut in Japanese at #IAPH2025.

Gonzalo Ayala  
Knowledge Management Officer  
UNCTAD



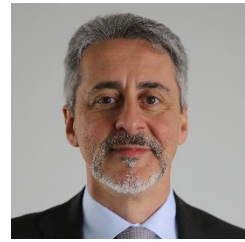
*Mr. Gonzalo Ayala is a Knowledge Management Officer at the Human Resources Development Section (HRDS) – TrainForTrade (TFT) of the United Nations Conference on Trade and Development (UNCTAD), based in Geneva, Switzerland. He holds a degree in Electronic Systems Engineering and a Master's degree in Network Design and Architecture from Télécom Paris.*

*Prior to joining the United Nations system, Mr. Ayala worked in the private sector in Bolivia, where he developed expertise in telecommunications and data networks.*

*With 19 years of experience within the United Nations system, Mr. Ayala currently serves as the Coordinator of the UNCTAD Port Management Programme for Latin America and the Caribbean. In this role, he supports the development of efficient and competitive port services across the region. He also oversees technical assistance projects aimed at fostering sustainable economic development through training and capacity-building initiatives in Latin America and the Caribbean.*

*Additionally, Mr. Ayala is responsible for managing the TrainForTrade distance learning platform and the Port Performance Scorecard platform.*

Mark Assaf  
Chief Human Resources Development Section  
UNCTAD



*Mr. Mark Assaf is the Chief of the Human Resources Development Section – TrainForTrade at the United Nations Conference on Trade and Development (UNCTAD) in Geneva, Switzerland. He holds a master’s in economics from the Free University of Brussels (Belgium).*

*Mr. Assaf has over 20 years of experience in International Institutions and private sector multinationals. He oversees major programmes in the field of International Trade Statistics, E-Commerce and Port Management to support sustainable economic development.*

*Mr. Assaf believes in building sustainable networks of knowledge to enhance national ownership and international cooperation as per SDG 17. He is a strong promoter of digital solutions and innovative thinking to enhance capacities of international trade players. He dedicates his efforts to supporting development-oriented trade policy to reduce poverty and to promote transparency and good practices within UN member states.*

### 3.6 Informal Drinks Evening - Tooth Tooth Fish in the Forest

A landmark venue in the City of Kobe, enjoy this relaxed informal drinks reception at the Tooth Tooth restaurant ‘Fish in the Forest’ - located just a few minutes walk from the Hotel Okura. The Tooth Tooth group is representative of the City of Kobe - a business that has showed resilience and growth having been established following the Great Hanshin earthquake of 1995.

## 4. Sponsors

### 4.1 2025 Host sponsor



### 4.2 Platinum sponsors



### 4.3 Gold sponsors

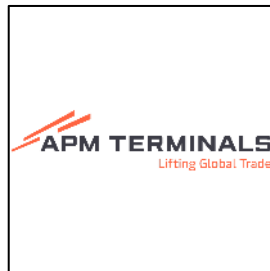
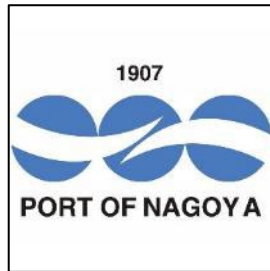


### 4.4 Silver sponsors

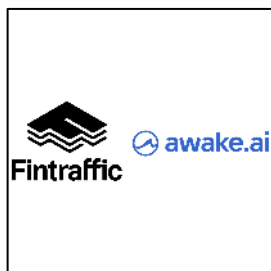




4.5 Bronze sponsors



4.6 Networking sponsors



#### 4.7 Award sponsors



#### 4.8 Media supporters



5. List of Participants

No.	Full Name	Company Name	Title	Work Country
1	<a href="#">Kuvíngua, José João</a>	Empresa Portuária de Cabinda-EP	Presidente do Conselho de Administração	Angola
2	<a href="#">Dias, Fernando Carlos de Almeida</a>	Empresa Portuária do Soyo-E.P	Presidente do Conselho de Administração	Angola
3	<a href="#">João, Nlando Mavungo</a>	Empresa Portuária do Soyo-E.P	Director	Angola
4	<a href="#">Nappoleao, Jose</a>	Multiterminais, Lda	CEO	Angola
5	<a href="#">Neto, Jose</a>	Multiterminais, Lda	Executive Director	Angola
6	<a href="#">Pina, Horacio</a>	Multiterminais, Lda	Executive Director	Angola
7	<a href="#">de Oliveira, Ana</a>	PESCANGOLA	Chefe de Gabinete do PCA	Angola
8	<a href="#">Menezes, Hugo</a>	PESCANGOLA	PCA	Angola
9	<a href="#">Bengue, Alberto</a>	Porto de Luanda - E.P.	CEO	Angola
10	<a href="#">Constantino, Bruno</a>	Porto de Luanda - E.P.	Chief Communication Officer	Angola
11	<a href="#">CARVALHO, AURORA VIRGINIA S DOS S DE</a>	Porto de Luanda - E.P.	DIRECTOR OF COMPLIANCE AND SUSTAINABILITY	Angola
12	<a href="#">Bhautoo, Prema</a>	DHI Seaport	Head of Digital Port Services, DHI	Australia
13	<a href="#">Mortensen, Simon</a>	DHI Seaport	Managing Director	Australia
14	<a href="#">Vezos, Andrew</a>	Liebherr	Sales Manager Maritime Cranes Oceania	Australia
15	<a href="#">Sprott, Jason</a>	National Transport Research Organisation (NTRO)	Executive Director Ports and Airports	Australia
16	<a href="#">Calfas, Marika</a>	NSW Ports	CEO	Australia
17	<a href="#">Curtis, Brendan</a>	OMC International	Chief Commercial Officer	Australia
18	<a href="#">Naidu, Venket</a>	P&M Consultants Pty Ltd	Managing Director	Australia
19	<a href="#">Keir, David</a>	Port of Brisbane Pty Ltd	Chief Commercial Officer	Australia
20	<a href="#">Stephens, Neil</a>	Port of Brisbane Pty Ltd	Chief Executive Officer	Australia
21	<a href="#">Cannon, Saul</a>	Port of Melbourne	Chief Executive Officer	Australia
22	<a href="#">Carmody, Craig</a>	Port of Newcastle	CEO	Australia
23	<a href="#">Hohle, Raymond</a>	Port of Newcastle	Executive Manager Infrastructure Services	Australia
24	<a href="#">YarzaFernandez, Inaki</a>	Port of Newcastle	Senior Manager - Project Delivery	Australia
25	<a href="#">Gallacher, The Hon. Mike</a>	Ports Australia	Chief Executive Officer	Australia
26	<a href="#">Shahin, Laith</a>	Secolve	CEO	Australia
27	<a href="#">Gray, Allan</a>	Sentient Ports	CEO	Australia
28	<a href="#">Lucido, David</a>	Sentinet Hubs	MD	Australia
29	<a href="#">Spiteri, Jackie</a>	SESG	Managing Director	Australia
30	<a href="#">John, Marcus</a>	Thomas Miller Australasia	Managing Director	Australia
31	<a href="#">Butchart, Cameron</a>	Wärtsilä Voyage	Head of Marine Traffic Control	Australia
32	<a href="#">Davletalieva, Olga</a>	Wärtsilä Voyage	Head of Digital Port Solutions	Australia
33	<a href="#">Koivumaa, Vesa</a>	Wärtsilä Voyage	Head of strategic Growth	Australia
34	<a href="#">Pham, Kim</a>	Wärtsilä Voyage	APAC Product Sales Manager - Digital Ports	Australia
35	<a href="#">Wiedmann, Laura</a>	REPS (Road Energy Production System)	COO	Austria
36	<a href="#">Abbate, Maximilian</a>	REPS (Road Energy Production System)	Head of Strategy	Austria
37	<a href="#">ENAMUL, KARIM</a>	Chittagong Port Authority	Director (Traffic), CPA	Bangladesh
38	<a href="#">FARUK, MOHD OMAR</a>	Chittagong Port Authority	Secretary, CPA	Bangladesh
39	<a href="#">Moniruzzaman, Sayed Mohammad</a>	Chittagong Port Authority	Chairman	Bangladesh
40	<a href="#">Md Golam, Rabbi</a>	Chittagong Port Authority	Joint Secretary	Bangladesh
41	<a href="#">Rahman, Shaheen</a>	Mongla Port Authority	Chairman	Bangladesh
42	<a href="#">Alimusaj, Florentina</a>	Flemish Government	Advisor to the Minister	Belgium
43	<a href="#">Lé, Melina</a>	Flemish Government	Advisor to the Minister	Belgium
44	<a href="#">De Ridder, Annick</a>	Flemish Government	Flemish Minister for Mobility, Public Works, Ports, and Sports	Belgium
45	<a href="#">VAN LOO, FABIENNE</a>	IAPH	Assistant	Belgium
46	<a href="#">Cornelis, Jasper</a>	Port of Antwerp-Bruges	Incident management officer	Belgium
47	<a href="#">Cuyppers, Sofie</a>	Port of Antwerp-Bruges	advisor CEO	Belgium
48	<a href="#">Degroote, Peter</a>	Port of Antwerp-Bruges	Nautical Operations Manager	Belgium
49	<a href="#">Van Vaerenbergh, Dirk</a>	Port of Antwerp-Bruges	fleet & building infrastructure manager	Belgium
50	<a href="#">Vandermeiren, Jacques</a>	Port of Antwerp-Bruges	CEO	Belgium
51	<a href="#">Vanlaer, Niels</a>	Port of Antwerp-Bruges	harbour safety & security manager	Belgium
52	<a href="#">WATANABE, CHISATO</a>	Port of Antwerp-Bruges	Port Representative	Belgium
53	<a href="#">IDRISSI, Wassila</a>	Radio Holland	Business Development Manager VTS EMEA New	Belgium
54	<a href="#">FAYOMI, Iboukoun Charles Bennett</a>	Port Autonome de Cotonou	Harbour Master	Benin
55	<a href="#">Van Eenoo, Bart</a>	Port Autonome de Cotonou	CEO	Benin
56	<a href="#">Robinson, Wesley</a>	Corporation of Hamilton	Ports Operations Manager	Bermuda
57	<a href="#">DOS SANTOS, LUCAS VINICIUS DIAS</a>	Autoridade Portuária de Santos	Director's Advisor	Brazil
58	<a href="#">MAESHIRO, RICARDO HIDEKI</a>	Autoridade Portuária de Santos	Logistics Planning Manager	Brazil
59	<a href="#">MENDES, EDILBERTO FERREIRA BETO</a>	Autoridade Portuária de Santos	Director of Operations	Brazil
60	<a href="#">VERDE, SIDNEY ANTONIO</a>	Autoridade Portuária de Santos	Administration Counselor	Brazil
61	<a href="#">Cunha, Caio</a>	Port of Açú	Port Relations Manager	Brazil
62	<a href="#">Patel, Vinicius</a>	Port of Açú	Port Administration Director	Brazil
63	<a href="#">Truffi Lima, Adriano</a>	Vast infraestrutura	Chief Sustainability Officer	Brazil
64	<a href="#">FOE AMBANI, Marie Christelle</a>	Autorité Portuaire Nationale (APN)	Head of Cooperation and Institutional Relations Unit	Cameroon
65	<a href="#">IBRAHIMA, FADIMATOU</a>	Autorité Portuaire Nationale (APN)	Director of General Affairs	Cameroon
66	<a href="#">AKOA, ALPHONSE</a>	Port Authority of Douala	Head of cooperation unit	Cameroon
67	<a href="#">ATONKOU MOU ATONKOU MOU, Serge Paul</a>	Port Authority of Douala	Head of the Analysis and Statistics Unit	Cameroon
68	<a href="#">DANZOUMA, OUMAROU</a>	Port Authority of Douala	Research officer	Cameroon
69	<a href="#">NGUENE NTEPPE, JOSEPH</a>	Port Authority of Douala	head of the division of ANALYSIS, FORESIGHT AND COOPERATION	Cameroon
70	<a href="#">TUME LUNGLA, GERALD</a>	Port Authority of Douala	Head of Department for translation and interpretation	Cameroon
71	<a href="#">Olawunmi, Kolawole</a>	Alfred Peterson Limited / APET (Canada) Inc.	MD/CEO	Canada
72	<a href="#">Davie, Michael</a>	Halifax Port Authority	Vice President of Operations, Sustainability, and Technology	Canada
73	<a href="#">Fracassi, Fulvio</a>	Halifax Port Authority	President & Chief Executive Officer	Canada
74	<a href="#">Miller, Carole-Ann</a>	Halifax Port Authority	Vice Chair	Canada
75	<a href="#">D'Amboise, David</a>	Montreal Port Authority	Executive Vice-President of operations and asset management	Canada
76	<a href="#">Belzile, Jean-François</a>	Montreal Port Authority	Harbour Master and Director of Marine Operations	Canada
77	<a href="#">Giroux, Benoit</a>	Transport Canada	Manager, Ports & Seaway Policy	Canada
78	<a href="#">Chan, Bruce</a>	Vancouver Fraser Port Authority	Board Member	Canada

No.	Full Name	Company Name	Title	Work Country
79	<a href="#">Li, Alix</a>	Vancouver Fraser Port Authority	Marketing Representative	Canada
80	<a href="#">MacLeod, Andrea</a>	Vancouver Fraser Port Authority	Director, Environment	Canada
81	<a href="#">Randles, Brant</a>	Vancouver Fraser Port Authority	Board Member	Canada
82	<a href="#">Kotta, Peter</a>	Vancouver Fraser Port Authority	President & CEO	Canada
83	<a href="#">Lederhendler, David</a>	Yeji Data Lab Inc	CEO	Canada
84	<a href="#">Freire, Nelson</a>	ENAPOR SA - Port's Of Cabo Verde -	Port of Praia Director	Cape Verde
85	<a href="#">Lima, Eduardo</a>	ENAPOR SA - Port's Of Cabo Verde -	Board of Director - Executive Administrator	Cape Verde
86	<a href="#">Mancilla, Juan M.</a>	Puerto Valparaíso	Chief Logistic Officer	Chile
87	<a href="#">Piraino, Enrique</a>	Puerto Valparaíso	Chief Development Officer	Chile
88	<a href="#">LI, XIANG</a>	China Waterborne Transport Research Institute	assistant researcher	China
89	<a href="#">LIU, YIFA</a>	Guangzhou Port Authority	Deputy Director General	China
90	<a href="#">Eskelund, Jens</a>	Maersk	Chief Representative, Greater China and Northeast Asia	China
91	<a href="#">CHEN, MIN</a>	Ministry of Transport of PRC	Deputy Director	China
92	<a href="#">Di, Yue</a>	Ministry of Transport of PRC	Civil Servant	China
93	<a href="#">WANG, XUE</a>	Ministry of Transport of PRC	Investigator	China
94	<a href="#">HUANG, DONGXU</a>	Ministry of Transport of PRC	Director	China
95	<a href="#">JIANG, TAO</a>	Ningbo Zhoushan Port Group Co., Ltd.	Deputy General Manager	China
96	<a href="#">ZHANG, BAOHUA</a>	Qingdao Port International Co., Ltd.	General Manager	China
97	<a href="#">JIN, KAILI</a>	Shandong Marine Corporation Co., Ltd.	Deputy General Manager	China
98	<a href="#">ZHAO, BO</a>	Shandong Marine Corporation Co., Ltd.	Chairman	China
99	<a href="#">LIU, ZHONGGUO</a>	Shandong Port Group Co., Ltd.	Vice President	China
100	<a href="#">Huang, Rui</a>	Transport Bureau of Shenzhen Municipality (Shenzhen Port Authority)	Principal Staff Member	China
101	<a href="#">Jia, Liwei</a>	Transport Bureau of Shenzhen Municipality (Shenzhen Port Authority)	Deputy Director General	China
102	<a href="#">Li, Guantao</a>	Transport Bureau of Shenzhen Municipality (Shenzhen Port Authority)	Deputy Director	China
103	<a href="#">Li, Yongzheng</a>	Transport Bureau of Shenzhen Municipality (Shenzhen Port Authority)	Director	China
104	<a href="#">Shengli, Liu</a>	Transport Planning Research Institute of the Ministry of Transport	Vice Director & Senior Engineer	China
105	<a href="#">Shen, Mengling</a>	World Bank	Transport Specialist	China
106	<a href="#">Zhai, Xiaoke</a>	World Bank Beijing Office	Senior Transport Specialist	China
107	<a href="#">FOFANA, AMINATA</a>	Port Autonome d'Abidjan	Head of Department	Cote d'Ivoire
108	<a href="#">NDOLI, KOUADIO ANDRE</a>	Port Autonome d'Abidjan	DIRECTOR OF ENGINEERING	Cote d'Ivoire
109	<a href="#">PALE, TITI</a>	Port Autonome d'Abidjan	COMMERCIAL DIRECTOR	Cote d'Ivoire
110	<a href="#">TRAORE EPSE SILUE, SALIMATA AURORE ASTRID</a>	Port Autonome d'Abidjan	HR DIRECTOR	Cote d'Ivoire
111	<a href="#">KOUASSI, AFRI ESAIE</a>	Webb Fontaine	Vice President Sales for Africa	Cote d'Ivoire
112	<a href="#">Batur, Tomislav</a>	Lučka Uprava Ploče	Executive Director	Croatia
113	<a href="#">CHRISTODOULIDIS, GEORGE</a>	Cyprus Port Authority	HEAD OF TECHNICAL DEPARTMENT	Cyprus
114	<a href="#">KITAS, KYRIAKOS</a>	Cyprus Port Authority	DEPUTY PORT SECURITY OFFICER	Cyprus
115	<a href="#">THEOCHAROUS, THEOCHARIS</a>	Cyprus Port Authority	PORTS SECURITY OFFICER	Cyprus
116	<a href="#">Bank, Jesper</a>	Port Esbjerg	Chief Commercial Officer	Denmark
117	<a href="#">Guireh, Warsama</a>	Djibouti Port Community Systems	CEO	Djibouti
118	<a href="#">YOUSSOUF HERSI, Ismael</a>	Djibouti Ports & Free Zones Authority	Director of International Development	Djibouti
119	<a href="#">ABDI ADEN, Mahad</a>	Djibouti Ports & Free Zones Authority	Chief Engineer	Djibouti
120	<a href="#">ARF MOHAMED, Mohamed</a>	Djibouti Ports & Free Zones Authority	Head of Marketing Department	Djibouti
121	<a href="#">Omar Hadi, Aboubaker</a>	Djibouti Ports & Free Zones Authority	Chairman	Djibouti
122	<a href="#">Piyasena, Vajira</a>	Fiji Ports Corporation Limited	Chief Executive Officer	Fiji
123	<a href="#">Tuituku, Isikeli</a>	Fiji Ports Corporation Limited	Board Chairman	Fiji
124	<a href="#">Dela, Hasthika</a>	Fiji Ports Terminal Ltd	Chief Executive Officer	Fiji
125	<a href="#">Wise, Peter</a>	Fiji Ports Terminal Ltd	Chairman of the Board of Directors	Fiji
126	<a href="#">Tenovuo, Karno</a>	Awake.AI	CEO	Finland
127	<a href="#">Kälvinmäki, Miikka</a>	Fintraffic	Head of Business Design	Finland
128	<a href="#">Soininen, Olli</a>	Fintraffic	Head of Programs	Finland
129	<a href="#">Ho, Daniel</a>	Kalmar	VP, GTO Key Account Management	Finland
130	<a href="#">Kang, Mingyu</a>	Kalmar	Assistant Manager Solution Sales SSEA	Finland
131	<a href="#">Saavedra, Christopher</a>	Kalmar	Senior Sales Manager Automation and Solution Design	Finland
132	<a href="#">Haapasari, Ville</a>	Port of Helsinki Ltd	CEO	Finland
133	<a href="#">ZOU, GUANGRONG</a>	VTT Technical Research Centre of Finland	Senior Scientist, Senior Project Manager	Finland
134	<a href="#">AMRI, SARAH</a>	GPMM (Grand Port Maritime de Marseille)	DIRECTOR OF STRATEGY AND FINANCE	France
135	<a href="#">BESANCENOT, Jérôme</a>	HAROPA PORT - GPFMAS	Directeur de Projet Transition Numérique	France
136	<a href="#">VIRIGLIO, Cédric</a>	HAROPA PORT - GPFMAS	International and european affairs and strategy	France
137	<a href="#">BODARD DE FERRIERES, Jeanne</a>	HAROPA PORT-GPFMAS	Prospective Policy Officer	France
138	<a href="#">Jammeh, Ousman</a>	Gambia Ports Authority	Director, Information Technology	Gambia
139	<a href="#">Manneh, Kulay</a>	Gambia Ports Authority	Harbour Master	Gambia
140	<a href="#">Maraschi, Simone</a>	Cruise Gate of Hamburg	Managing Director	Germany
141	<a href="#">Meier, Jens</a>	Hamburg Port Authority	CEO	Germany
142	<a href="#">Newerla, Myriël</a>	Hamburg Port Authority AöR	Head of Executive Board Office	Germany
143	<a href="#">Stuhmann, Friedrich</a>	Hamburg Port Authority AöR	Managing Director / Chief Commercial Officer	Germany
144	<a href="#">Vanthielen, Francesca</a>	Kanaal Z	Freelance Journalist	Germany
145	<a href="#">Kuhlmann, Heinz</a>	MTC Marine Training Center Hamburg GmbH	Managing Director	Germany
146	<a href="#">Mooney, Turloch</a>	S&P Global Market Intelligence	Global Head of Port Intelligence & Analytics	Germany
147	<a href="#">Abdul-Latif, Dan</a>	Ghana Ports and Harbours Authority (GPHA)	Board Member	Ghana
148	<a href="#">Asiedu Nketiah, Johnson</a>	Ghana Ports and Harbours Authority (GPHA)	Board Chairman	Ghana
149	<a href="#">ANTWI-BOASIAKO, KINGSLEY</a>	Ghana Ports and Harbours Authority (GPHA)	GENERAL MANAGER - MARKETING & CORPORATE AFFAIRS	Ghana
150	<a href="#">ASARE, DANIEL</a>	Ghana Ports and Harbours Authority (GPHA)	CORPORATE ESTATE & ENVIRON. MANAGER	Ghana
151	<a href="#">DONKOH, FRANCIS</a>	Ghana Ports and Harbours Authority (GPHA)	GENERAL MANAGER - ICT	Ghana
152	<a href="#">NUHU, KHALID</a>	Ghana Ports and Harbours Authority (GPHA)	GENERAL MANAGER - FINANCE	Ghana
153	<a href="#">TANYE-KULONO, PAUL SEIDU</a>	Ghana Ports and Harbours Authority (GPHA)	DIRECTOR-GENERAL	Ghana
154	<a href="#">TAWIAH-AHEN, ANGELA</a>	Ghana Ports and Harbours Authority (GPHA)	GENERAL MANAGER - CORPORATE PLANNING	Ghana

No.	Full Name	Company Name	Title	Work Country
155	<a href="#">ZUMAH, TEBON</a>	Ghana Ports and Harbours Authority (GPHA)	DIRECTOR OF PORT - TEMA	Ghana
156	<a href="#">Giannakos, Ioannis</a>	Hellenic Ministry of Maritime Affairs & Insular Policy (Greece)	Director General for Ports, Port Policy and Maritime Investments	Greece
157	<a href="#">Vlachos, Angelos</a>	Port of Kavala	CEO	Greece
158	<a href="#">Kuma, Sakura</a>	Mitsui O.S.K.Line, Ltd/MOL (Asia Oceania) Ptd, Ltd	Executive Officer/Managing Director	Hong Kong (SAR China)
159	<a href="#">CHAN, Ping-fai</a>	Marine Department, Hong Kong, China	Senior Marine Officer	Hong Kong (SAR China)
160	<a href="#">Honnakkatte, Satish</a>	Cochin Port Authority	Deputy Chairperson	India
161	<a href="#">BATHULA, RATNA SEKHER RAO</a>	Deendayal Port Authority	TRAFFIC MANAGER	India
162	<a href="#">Karunesan, Dr Ennarasu</a>	IAPH	Regional Director India	India
163	<a href="#">Soni, Nishith</a>	IRM Offshore and Marine Engineers Pvt. Ltd.	Managing Director & Group Chairman	India
164	<a href="#">Soni, Sagar</a>	IRM Offshore and Marine Engineers Pvt. Ltd.	Chief Operating Officer	India
165	<a href="#">Talsaniya, Sandip</a>	IRM Offshore and Marine Engineers Pvt. Ltd.	General Manager – Sales	India
166	<a href="#">Gupta, Suneet</a>	Kale Logistics Solutions	Sr. VP & Gopal Head - Cargo Community &	India
167	<a href="#">Malhotra, Renuka</a>	Kale Logistics Solutions	Executive	India
168	<a href="#">Malhotra, Vineet</a>	Kale Logistics Solutions	Co Founder & Director	India
169	<a href="#">Peri, Nagarjun</a>	Kale Logistics Solutions	General Manager	India
170	<a href="#">Mangal, Mukesh</a>	Ministry of Port, Shipping & Waterways, Govt. of	Joint Secretary	India
171	<a href="#">RAJU, LAKSHMANAN</a>	Ministry of Port, Shipping & Waterways, Govt. of	Joint Secretary	India
172	<a href="#">NANUKUTTAN NAIR, VINODKUMAR</a>	Mormugao Port Authority	Chairperson	India
173	<a href="#">ROUT, HIMANSU SEKHAR</a>	Paradip Port Authority	Civil Engineer	India
174	<a href="#">Gopal, Krish</a>	Portall Infosystems Pvt Ltd	Director Sales	India
175	<a href="#">Kristoro, Nosep</a>	PT Pelabuhan Indonesia (Persero)	Department Head Corporate Sustainability	Indonesia
176	<a href="#">Winarno, Bondan</a>	PT Pelabuhan Indonesia (Persero)	Group Head OHS, Management System and Corporate Sustainability	Indonesia
177	<a href="#">Soekaton, Yoke Candra</a>	PT Pelabuhan Indonesia (Persero)	Independent Commissioner	Indonesia
178	<a href="#">Adji, Muhammad</a>	PT Pelabuhan Indonesia (Persero)	President Director	Indonesia
179	<a href="#">Bar Jossef, Eli</a>	Ashdod Port	V.P Business Customers	Israel
180	<a href="#">Benmoshe, Gadi</a>	Marinnovators Consulting	Managing director	Israel
181	<a href="#">Shirai, Masahiko</a>	APM Terminals	Managing Director APM Terminals Yokohama	Japan
182	<a href="#">Nakada, Masahiro</a>	APM Terminals	Head of Public Affairs - Japan	Japan
183	<a href="#">Park, Je-sung</a>	Busan Port Authority	Head of Japan Office	Japan
184	<a href="#">Hisamoto, Kizo</a>	City of Kobe	Mayor	Japan
185	<a href="#">Hamabata, Yasunari</a>	City of Kobe	Assistant Director	Japan
186	<a href="#">Hamagami, Nao</a>	City of Kobe	Staff member	Japan
187	<a href="#">Hasegawa, Noritaka</a>	City of Kobe	Director General	Japan
188	<a href="#">Iba, Mitsuki</a>	City of Kobe	Staff member	Japan
189	<a href="#">Ikeda, Reia</a>	City of Kobe	Staff member	Japan
190	<a href="#">Imanishi, Masao</a>	City of Kobe	Vice Mayor	Japan
191	<a href="#">Izumi, Tomohisa</a>	City of Kobe	Deputy Director General	Japan
192	<a href="#">Kibayashi, Erika</a>	City of Kobe	Assistant Director	Japan
193	<a href="#">Koshige, Seiki</a>	City of Kobe	Director	Japan
194	<a href="#">Nagai, Isao</a>	City of Kobe	Director	Japan
195	<a href="#">Ozawa, Akifumi</a>	City of Kobe	Deputy Director General	Japan
196	<a href="#">Sekiguchi, Naoki</a>	City of Kobe	Assistant Director	Japan
197	<a href="#">Shimada, Haruka</a>	City of Kobe	Staff member	Japan
198	<a href="#">Tani, Koji</a>	City of Kobe	Director	Japan
199	<a href="#">Yasuhara, Hiroki</a>	City of Kobe	Assistant Director	Japan
200	<a href="#">Ojima, Shoichi</a>	City of Kobe	Deputy Director General	Japan
201	<a href="#">Shirahase, Koji</a>	City of Kobe	Deputy Director General (Planning & Coordination Bureau) & Executive Director (Port & Harbor Bureau)	Japan
202	<a href="#">Ono, Fumie</a>	City of Yokohama	Director of Cruise Project Promotion Division	Japan
203	<a href="#">Shimbo, Yasuhiro</a>	City of Yokohama	Director General	Japan
204	<a href="#">Ueda, Shimpei</a>	City of Yokohama	Director of Logistics Planning Division	Japan
205	<a href="#">De Ruyver, Dirk</a>	Flanders Investment & Trade	Representative for Japan	Japan
206	<a href="#">Koike, Yuzo</a>	Fuji Trading Co., Ltd.	General Manager	Japan
207	<a href="#">Matsumoto, Tamami</a>	Hakata Port Terminal Co., Ltd.	Assistant Manager	Japan
208	<a href="#">Ninomiya, Tamotsu</a>	Hakata Port Terminal Co., Ltd.	Managing Director	Japan
209	<a href="#">Shimada, Wataru</a>	Hakata Port Terminal Co., Ltd.	Chief	Japan
210	<a href="#">Watanabe, Shinji</a>	Hayakoma Unyu Co.,Ltd.	President & Representative Director	Japan
211	<a href="#">Inada, Shigehiko</a>	Hyogo Harbor Transportation Association	Executive Managing Director	Japan
212	<a href="#">Fujio, Norihiro</a>	Hyogo Prefecture Warehousing Association	Vice President	Japan
213	<a href="#">Morimoto, Yasunobu</a>	Hyogo Prefecture Warehousing Association	President	Japan
214	<a href="#">Furuichi, Masahiko</a>	IAPH	Secretary-General	Japan
215	<a href="#">Kadoyama, Yoko</a>	IAPH	ESI accounting	Japan
216	<a href="#">Shirai, Masaoki</a>	IAPH	Director technical committee and ESI liaison	Japan
217	<a href="#">Yamaji, Fumiko</a>	IAPH	Publication, database and Tokyo office manager	Japan
218	<a href="#">Manaka, Hiromichi</a>	IAPH	Director finance	Japan
219	<a href="#">Macdonald, Rhona</a>	IAPH	Policy & IMO Liaison officer	Japan
220	<a href="#">Michail, Antonis</a>	IAPH	Technical Director	Japan
221	<a href="#">Shieh, Victor</a>	IAPH	Strategy & Communications Director	Japan
222	<a href="#">YAMAMOTO, SHINOBU</a>	IAPH	Director, membership administration and IT	Japan
223	<a href="#">Ando, Naoki</a>	Igus	Project Expert	Japan
224	<a href="#">Kitajima, Taiki</a>	Igus	Project Expert	Japan
225	<a href="#">Rürup, Tarik</a>	Igus	Shore Power Manager	Japan
226	<a href="#">Yamashita, Shigeki</a>	Igus	Head of Projects	Japan
227	<a href="#">Hashimoto, Ken</a>	Informa Markets Japan Co.,Ltd.	Project Team Manager	Japan
228	<a href="#">KIKUCHI, MICHIO</a>	Japan Association of Cargo-handling Systems	Chairman	Japan
229	<a href="#">Kume, Hidetoshi</a>	Japan Harbor Transportation Association	Director and Head of Port Logistics Strategy Division	Japan
230	<a href="#">ARIMURA, TOMONARI</a>	Japan Maritime Daily	CHIEF	Japan
231	<a href="#">Urano, Aya</a>	Japan Maritime Daily	Staff Writer	Japan
232	<a href="#">Kozu, Hisashi</a>	Japan Maritime Daily	Deputy Manager	Japan

No.	Full Name	Company Name	Title	Work Country
233	<a href="#">Tagami, Hidemasa</a>	Japanese Foundation for IAPH	Councillor	Japan
234	<a href="#">Nagasawa, Hitoshi</a>	Japanese Shipowners' Association/Nippon Yusen Kabushiki Kaisha (NYK Line)	President	Japan
235	<a href="#">NAKAMURA, Kosuke</a>	Kaiji Press	Senior Staff Writer	Japan
236	<a href="#">Isono, Takashi</a>	Kawasaki Heavy Industries, Ltd.	Assistant Manager	Japan
237	<a href="#">Koguchi, Kazushi</a>	Kawasaki Heavy Industries, Ltd.	Senior Staff Officer	Japan
238	<a href="#">Nakajima, Hiromi</a>	Kawasaki Heavy Industries, Ltd.	Senior Staff Officer	Japan
239	<a href="#">Takaokai, Yukich</a>	Kawasaki Heavy Industries, Ltd.	Senior Staff Officer	Japan
240	<a href="#">Kubo, Keiji</a>	Kawasaki Kisen Kaisha, Ltd.	Executive Managing Director & Executive Officer	Japan
241	<a href="#">Hara, Naoki</a>	Kobe City Council	Member of the Economic and Port Affairs	Japan
242	<a href="#">Itou, Megumi</a>	Kobe City Council	Member of the Economic and Port Affairs	Japan
243	<a href="#">Iwasa, Kenya</a>	Kobe City Council	Member of the Economic and Port Affairs	Japan
244	<a href="#">Kawauchi, Kiyonao</a>	Kobe City Council	Vice Chairperson	Japan
245	<a href="#">Matsumoto, Shuji</a>	Kobe City Council	Member of the Economic and Port Affairs	Japan
246	<a href="#">Murakami, Tatsuma</a>	Kobe City Council	Member of the Economic and Port Affairs	Japan
247	<a href="#">Ohno, Yohei</a>	Kobe City Council	Member of the Economic and Port Affairs	Japan
248	<a href="#">Sugano, Yoshinori</a>	Kobe City Council	Chairperson	Japan
249	<a href="#">Yamamoto, Manabu</a>	Kobe Keizai News	Editor-in-chief	Japan
250	<a href="#">Sudou, Akihiko</a>	Kobe Marine Cargo Handling Cooperative	President	Japan
251	<a href="#">横田, 良平</a>	Kobe Newspaper	Reporter	Japan
252	<a href="#">Tsuchiyama, Manaka</a>	Kobe Tourism Bureau	regular employee	Japan
253	<a href="#">Takebayashi, Mikio</a>	Kobe University	Professor	Japan
254	<a href="#">Kakei, Koji</a>	Kobe-Osaka International Port Corporation	Assistant Manager, Business Development	Japan
255	<a href="#">Kido, Takafumi</a>	Kobe-Osaka International Port Corporation	President & CEO	Japan
256	<a href="#">MATSUKI, RYUICHI</a>	Kobe-Osaka International Port Corporation	Managing Executive Officer	Japan
257	<a href="#">Nakahama, Kenta</a>	Kobe-Osaka International Port Corporation	Head, DX Promotion Division	Japan
258	<a href="#">Nakamura, Takamasa</a>	Kobe-Osaka International Port Corporation	General Manager, Business Development Department	Japan
259	<a href="#">Sasa, Tomoki</a>	Kobe-Osaka International Port Corporation	Executive Officer & Division Manager, Facilities Management Section	Japan
260	<a href="#">Shinohara, Masaharu</a>	Kobe-Osaka International Port Corporation	Executive Officer	Japan
261	<a href="#">Shirakami, Hidefumi</a>	Kobe-Osaka International Port Corporation	Chief, Business Development Department	Japan
262	<a href="#">Tanaka, Toshimitsu</a>	Kobe-Osaka International Port Corporation	Executive Vice President	Japan
263	<a href="#">Uehara, Shuji</a>	Kobe-Osaka International Port Corporation	Executive Vice President	Japan
264	<a href="#">Itou, Hidekazu</a>	Kwansei Gakuin University	Professor at the Faculty of Commerce	Japan
265	<a href="#">Uemura, Taeko</a>	Kyonan Warehouse Co. Ltd.	president	Japan
266	<a href="#">Akakura, Yasuhiro</a>	Kyoto University	Professor	Japan
267	<a href="#">Oonishi, Masamitsu</a>	Kyoto University	Professor at the Graduate School of Engineering	Japan
268	<a href="#">Yamamoto, Taihei</a>	Liebherr-Japan Co., Ltd.	Sales Manager	Japan
269	<a href="#">栗田, 亨</a>	Mainichi Newspaper	reporter	Japan
270	<a href="#">KOYAMA, TONAMI</a>	MARITIME DAILY NEWS	reporter	Japan
271	<a href="#">Suzuki, Masahiro</a>	Mitsubishi Logistics Corporation, Kobe Branch	Kobe Branch Manager	Japan
272	<a href="#">中山, 敬章</a>	Mitsubishi Warehouse Co. Ltd.	港運事業部長	Japan
273	<a href="#">Kasahara, Akihiro</a>	Mitsui & Co., Ltd	Deputy General Manager	Japan
274	<a href="#">Hoshino, Tatsuya Todd</a>	Mitsui & Co., Ltd.	Executive Strategist, Methanol & Ammonia Div.	Japan
275	<a href="#">Saito, Makoto</a>	Mitsui & Co., Ltd.	Senior Advisor, Infrastructure Projects Business Unit	Japan
276	<a href="#">Asami, Orio</a>	Mitsui E&S Co., Ltd.	Assistant Manager	Japan
277	<a href="#">Mashiko, Yuji</a>	Mitsui O.S.K. Lines, Ltd.	Kansai Branch Manager	Japan
278	<a href="#">Tomita, Akihiro</a>	Mitsui-Soko Co., Ltd., Kansai Regional Office	Kansai No.1 Branch Manager	Japan
279	<a href="#">Abe, Ken</a>	MLIT	Government Employee	Japan
280	<a href="#">Odagiri, Katsuya</a>	MLIT	government employee	Japan
281	<a href="#">Russo, Massimo</a>	MSC Cruises Japan	Vice President	Japan
282	<a href="#">Saito, Ayumi</a>	Nagoya Port Authority	Manager, Port Promotion Division	Japan
283	<a href="#">Yokochi, Tamakazu</a>	Nagoya Port Authority	Executive Vice President	Japan
284	<a href="#">Yonezu, Hitochika</a>	Nagoya Port Authority	Director, Port Operations Department	Japan
285	<a href="#">Hamashima, Shinji</a>	Nagoya Port Terminal Corporation	Manager	Japan
286	<a href="#">Kuwayama, Mikine</a>	Nagoya-Yokkaichi International Port Corporation	Executive Director	Japan
287	<a href="#">Yoshida, Tsuyoshi</a>	Nagoya-Yokkaichi International Port Corporation	President&CEO	Japan
288	<a href="#">INOUE, Satoshi</a>	National Graduate Institute for Policy Studies	Professor	Japan
289	<a href="#">NISHIGAWA, TATSURO</a>	NHK KOBE Broadcast	Reporter	Japan
290	<a href="#">Horio, Munemasa</a>	Nikkei Inc.	Staff Writer	Japan
291	<a href="#">SANADA, HITOSHI</a>	North Japan Port Consultants	President	Japan
292	<a href="#">Chihara, Toru</a>	NYK Line	Executive Officer	Japan
293	<a href="#">Ito, Kaku</a>	NYK Line	Project Manager	Japan
294	<a href="#">Miyake, Koichi</a>	OCDI	President	Japan
295	<a href="#">Ozaki, Katsuyuki</a>	OCDI	Senior Researcher	Japan
296	<a href="#">Yoshimi, Masahiro</a>	OCDI	Senior Director for Research	Japan
297	<a href="#">Langdon, Richard</a>	Ocean Images	Photographer	Japan
298	<a href="#">AKITA, KENJI</a>	Osaka Port Corporation	President and CEO	Japan
299	<a href="#">IKEDA, Keisuke</a>	Osaka Ports and Harbors Bureau	Director of Planning and Construction Division	Japan
300	<a href="#">MURAKAMI, Ryo</a>	Osaka Ports and Harbors Bureau	Chief for Port Promotion	Japan
301	<a href="#">Akai, Nobuo</a>	PHAJ	Board Member	Japan
302	<a href="#">Isobe, Masahiko</a>	PHAJ	Board Member	Japan
303	<a href="#">Kakei, Yukiko</a>	PHAJ	Chief Examiner	Japan
304	<a href="#">Kawano, Mariko</a>	PHAJ	Board Member	Japan
305	<a href="#">Owaki, Takashi</a>	PHAJ	President	Japan
306	<a href="#">Shimazu, Kana</a>	PHAJ	Deputy Director	Japan
307	<a href="#">Yamagiwa, Kohji</a>	PHAJ	Executive Director	Japan
308	<a href="#">Suzuki, Takeshi</a>	Port and Airport Research Institute (PARI)	Senior Director for Research	Japan
309	<a href="#">Harada, Yoshihiro</a>	S&P Global Market Intelligence	Associate Director	Japan
310	<a href="#">Suzuki, Yuta</a>	S&P Global Market Intelligence	Senior Sales Associate	Japan
311	<a href="#">中村, 禎二</a>	Sawayama Inc.	代表取締役社長	Japan
312	<a href="#">Ikeda, Yoko</a>	SCOPE	Researcher	Japan

No.	Full Name	Company Name	Title	Work Country
313	<a href="#">Konno, Yukiko</a>	SCOPE	Senior researcher	Japan
314	<a href="#">Nagata, Takashi</a>	SCOPE	Head of department	Japan
315	<a href="#">Yamase, Seiji</a>	SCOPE	Senior researcher	Japan
316	<a href="#">MATSUBARA, YUTAKA</a>	SCOPE	Technical Adviser	Japan
317	<a href="#">NORIIKO, YAMAGATA</a>	SCOPE	Chief Executive	Japan
318	<a href="#">Hirano, Yuichi</a>	Shibata Industrial Co.Ltd.	Section Manager Sales Div.	Japan
319	<a href="#">Suzuki, Hiroto</a>	Shibata Industrial Co.Ltd.	Director	Japan
320	<a href="#">Morimoto, Katsunari</a>	Shibata Industrial Co.Ltd.	Executive Director Sales Div.	Japan
321	<a href="#">Osaki, Yuji</a>	Shibata Industrial Co.Ltd.	Deputy General Manager Marine Product Sales Div.	Japan
322	<a href="#">Agari, Yosuke</a>	Shibata Industrial Co.Ltd.	Deputy General Manager Marine Product Sales Div.	Japan
323	<a href="#">Yoshida, Maki</a>	Star Marine PR	CEO	Japan
324	<a href="#">Matsunaga, Toru</a>	Sumitomo Warehouse Co., Ltd.	Executive Officer and Branch Manager, Kobe Branch	Japan
325	<a href="#">Kubo, Masami</a>	The Japan Harbor Transportation Association	President	Japan
326	<a href="#">MARUYAMA, TAKAHIDE</a>	Toa Corporation	Senior Executive Officer	Japan
327	<a href="#">Nakao, Narikuni</a>	Toa Corporation	Advisor	Japan
328	<a href="#">伊東, 慎介</a>	Toa Corporation	Yokohama Branch Office	Japan
329	<a href="#">Higashi, Keiko</a>	Tokai University	Professor Emerita	Japan
330	<a href="#">Masuda, Hiroshi</a>	Tokyo Port Promotion Association	Port Guide	Japan
331	<a href="#">Arakawa, Takashi</a>	Tokyo Port Terminal Corporation	Manager Plan Coordination Section Engineering	Japan
332	<a href="#">Hara, Hiroshi</a>	Tokyo Port Terminal Corporation	Managing Director	Japan
333	<a href="#">Yusuke, Usui</a>	Tokyo Port Terminal Corporation	assistant manager	Japan
334	<a href="#">佐々木, 秀郎</a>	Tomakomai Port Authority	専任副管理者	Japan
335	<a href="#">Furutsuki, Sho</a>	Trelleborg Marine and Infrastructure	GM Japan- Marine Fenders	Japan
336	<a href="#">ISHIKAWA, HIROTAKE</a>	TST Corporation	Information service	Japan
337	<a href="#">KOJIMA, SHINGO</a>	TST Corporation	Information service	Japan
338	<a href="#">MATSUNAGA, Yasuo</a>	Wakachiku Construction Co., Ltd.	Managing Executive Officer	Japan
339	<a href="#">Zhou, Fangzhou</a>	World Bank	interpreter	Japan
340	<a href="#">Iwata, Hiroshi</a>	Yokohama Industrial Products Japan Co., Ltd.	Fender - Promoter	Japan
341	<a href="#">Ishihara, Masatoyo</a>	Yokohama Kawasaki International Port Corporation	General Manager, Planning Dept, Marketing & Sales Dept, Internal Coordination	Japan
342	<a href="#">Kobayashi, Saori Sally</a>	Yokohama Kawasaki International Port Corporation	Deputy General Manager	Japan
343	<a href="#">Nakai, Takuji</a>	Yokohama Kawasaki International Port Corporation	President and CEO	Japan
344	<a href="#">Ohara, Rei</a>	Yokohama Kawasaki International Port Corporation	Senior Manager, Property Managing Division, Property Managing Dept	Japan
345	<a href="#">Takada, Masayuki</a>	Yokohama Kawasaki International Port Corporation	Vice President and Representative Director	Japan
346	<a href="#">Koizumi, Kazuhito</a>	Yokohama Port Corporation	Deputy Chief, Engineering Division	Japan
347	<a href="#">Motono, Ichio</a>	Yokohama Port Corporation	Senior Executive Director	Japan
348	<a href="#">Ninomiya, Hisatoshi</a>	Yokohama Port Corporation	Assistant Manager, SDGs and ESG Management Division	Japan
349	<a href="#">Shibasaki, Kosuke</a>	Yokohama Port Corporation	Deputy General Manager	Japan
350	<a href="#">Soga, Koji</a>	Yokohama Port Corporation	Managing Director	Japan
351	<a href="#">Takahashi, Satoshi</a>	Yokohama Port Corporation	General Manager, General Affairs Department	Japan
352	<a href="#">Uematsu, Hisataka</a>	Yokohama Port Corporation	President	Japan
353	<a href="#">Sato, Keisuke</a>	Yokohama Rubber Co., Ltd.	Manager, Marine Facilities Section Industrial Products Engineering Department	Japan
354	<a href="#">Suzuki, Kunitoshi</a>	Yokohama Rubber Co., Ltd.	Manager, Overseas Sales section, Industrial Products Sales Dept.	Japan
355	<a href="#">Yoshida, Tetsuzo</a>	Yokohama Rubber Co., Ltd.	Industrial Products Sales Dept.	Japan
356	<a href="#">Nakayasu, Hitomi</a>	Yomiuri Shimbun	journalist	Japan
357	<a href="#">Lee, Feon</a>		Senior Underwriter	Japan
358	<a href="#">Shibayama, Mahori</a>			Japan
359	<a href="#">Datche, Ricky</a>	Kenya Ports Authority	Senior Communication Officer	Kenya
360	<a href="#">Githinji, Daniel</a>	Kenya Ports Authority	HSE Manager	Kenya
361	<a href="#">HARRISON, MAPENZI</a>	Kenya Ports Authority	PRINCIPAL ENVIRONMENT OFFICER	Kenya
362	<a href="#">Kamau, Edward</a>	Kenya Ports Authority	General Manager Corporate Services	Kenya
363	<a href="#">Kavate, Geoffrey</a>	Kenya Ports Authority	General Manager Finance	Kenya
364	<a href="#">Kidere, Maryam Mohamed</a>	Kenya Ports Authority	Principal Port Security Officer	Kenya
365	<a href="#">Mbandi, Syovata</a>	Kenya Ports Authority	Administrative Officer	Kenya
366	<a href="#">Mwakio, Annastacia</a>	Kenya Ports Authority	Senior Communication Officer	Kenya
367	<a href="#">Rutto, William</a>	Kenya Ports Authority	Managing Director	Kenya
368	<a href="#">Sunguh, George</a>	Media Concept Limited	Managing Director	Kenya
369	<a href="#">Zeltins, Ansis</a>	Freeport of Riga Authority	CEO	Latvia
370	<a href="#">Itani, Omar</a>	Port of Beirut	President Director General	Lebanon
371	<a href="#">BIN YUSOP, ZAKHIR KHAN</a>	Bintulu Port Authority	ASSISTANT GENERAL MANAGER	Malaysia
372	<a href="#">BIN ALIS, SHARKAWI</a>	Bintulu Port Authority	BOARD OF DIRECTOR	Malaysia
373	<a href="#">BINTI ABD RAJID, RAJUNAWATI</a>	Bintulu Port Authority	SENIOR ACCOUNTANT	Malaysia
374	<a href="#">Eng Guan, Lim</a>	Johor Port Authority	Board of Director	Malaysia
375	<a href="#">FATHLAL, ROSNAN</a>	Johor Port Authority	CHAIRMAN	Malaysia
376	<a href="#">LEZA, MONA</a>	Johor Port Authority	INTERNAL AUDIT MANAGER	Malaysia
377	<a href="#">Mohd Zain, Mohd Zuhan</a>	Johor Port Authority	Board of Director	Malaysia
378	<a href="#">NAZLIN, AIZUN</a>	Johor Port Authority	LEGAL OFFICER	Malaysia
379	<a href="#">Muhammad Azizi, Bin Mohd Shafie</a>	Kemaman Port Authority	Manager	Malaysia
380	<a href="#">Ali Syahbana, Bin Sabaruddin</a>	Kuantan Port Authority	Deputy State Secretary (Development)	Malaysia
381	<a href="#">Hasnita, Binti Mohd Hanapiah</a>	Kuantan Port Authority	General Manager	Malaysia
382	<a href="#">MOHD YUSOF, AZMAN SHAH</a>	Northport (Malaysia) BHD	DIRECTOR	Malaysia
383	<a href="#">A/L R. VISWALINGAM, VIJAYANDIARAN</a>	Penang Port Commission	GENERAL MANAGER	Malaysia
384	<a href="#">BIN KHALID, SHAPUDIN</a>	Penang Port Commission	FREE ZONE MANAGER	Malaysia
385	<a href="#">BIN MAT BAKAR, MUHAMAD ANUAR</a>	Penang Port Commission	BOARD MEMBERS	Malaysia
386	<a href="#">TAN, KOK YEW</a>	Penang Port Commission	BOARD MEMBERS	Malaysia

No.	Full Name	Company Name	Title	Work Country
387	<a href="#">ABIDIN, ADNAN</a>	Port Klang Authority	SENIOR MANAGER (FINANCE)	Malaysia
388	<a href="#">DEVA RAJA, MURALI RAJ</a>	Port Klang Authority	ASSISTANT MANAGER (SECURITY)	Malaysia
389	<a href="#">Ean Yong, Hian Wah</a>	Port Klang Authority	CHAIRMAN	Malaysia
390	<a href="#">Ibrahim, Mohd Rafee</a>	Port Klang Authority	BOARD MEMBER	Malaysia
391	<a href="#">SAHARUDDIN, MUHAMMAD IZROIN</a>	Port Klang Authority	ASSISTANT MANAGER	Malaysia
392	<a href="#">aloysius, dollyn</a>	Sabah Ports Authority	Assistant General Manager (Operation)	Malaysia
393	<a href="#">Mohd Said, Mimi Shazmira</a>	Sabah Ports Authority	Legal Manager	Malaysia
394	<a href="#">Tlasselal, Nasser</a>	Tanger Med Engineering	Managing Director	Morocco
395	<a href="#">EL HASNAOUI, Houria</a>	Tanger Med Engineering	Head of Consulting and Digitalisation Dept	Morocco
396	<a href="#">Gariseb, Stefanus</a>	Namibia Ports Authority	Executive Risk Management	Namibia
397	<a href="#">Hamunyela, Nangula</a>	Namibia Ports Authority	Board Chaiperson	Namibia
398	<a href="#">KANIME, ANDREAS</a>	Namibia Ports Authority	CHIEF EXECUTIVE OFFICER	Namibia
399	<a href="#">Tomas, Evelina</a>	Namibia Ports Authority	Chief Legal Advisor & Company Secretary	Namibia
400	<a href="#">Fransen, Jan</a>	Green Award Foundation	Executive Director	Netherlands
401	<a href="#">Shinohara, Keita</a>	Green Award Foundation	Certification Manager	Netherlands
402	<a href="#">Kolman, René</a>	International Association of Dredging Companies	Secretary General	Netherlands
403	<a href="#">König, Cas</a>	North Sea Port	CEO	Netherlands
404	<a href="#">Van Parys, Peter</a>	North Sea Port	COO	Netherlands
405	<a href="#">Alkema, Peter</a>	Port of Amsterdam	Harbourmaster Division Strategy Lead, Port of	Netherlands
406	<a href="#">van der Weide, Henri</a>	Port of Amsterdam	Senior Policy Advisor	Netherlands
407	<a href="#">Siemons, Boudewijn</a>	Port of Rotterdam	CEO	Netherlands
408	<a href="#">Thijssen, Martijn</a>	Port of Rotterdam	Head of Global Connect	Netherlands
409	<a href="#">van den Brink, Françoise</a>	Port of Rotterdam	Program Manager, Energy Transition – Harbour	Netherlands
410	<a href="#">Van der Schans, Eric</a>	Port of Rotterdam	Director Environmental Management	Netherlands
411	<a href="#">Schoemaker, Jarl</a>	Port of Rotterdam	Senior advisor Environmental Management	Netherlands
412	<a href="#">Khanna, Mahim</a>	Portwise	Regional Director	Netherlands
413	<a href="#">Schoemaker, Justus</a>	ShoreTension	Partner	Netherlands
414	<a href="#">van der Burg, Gerrit</a>	ShoreTension	Managing Director	Netherlands
415	<a href="#">Tummers, Ivo-Paul</a>	Tidalis	CEO	Netherlands
416	<a href="#">Clasquin, Roger</a>	Van Oord	Director Business & Project Development	Netherlands
417	<a href="#">Bragg, Barry</a>	Lyttelton Port Company	Board Chair	New Zealand
418	<a href="#">de Joux, Philip</a>	Lyttelton Port Company	Chief Bulk Cargo, Engagement and Sustainability Officer	New Zealand
419	<a href="#">Lenky, Crystal</a>	Lyttelton Port Company	Head of Environment and Sustainability	New Zealand
420	<a href="#">SUMNER, Graeme</a>	Lyttelton Port Company	Chief Executive Officer	New Zealand
421	<a href="#">Greer, Nicola</a>	South Port New Zealand Ltd	Director	New Zealand
422	<a href="#">Mikkelsen, Hayden</a>	South Port New Zealand Ltd	Container Operations Manager	New Zealand
423	<a href="#">Cory-Wright, Philip</a>	South Port New Zealand Ltd	Chair	New Zealand
424	<a href="#">Gear, Nigel</a>	South Port New Zealand Ltd	Chief Executive Officer	New Zealand
425	<a href="#">Owoyemi, Tajudeen</a>	Avalon Intercontinental Nigeria Limited	Chairman	Nigeria
426	<a href="#">Ndiomu, Didi</a>	Badagry Ports Development Limited	Chief Executive Officer	Nigeria
427	<a href="#">Bello Koko, Mohammed</a>	Maritime Consultant	Port Management	Nigeria
428	<a href="#">Sabi, Abdullahi</a>	Nigerian Ports Authority	Communications	Nigeria
429	<a href="#">Babalola, Yusuf</a>	Nigerian Ports Authority	Senior manager	Nigeria
430	<a href="#">Badmus, Olalekan</a>	Nigerian Ports Authority	Executive Director Marine and Operations	Nigeria
431	<a href="#">Dantsoho, Abubakar</a>	Nigerian Ports Authority	Managing Director/CEO	Nigeria
432	<a href="#">ERAKHIFU, PAUL IKHEROVBA</a>	Nigerian Ports Authority	MANAGER CORPORATE AFFAIRS	Nigeria
433	<a href="#">Ewolabi, Sunday</a>	Nigerian Ports Authority	Manager, Corporate Affairs	Nigeria
434	<a href="#">Eze, Euphemia Ifunanya</a>	Nigerian Ports Authority	Media partner	Nigeria
435	<a href="#">Garba, Monday</a>	Nigerian Ports Authority	Asst. Harbour Master/Marine Pilot	Nigeria
436	<a href="#">Haruna, Muhammad Kabir</a>	Nigerian Ports Authority	Community Relations	Nigeria
437	<a href="#">HUSSAIN, ABDULRAHMON</a>	Nigerian Ports Authority	PORT MANAGER	Nigeria
438	<a href="#">Ibrahim, Bashir Dabo</a>	Nigerian Ports Authority	Manager Corporate and Strategic	Nigeria
439	<a href="#">Ibrahim, Habib</a>	Nigerian Ports Authority	HARBOUR MASTER (MARINE OFFICER)	Nigeria
440	<a href="#">Lawal, Adebowale</a>	Nigerian Ports Authority	Port Manager	Nigeria
441	<a href="#">Ogbonna, Maureen</a>	Nigerian Ports Authority	Principal Manager	Nigeria
442	<a href="#">ONYEMEKARA, IKECHUKWU</a>	Nigerian Ports Authority	General Manager Corporate & Strategic Communications	Nigeria
443	<a href="#">Richard- Edet, Vivian</a>	Nigerian Ports Authority	Executive Director Finance and Administration	Nigeria
444	<a href="#">SAMBO, SARATU</a>	Nigerian Ports Authority	ASSISTANT MANAGER	Nigeria
445	<a href="#">SARUMI, JELILI</a>	Nigerian Shippers' Council	DEPUTY DIRECTOR (COMPLIANCE MONITORING & ENFORCEMENT)	Nigeria
446	<a href="#">Angweh, Aver</a>	Nigerian Shippers' Council	Legal Officer	Nigeria
447	<a href="#">Jego, Philip</a>	Nigerian Shippers' Council	Senior Legal Officer	Nigeria
448	<a href="#">KOFFI, Jean Marie</a>	PMAWCA	SECRETARY GENERAL	Nigeria
449	<a href="#">Oriarehu, Eromosele Abiodun</a>	Thisday Newspaper Group	Group Business Editor / NPA Media Partner	Nigeria
450	<a href="#">Jama-Onwubuariri, Itoro</a>	Trucks Transit Parks Limited	Co-Founder/Director	Nigeria
451	<a href="#">Onwubuariri, Jama</a>	Trucks Transit Parks Limited	Co-Founder/Managing Director	Nigeria
452	<a href="#">Jepsen, Torben</a>	Grenland Havn IKS	Port Director	Norway
453	<a href="#">Hagen, André</a>	Havnemagasinet	Publisher	Norway
454	<a href="#">Gaupaas, Torfinn</a>	Karmsund Port Authority	Port Director / CEO	Norway
455	<a href="#">Andersen, Pal Didrik</a>	Kongsberg Norcontrol AS	Commercial and Global Sales Manager	Norway
456	<a href="#">Litsheim, Arnt Einar</a>	Norske Havner/Ports of Norway	Director	Norway
457	<a href="#">Forland, Michal</a>	Port of Bergen	Port Director	Norway
458	<a href="#">Husby, Even</a>	Port of Bergen	Port advisor / CEO for EPI	Norway
459	<a href="#">Johannessen, Atle Kristian</a>	Port of Kristiansand / Kristiansand Havn IKS	CEO	Norway
460	<a href="#">Larsen, John E.</a>	Port of Oslo	CFO	Norway
461	<a href="#">Berge, Ole Thomas</a>	Port of Oslo	Head of Legal	Norway
462	<a href="#">Mathisen, Ingvar M.</a>	Port of Oslo	Port Director/CEO - Chair	Norway
463	<a href="#">Helgevoold, Ketil</a>	Stavangerregionen havn	Port Director	Norway
464	<a href="#">Al Abri, Abdullah</a>	SOHAR Port	Vice-President - Sustainability	Oman
465	<a href="#">Hoogsteden, Emile</a>	SOHAR Port	CEO	Oman
466	<a href="#">Tuñón Guerra, Guimara</a>	Maritime Policy Bureau	CEO	Panama
467	<a href="#">Manning, Belinda</a>	PNG Ports Corporation Ltd	Board of Director	Papua New Guinea

No.	Full Name	Company Name	Title	Work Country
468	<a href="#">Onga, Deborah</a>	PNG Ports Corporation Ltd	Chief Commercial Officer	Papua New Guinea
469	<a href="#">Elhan-Kayalar, Yesim</a>	Asian Development Bank	Adviser, Office of the Chief Economist	Philippines
470	<a href="#">Inui, Keiichiro</a>	Asian Development Bank	Chief Advisor to the President	Philippines
471	<a href="#">Iwasaki, Hideaki</a>	Asian Development Bank	Director General	Philippines
472	<a href="#">Kanda, Masato</a>	Asian Development Bank	President	Philippines
473	<a href="#">Kasahara, Kaoru</a>	Asian Development Bank	Principal Transport Specialist	Philippines
474	<a href="#">McIntosh, R. Duncan</a>	Asian Development Bank	Senior Regional Maritime Specialist	Philippines
475	<a href="#">Napiere, Josephine</a>	Philippine Ports Authority (PPA)	Acting Department Manager	Philippines
476	<a href="#">Landa, Dominik</a>	Port of Gdansk Authority	Strategy and Development Department Director	Poland
477	<a href="#">Aleksandrowicz, Alan</a>	Zarząd Morskiego Portu Gdańsk S.A.	Vice President of the Board for Finance and Security	Poland
478	<a href="#">Nicolau de padua corte real, Jorge miguel</a>	KSA Royal Commission/Parsons	JCPDI Port Invest, KSA	Portugal
479	<a href="#">Al-Saiari, Mohammed</a>	Mwani Qatar	Hamad Port Director	Qatar
480	<a href="#">Al-Sulaiti, Jabor</a>	Mwani Qatar	Investment & Strategies Manager	Qatar
481	<a href="#">Al-Yafei, Abdulaziz</a>	Mwani Qatar	Executive Vice President - Operations	Qatar
482	<a href="#">LEE, EH</a>	Busan Port Authority	Senior Director	Republic of Korea
483	<a href="#">Seol, Emma Eunhye</a>	Busan Port Authority	Manager, Int'l Logistics	Republic of Korea
484	<a href="#">Song, Sang-keun</a>	Busan Port Authority	President & CEO	Republic of Korea
485	<a href="#">Choi, A Reum</a>	Incheon Port Authority	manager	Republic of Korea
486	<a href="#">Park, Won-Geun</a>	Incheon Port Authority	Director	Republic of Korea
487	<a href="#">Kim, Eunwoo</a>	Korea Maritime Institute (KMI)	Director	Republic of Korea
488	<a href="#">KIM, Gahyun</a>	Korea Maritime Institute (KMI)	Associate Research Fellow	Republic of Korea
489	<a href="#">Bum-Gou, Kang</a>	Korea Ports & Harbours Association (KPHA)	Chairman	Republic of Korea
490	<a href="#">Kim, Kyu-Han</a>	Korean Society of Coastal and Ocean Engineers	Professor	Republic of Korea
491	<a href="#">Shin, Bumshick</a>	Korean Society of Coastal and Ocean Engineers	Professor	Republic of Korea
492	<a href="#">Jeong, Seung-hun</a>	Ulsan Port Authority	Staff	Republic of Korea
493	<a href="#">Kim, Byeong-gu</a>	Ulsan Port Authority	Director	Republic of Korea
494	<a href="#">Lee, Seo-rim</a>	Ulsan Port Authority	Manager	Republic of Korea
495	<a href="#">Alamer, Fahad Ahmed</a>	Mawani	General Manager of King Abdulaziz Port	Saudi Arabia
496	<a href="#">Alhmdi, Maher</a>	Mawani	Executive General Manager – King Fahad Industrial Port, Yanbu (Mawani)	Saudi Arabia
497	<a href="#">Almadhi, Rahaf Khalid</a>	Mawani	Digital Media Manager	Saudi Arabia
498	<a href="#">Alali, Hamood A.</a>	Saudi Ports Authority	Executive General Manager of Partnerships and International Cooperation	Saudi Arabia
499	<a href="#">KABA, Ndeye Astou</a>	Dakar Port Authority	Head of the International Cooperation Division	Senegal
500	<a href="#">SY, Abdoul Hamid</a>	Dakar Port Authority	Coordinator of the strategic Partnerships and Ccooperation unit	Senegal
501	<a href="#">Goldner, Jon</a>	APM Terminals	Chief Executive - Asia and Middle East	Singapore
502	<a href="#">Lim, Meng Yong</a>	Boxbay	Managing Director APAC	Singapore
503	<a href="#">Kwa, Jun Yuan</a>	Container Trades Statistics (CTS)	Asia Sales and Marketing Manager	Singapore
504	<a href="#">Wignall, David</a>	David Wignall Associates	Managing Director	Singapore
505	<a href="#">Lau, Wei Jie</a>	Global Centre for Maritime Decarbonisation	Director, Partnerships	Singapore
506	<a href="#">Loo, Lynn</a>	Global Centre for Maritime Decarbonisation	CEO	Singapore
507	<a href="#">Ong, Chin Beng</a>	Maritime and Port Authority of Singapore (MPA)	Chief Information Security Officer	Singapore
508	<a href="#">Yong, Colin</a>	Maritime and Port Authority of Singapore (MPA)	Assistant Director (Hub Policy & Development)	Singapore
509	<a href="#">Ong, Kim Pong</a>	PSA International	Group CEO	Singapore
510	<a href="#">Ramanujam, Sriram</a>	PSA International	Vice President	Singapore
511	<a href="#">Syow, Jyouichi</a>	Rightship	Commercial Director	Singapore
512	<a href="#">Chiu, Hei (Xi)</a>	World Bank	Senior Transport Specialist	Singapore
513	<a href="#">Virivolomo, Moses</a>	Solomon Islands Port Authority	Chairman Board of Directors	Solomon Islands
514	<a href="#">Ivupitu, Ronald</a>	Solomon Islands Ports Authority	Chief Port Engineer	Solomon Islands
515	<a href="#">Rausi, George</a>	Solomon Islands Ports Authority	Chief Executive Officer	Solomon Islands
516	<a href="#">Kundu, Hildabertha</a>	Development Bank of Southern Africa (DBSA)	Senior Deal Originator	South Africa
517	<a href="#">Naidoo, Vilosh</a>	Development Bank of Southern Africa (DBSA)	Transport Sector Specialist: Port Infrastructure Investments	South Africa
518	<a href="#">ESTRADA, JOSE</a>	Estrada Port Consulting, S.L.	CEO	Spain
519	<a href="#">FURIO PRUNONOSA, SALVADOR</a>	F. Valenciaport	INNOVATION DIRECTOR	Spain
520	<a href="#">Tichavska, Miluse</a>	Moffatt & Nichol	Green Ports/Sustainability Director	Spain
521	<a href="#">Carbonell Camallonga, José Alberto</a>	Port of Barcelona	President	Spain
522	<a href="#">Bogué Sastre, Ingrid</a>	Port of Barcelona	Director of Institutional Relations	Spain
523	<a href="#">GARCIA MILA LLOVERAS, SANTIAGO</a>	Port of Barcelona	DEPUTY GENERAL MANAGER	Spain
524	<a href="#">Rodriguez, Manuel</a>	Port of Valencia	Head of the International Office	Spain
525	<a href="#">Chao, Mar</a>	Port of Valencia	President	Spain
526	<a href="#">Diaz Pastor, Airam</a>	Ports of Tenerife	Deputy Director	Spain
527	<a href="#">ESPIAU, LUZ MARINA</a>	Ports of Tenerife	Commercial Director	Spain
528	<a href="#">Nieto Sanz, Pablo</a>	Ports of Tenerife	Director	Spain
529	<a href="#">Garcia Navarro, Pedro</a>	Puertos Del Estado	Operations Director	Spain
530	<a href="#">Eriksson, Göran</a>	Port of Gothenburg	CEO	Sweden
531	<a href="#">Molitor, Edvard</a>	Port of Gothenburg	Head of International Public Affairs &	Sweden
532	<a href="#">Ballini, Fabio</a>	World Maritime University	Professor	Sweden
533	<a href="#">Krattiger, Stefan</a>	IKEA	Business Development Leader Global Ports	Switzerland
534	<a href="#">Lindgren, Claes</a>	IKEA	Global Category Manager - Logistics and Transport	Switzerland
535	<a href="#">Assaf, Mark</a>	UNCTAD	Chief Human Resources Development Section - TrainForTrade	Switzerland
536	<a href="#">Ayala, Gonzalo</a>	UNCTAD	Knowledge Management Officer	Switzerland
537	<a href="#">CHANTREL, Dominique</a>	UNCTAD	Programme Manager	Switzerland
538	<a href="#">Bocca, Roberto</a>	World Economic Forum	Head of the Centre for Energy and Materials	Switzerland
539	<a href="#">Mouftier, Lara</a>	World Economic Forum	Lead, Port Ecosystems	Switzerland
540	<a href="#">Sandstrom, Jorgen</a>	World Economic Forum	Head, Transforming Industrial Ecosystems	Switzerland
541	<a href="#">Chen, ChiehYu</a>	Maritime and Port Bureau, MOTC	Senior Technical Specialist	Taiwan (Province of
542	<a href="#">LIN, CHE YI</a>	Maritime and Port Bureau, MOTC	Executive Officer	Taiwan (Province of
543	<a href="#">Chen, Jong-Long</a>	Port of Taichung (Taiwan International Ports	Vice President	Taiwan (Province of
544	<a href="#">WU, Pei Shuan</a>	Taiwan International Ports Corporation, Ltd.	Clerk	Taiwan (Province of

No.	Full Name	Company Name	Title	Work Country
545	<a href="#">Banomyong, Ruth</a>	Port Authority of Thailand	Commissioner	Thailand
546	<a href="#">Kanokwannakhon, Phatthawut</a>	Port Authority of Thailand	Director, Information Technology Department	Thailand
547	<a href="#">PANCHAROEN, WORANOT</a>	Port Authority of Thailand	Director, Security Division	Thailand
548	<a href="#">Mailleseni, Alo ki hakau</a>	Ports Authority Tonga	Chief Executive Officer	Tonga
549	<a href="#">AlMheiri, Capt. Saif</a>	AD Ports Group	Chief Sustainability Officer	UAE
550	<a href="#">AlBlooshi, Ibrahim Ahmad</a>	Dubai Ports Authority	Executive Director	UAE
551	<a href="#">Chen, John</a>	Trelleborg	Sales Manager	UAE
552	<a href="#">Curl, James</a>	Trelleborg	Regional Director – APAC Marine Fenders	UAE
553	<a href="#">Labrosse, Nick</a>	Trelleborg	Sales & Marketing Director	UAE
554	<a href="#">Welling, Paul</a>	Trelleborg	President - Marine Systems	UAE
555	<a href="#">Simpson, Jamie</a>	Triple Line Consulting	Economic Consultant	UAE
556	<a href="#">Bouraima, Arnaud</a>	Webb Fontaine	Chief Commercial Officer	UAE
557	<a href="#">Ballantyne, Richard</a>	British Ports Association	Chief Executive	United Kingdom
558	<a href="#">Taylor, Florence</a>	Container Trades Statistics (CTS)	Marketing and Sales Executive	United Kingdom
559	<a href="#">Pusey, Nigel</a>	Container Trades Statistics (CTS)	CEO	United Kingdom
560	<a href="#">Thackeray, Claire</a>	Container Trades Statistics (CTS)	Global Sales & Marketing Manager	United Kingdom
561	<a href="#">Blackmore, Nick</a>	IAPH	Business Development Director	United Kingdom
562	<a href="#">Rowland, Chloe</a>	IAPH	Senior Manager: Data Collaboration, Risk & Resilience	United Kingdom
563	<a href="#">Verhoeven, Patrick</a>	IAPH	Managing Director	United Kingdom
564	<a href="#">Mojarro, Nelson</a>	International Chamber of Shipping	Head of Energy Transition	United Kingdom
565	<a href="#">Kazakos, Thomas</a>	International Chamber of Shipping (ICS)	Secretary General	United Kingdom
566	<a href="#">Neil, Stuart</a>	International Chamber of Shipping (ICS)	Director of Strategy and Communications	United Kingdom
567	<a href="#">Baker, James</a>	Lloyd's List	Containers Editor	United Kingdom
568	<a href="#">Raucci, Carlo</a>	Lloyd's Register	Director, Sustainable Fuels and Strategy	United Kingdom
569	<a href="#">Dunn, Cameron</a>	Mercator Media	Commercial Manager	United Kingdom
570	<a href="#">Minshull, Ellie</a>	Mercator Media Ltd	Conference Manager	United Kingdom
571	<a href="#">Chantrey, Jane</a>	Mercator Media Ltd	Operations Manager	United Kingdom
572	<a href="#">Hughes, Emily</a>	Mercator Media Ltd	Content Creator	United Kingdom
573	<a href="#">Metcalf, Terri-Ann</a>	Mercator Media Ltd	Senior Conference Producer	United Kingdom
574	<a href="#">Wattam, Sally</a>	Mercator Media Ltd	Events Director	United Kingdom
575	<a href="#">Webster, Andrew</a>	Mercator Media Ltd	Chief Executive	United Kingdom
576	<a href="#">Foster, Siân</a>	Port of London Authority	Director of Corporate Affairs	United Kingdom
577	<a href="#">Mundy, Mike</a>	Port Strategy	Editorial Director	United Kingdom
578	<a href="#">Iane, Jonathan</a>	RightShip	Head of Sustainability	United Kingdom
579	<a href="#">Waite, Jim</a>	Willis Towers Watson	Director - Broking	United Kingdom
580	<a href="#">Roberts (Foxton), Sarah</a>	Willis Towers Watson	Director - Client Relationship Manager	United Kingdom
581	<a href="#">Wilson, Patrick</a>	Willis Towers Watson	Head of Special Risks	United Kingdom
582	<a href="#">Niето, Andrés</a>	National Port Administration (ANP) of Uruguay	General Manager	Uruguay
583	<a href="#">FUNG, FRED A</a>	ClimateWorks Foundation	Maritime Shipping Distinguished Fellow	USA
584	<a href="#">Darr, Bud</a>	Cruise Lines International Association (CLIA)	President & CEO	USA
585	<a href="#">Bala Lau, Abdullahi</a>	Nigerian Ports Authority	Community Relations	USA
586	<a href="#">Ang, Kristin</a>	Northwest Seaport Alliance	Commissioner	USA
587	<a href="#">Berinobis, Leilani</a>	Northwest Seaport Alliance	Sr. Executive Assistant	USA
588	<a href="#">Jordan, Jason</a>	Northwest Seaport Alliance	Sr. Director, Environmental & Planning Services	USA
589	<a href="#">Smith, Randall</a>	Port of Long Beach	Assistant Director, Business Development	USA
590	<a href="#">Tomley, Heather</a>	Port of Long Beach	Managing Director, Planning & Environmental Affairs	USA
591	<a href="#">Seroka, Eugene</a>	Port of Los Angeles	Executive Director	USA
592	<a href="#">Varughese, Sheeba</a>	Port of Los Angeles	Chief Information Officer	USA
593	<a href="#">Brandes, Bryan</a>	Port of Oakland	Director, Maritime	USA
594	<a href="#">Giffen, Jason</a>	Port of San Diego	Chief Sustainability & Innovation Officer	USA
595	<a href="#">Moore, Ann</a>	Port of San Diego	Vice Chair	USA
596	<a href="#">Nishihira, Lesley</a>	Port of San Diego	Vice President, Planning & Development	USA
597	<a href="#">Urtasun, Frank</a>	Port of San Diego	Commissioner	USA
598	<a href="#">Adams, Alex</a>	Port of Seattle	Senior Manager, Environmental Programs	USA
599	<a href="#">Cho, Sam</a>	Port of Seattle	Commissioner	USA
600	<a href="#">Choe, Francis</a>	Port of Seattle	Commission Strategic Advisor	USA
601	<a href="#">Hasegawa, Toshiko</a>	Port of Seattle	Commissioner	USA
602	<a href="#">Jones Stebbins, Stephanie</a>	Port of Seattle	Managing Director	USA
603	<a href="#">Metruck, Steve</a>	Port of Seattle	Executive Director	USA
604	<a href="#">Ogier, Sarah</a>	Port of Seattle	Director Maritime Environment & Sustainability	USA
605	<a href="#">Zaugg Black, Karin</a>	Port of Seattle	Manager, International Relations and Protocol	USA
606	<a href="#">Hundley, Ean</a>	U.S. International Development Finance	Director, ICT and Infrastructure Policy	USA
607	<a href="#">Hoffmann, Jan</a>	World Bank	Global Lead, Maritime Transport and Ports	USA
608	<a href="#">Salgmann, Rico</a>	World Bank	Transport Specialist	USA
609	<a href="#">Rastogi, Cordula</a>	World Bank	Sr Transport Specialist	USA
610	<a href="#">Lightfoot, Brett</a>	Microsoft	Regional Manager	N.A.
611	<a href="#">Fouad, Mina Michel</a>	Phoenix JP	Photographer	N.A.
612	<a href="#">Jhossep, Isidor Josue</a>	Phoenix JP	Videographer	N.A.
613	<a href="#">Schumann, Rolf</a>	Schwarz Digits	Co-CEO	N.A.
614	<a href="#">Müller, Christian</a>	Schwarz Digits	Co-CEO and CIO	N.A.
615	<a href="#">Thili, Kamel</a>	TT Club	Regional General Manager Asia Pacific	N.A.
616	<a href="#">Singh, Arunima</a>			N.A.