IAPH 2013

28th World Ports Conference

May 6 – 10, 2013
JW Marriott at LA LIVE
Los Angeles, California USA
www.iaph2013.org

Conference Proceedings
TABLE OF CONTENTS

Secretary General’s Message .............................................. 1
Appreciation from the Port of Los Angeles ............................. 2
IAPH Officers ............................................................... 4
Program Overview .......................................................... 5
Speakers & Session Participants ........................................... 15
Plenary Session Minutes .................................................... 28
Resolutions ........................................................................ 32
Address by Incoming President ............................................. 39
Photos .............................................................................. 41
Map of Participation ........................................................... 45
List of Delegates ............................................................... 46
Sponsors and Exhibitors ....................................................... 63
SECRETARY GENERAL'S MESSAGE

The 29th IAPH World Ports Conference staged in Los Angeles, California, USA, 6-10 May 2013 was a great success, thanks to our host, Port of Los Angeles. On behalf of the entire membership, I would like to thank and congratulate Dr. Geraldine Knatz, the Port’s Executive Director and her able team for planning, managing and executing this important biennial gathering of world port directors and manager so efficiently, professionally and yet beautifully.

The LA Conference 2013 was significant in that IAPH conference returned to its birthplace for the first time in nearly six decades, where some 100 delegates from 38 ports and maritime organization in 14 countries gathered from across the world to announce the creation of the International Association of Ports and Harbors (IAPH) on November 7, 1955.

Considering a record-breaking number of more than 500 delegates attending this superb conference in 2013 and nearly 60 guest speakers and panel presenters, contributing to informative and meaningful discussions on such hot topics as global economy, green environment, piracy, natural disasters, empowerment of women and more importantly on how we should address and deal with them as the industry, I cannot help but feel proud of IAPH for having grown into an influential global port alliance over the past decades and now living up to our new vision – “The Global Ports’ Forum For Industry Collaboration and Excellence”.

My sincere thanks and appreciations again go to Dr. Geraldine Knatz for the dedication and enthusiasm she exhibited at the helm of the Port of Los Angeles and also as the 29th IAPH President in guiding the Association for the past two years and making the IAPH 2013 such a great success.

Sincerely,

Susumu Naruse
Secretary General
APPRECIATION FROM THE PORT OF LOS ANGELES

Dear IAPH Friends & Colleagues,

On behalf of the City and Port of Los Angeles, I want to express our sincere gratitude for your attendance at the IAPH 28th World Ports Conference. As the IAPH President at the time of the conference, this was an additional honor for me and a highlight of 2013.

Thanks to a worldwide roster of IAPH members, industry participants and special guests, the 28th World Ports Conference met IAPH's mission of being the global ports' forum for industry collaboration and excellence. Those conference days this past May were filled with informative and dynamic sessions, coupled by inspiring and spirited dialogue among the delegates.

I also want to express my thanks to the many IAPH officers, committee chairs and members who helped make my two years as IAPH President a productive and memorable term. I wish all the best to IAPH and its new President, Grant Gillilan, and to the team at the Port of Hamburg who are preparing for the 29th World Ports Conference in 2015.

Lastly, in the spirit of IAPH's commitment to sustainable practices, we are pleased to present you with the first digital copy of a World Ports Conference Proceedings document. We hope the practicality of the document and digital reader are an added convenience and meet your satisfaction.

Best Wishes,

GERALDINE KNATZ, Ph.D.
President, IAPH 2011-2013
Dear IAPH Colleagues, Conference Participants and Sponsors,

It was our pleasure to host this global conference here in Los Angeles. We sincerely thank you for your involvement and support of the event. Your participation made the conference a success in terms of creating a forum for industry dialogue and helping to advance the growing agenda of the International Association of Ports and Harbors.

Every conference and regional meeting should result in an updated list of objectives and priorities for this dynamic organization, and the 28th World Ports Conference was no exception. We hope you enjoyed your week in Los Angeles and you will come to visit us again soon.

Best wishes in 2014!

Arley Baker
Conference Vice President
Chair, Port Communication and Community Relations Committee
IAPH OFFICERS
DURING 28TH WORLD PORTS CONFERENCE

President:
Dr. Geraldine Knatz,
Executive Director
Port of Los Angeles, USA

1st Vice President:
Mr. Grant Gilfillan,
Chief Executive Officer, Sydney
Ports Corporation, Australia

2nd Vice President:
Mr. Santiago Garcia Milà,
Deputy General Manager,
Port of Barcelona Authority, Spain

3rd Vice President:
Mr. Bill Johnson,
Port Director, Port of Miami, USA

Conference Vice President:
Mr. Arley Baker,
Deputy Executive Director,
Communications,
Port of Los Angeles, USA

Immediate Past President:
Mr. Gichiri Ndua,
Managing Director, Kenya Ports
Authority, Kenya

Secretary General:
Mr. Susumu Naruse,
Tokyo, Japan

EXECUTIVE COMMITTEE

Belgium
Mr. Eddy Bruyninckx,
Antwerp Port Authority

China
Mr. Tai-Hsin Lee
Taiwan International Ports Corp., Ltd.

France
Mr. Jean-Claude Terrier,
Grand Port Maritime de Marseille-GPMM

Indonesia
Mr. R. J. Linoto,
Indonesia Port Corporation II

Israel
Mr. Dov Frohlinger,
Israel Ports Development and Assets Co. Ltd. (IPC)

Japan
Mr. Atsushi Fujii,
Ministry of Land, Infrastructure, Transport and
Tourism

Korea
Mr. Kang, Soom-Gou,
Ministry of Land, Transport and Maritime Affairs

Latvia
Mr. Leonids Logins,
Freeport of Riga Authority

Malaysia
Capt. David Padman
Port Klang Authority

Namibia
Mr. Elisey Ulomb
Namibian Ports Authority

New Zealand
Mr. Martin Byrnes,
Port Nelson Limited

Spain
Mr. Javier Gea Aperte
Puertos del Estado

U.A.E.
Capt. Abdul Wahab Al-Diwani,
National Transport Authority

U.S.A.
Mr. Curtis J. Feltz,
Georgia Ports Authority

U.S.A.
Mr. Jerry A. Bridges,
Virginia Port Authority

Uruguay
Ing. Alberto Díaz,
National Port Administration

Vietnam
Mr. Le Cong Minh,
Saigon Port Company Limited
<table>
<thead>
<tr>
<th>Day</th>
<th>Morning</th>
<th>Afternoon</th>
<th>Dinner</th>
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| Sunday, May 5 |         | Officer Meeting | Early Reception  
ION Pool Deck, JW Marriott Hotel  
Attire: business casual |
| Monday, May 6 | Noon to 6pm  
Registration Open - Diamond Ballroom Foyer  
2pm Green Room Open | Technical Committee Meetings  
Port Economic & Finance Committee  
Communication and Community Relations Committee  
Port Safety & Security Committee  
Port Environment Committee  
Legal Committee  
Port Planning and Development Committee  
Port Operations & Logistics Committee  
Trade Facilitation & Port Community Systems Committee  
Lunch Gold Ballroom, Salon 3  
12:00 pm - 1:00pm | Welcome Dinner  
overlooking Los Angeles  
Griffith Observatory  
Attire: business casual, dress warm, comfortable shoes |
| Tuesday, May 7 | Pre-Conference Board Meeting  
Opening Ceremonies  
• Keynote Speaker: Captain Richard Phillips | Working Session 1: Global Issues  
• New Realities in the Global Economy | Reception in the Exhibit Hall  
Dinner on Your Own  
Explore and Discover Downtown Los Angeles |
| Wednesday, May 8 | Working Session 2: Climate Issues  
• “Zero Emissions” Strategies  
• The Emergence of LNG: What it Means to Ports Worldwide  
LUNCH SPEAKER: Don Walsh, American oceanographer, explorer and marine policy expert "Farewell to Ice – Emerging Maritime Commerce in the Arctic Ocean" | Working Session 3: Logistics & Safety  
• World Development in Trucking Logistics  
• Piracy Update | Hamburg Night  
California Science Center, Samuel Oschin Space Shuttle Endeavour Display Pavilion  
Attire: business casual |
| Thursday, May 9 | Working Session 4: IN PARALLEL  
• Port Community Systems  
• Women’s Forum  
Working Session 5: IN PARALLEL  
• Finance  
• Managing Cruise Business from the Landside | Plenary Session and Closing  
Post-Conference Board Meeting | Gala Dinner in the Gold Ballroom  
Attire: semi-formal |
| Friday, May 10 | Port of Los Angeles & LA Waterfront Tour (optional) | Port of Los Angeles & LA Waterfront Tour (optional) | |
The 28th World Ports Conference
International Association of Ports and Harbors (IAPH)
May 6–10, 2013
JW Marriott at LA LIVE, Los Angeles, California, USA
www.iaph2013.org

SUNDAY, MAY 5
13:00 – 17:00  Registration Open
              Diamond Ballroom Foyer

16:00 – 18:00  Officer’s Meeting
              Gold Ballroom, Salon 4

17:30 – 19:30  Early Bird Reception for Conference Registrants
              ION Pool Deck, JW Marriott

MONDAY, MAY 6
08:00 – 17:00  Registration Open
              Diamond Ballroom Foyer

08:00 – 09:00  Technical Committee Chairs Meeting
              Gold Ballroom, Salon 4

09:00-15:00   TECHNICAL COMMITTEE MEETINGS
              Group for Communication & Training Gold Ballroom, Salon 1
              09:00 – 11:30 Port Finance & Economics Committee
              11:30 – 12:00 Communication and Community Relations Committee
              13:00 – 15:00 Communication and Community Relations Committee (continued)
Group for Port Safety, Security & Environment Gold Ballroom, Salon 4
09:00 – 10:40 Port Safety & Security Committee
10:40 – 12:00 Environment Committee
13:00 – 13:20 Environment Committee (continued)
13:20 – 15:00 Legal Committee

Group for Port Development, Operations & Facilitation Gold Ballroom, Salon 2
09:00 – 10:30 Port Planning & Development Committee
10:30 – 12:00 Port Operations & Logistics Committee
13:20 – 15:00 Trade Facilitation & Port Community Systems Committee

12:00 – 13:00 Lunch
Gold Ballroom, Salon 3

12:00 – 13:30 Women’s Forum Working Luncheon
Atrium 1

15:30 – 18:00 Long Range Planning Committee Meeting Gold Ballroom, Salon 1

18:00 – 18:30 Board Buses for Dinner at Griffith Observatory

TUESDAY, MAY 7

08:00 – 17:00 Registration Open
Diamond Ballroom Foyer

08:00-09:30 Pre Conference Board Meeting
Olympic 1

09:15 Morning Refreshments sponsored by Worley Parsons

WorleyParsons
resources & energy

10:00 – 11:30 Conference Opening (partial list)
Diamond Ballrooms
Dr. Geraldine Knatz, President IAPH, Executive Director, Port of Los Angeles
Honorable Antonio Villaraigosa, Mayor, City of Los Angeles

Mario Cordero, Chairman, Federal Maritime Commission
Susumu Naruse, Secretary General, IAPH
Armando Duarte, Chairman, American Association of Port Authorities
Keynote Address featuring Captain Richard Phillips  
Steering Your Ship Through Rough Waters  
For five days in April 2009, Captain Richard Phillips became the center of an extraordinary international drama when he was captured by Somali pirates who hijacked his ship. He re-counted the terrifying event in his book, “A Captain’s Duty: Somali Pirates, Navy SEALs, and Dangerous Days at Sea.” As a “floating CEO” in charge of the day-to-day operations of a multi-million dollar ship, Captain Richard Phillips shares his compelling story, valuable lessons and perspectives on the challenges of mitigating modern-day piracy on the high seas.

11:30  
Exhibit Hall Opening Ceremony

12:00 – 13:30  
Lunch  
Gold Ballroom

13:30 – 15:30  
New Realities in the Global Economy  
(Working Session One, Part One)  
Moderator: Geraldine Knatz, PhD., Executive Director, Port of Los Angeles

A Global Assessment – New Realities in the Global Economy  
Dr. Sung Won Sohn, Vice Chairman, Forever 21 & Los Angeles Harbor Commissioner  
Appointed to the Los Angeles Board of Harbor Commissioners in May 2011, Dr. Sohn is Chairman of the Board of multi-national retailer Forever 21, and Endowed Professor of Economics at California State University Channel Islands. The author of “Global Financial Crisis and Exit Strategy,” in 2006, 2010 and 2012 The Wall Street Journal has ranked Dr. Sohn among its top five most accurate economists and economic forecasters.

A Perspective from China – Prospects on World Port Development  
Mr. Chang Dechuan, President and Chairman, Qingdao Port (Group) Co., Ltd.  
Mr. Chang is considered one of the leading pioneers in the development of China’s modern port industry. Over the past three decades, Mr. Chang has successfully directed the growth of Qingdao Port, China’s second largest international trade gateway. With a workforce of 24,000 employees, Qingdao has added three new port areas under Mr. Chang’s leadership. Author of the book “Managing Chinese Enterprises,” Mr. Chang will provide a global industry outlook and perspective on world port development.

A Perspective on Latin America – Anticipating Economic Trends Resulting from the Panama Canal Expansion  
Dr. Walter Kemmsies, Chief Economist, Moffatt & Nichol  
As Moffatt & Nichol’s chief economist, Dr. Walter Kemmsies has pioneered development of container volume forecasts by trade lane, utilizing a blend of regional economic data with the identified market reach of U.S. ports. In his current position, Dr. Kemmsies has worked on numerous strategic business development plans for North, Central and South American ports and has worked with a number...
of confidential clients on high-profile transactions and terminal-operator expansion decisions.

**A Perspective from Europe – Port Governance Issues in Europe**

Patrick Verhoeven, Secretary General, European Sea Ports Organization (ESPO).

Patrick Verhoeven was appointed Secretary General of ESPO in 2001. ESPO represents the port authorities, port associations and port administrations of the seaports of the European Union. The organisation was established in 1993 to promote policies and viewpoints of the European port sector with, primarily, the institutions of the European Union.

15:30 – 15:45

Afternoon Break sponsored by Berg & Associates

[Logo of BergCM]

15:45 – 17:15

**Planning for the Unplanned**

(Working Session One, Part Two)

Guest Moderator: Captain Jennifer Williams, Deputy Commander & Alternate Captain of the Port, U.S. Coast Guard Sector Los Angeles-Long Beach

**Responding to and Recovering from Super Storm Sandy**

Richard Larrabee, Director of Port Commerce, Port Authority of New York/New Jersey

2011 Japan Earthquake/Tsunami – Lessons Learned

Mr. Takashi Owaki, Deputy Director General, Ports and Harbours Bureau Japan Ministry of Land, Infrastructure, Transportation and Tourism

**Tsunami Scenario: A Scientific Approach to Understanding and Managing Port Risk to Natural Hazard**

Dr. Lucy Jones, Science Advisor, Natural Hazards Mission Area US Geological Survey

17:15 – 18:30

Exhibit Hall Reception sponsored by AECOM

[AECOM logo]
WEDNESDAY, MAY 8

08:00 – 17:00  Registration Open
Diamond Ballroom Foyer

08:00 – 17:00  Exhibit Hall Open

09:00  Welcome remarks from Jared Blumenfeld, Regional Administrator for the Pacific Southwest, U.S. Environmental Protection Agency

09:00 – 10:30  Zero Emissions Strategies (sponsored by Cavotec SA)
(Working Session Two, Part One)

CAVOTEC

The Los Angeles Perspective
Michael Christensen, Deputy Executive Director
Port of Los Angeles, California

The Shanghai Perspective
Yu Wang, Deputy Director, Science, Technology & Information Division
Shanghai Municipal Transport and Port Authority

The Hamburg Perspective
Jens Meier, Managing Director
Hamburg Port Authority, Germany

The Business Perspective
Ottonel Popescu, Group CEO, Cavotec SA

10:30 – 10:45  Morning Break sponsored by ARB, Inc.

ARB
A subsidiary of Primoris Services Corporation

10:45 – 12:15  The Emergence of LNG and What it Means for Ports Worldwide
(Working Session Two, Part Two)
Guest Moderator: Erik Neandross, Principle, Gladstein, Neandross & Associates

Global Overview – Emergence of LNG in the Maritime Industry
Dana Lowell, Senior Consultant, M.J. Bradley & Associates, LLC

A Cargo Carrier’s Business Case for LNG Vessels
Ben Christian, Project Manager, TOTE Shipholdings
A Perspective from Gas Tanker and Terminal Operators
Andrew Clifton, Society of International Gas Tanker and Terminal Operators Ltd.

IAPH World Port Climate Initiative LNG Working Group Update
Tessa Major, Senior Technical Manager, Port of Antwerp

12:15 – 13:15
Lunch
Gold Ballroom

Keynote Address featuring Don Walsh, PhD
Farewell to Ice – Emerging Maritime Commerce in the Arctic Ocean
Dr. Walsh is a noted Arctic and Antarctic explorer, having made 50 polar journeys over the past four decades, five of them to the North Pole. He has written more than 200 ocean-related publications and is the recipient of the French Jules Verne Adventures organization’s “Étoile Polaire” medal celebrating “The Greatest Explorations of the 20th Century.”

13:30 – 15:00
Developments in Trucking Logistics
(Working Session Three, Part One)

Guest Moderator: Patrick Burnson, Executive Editor
Logistics Management and Supply Chain Management Review

Sydney’s Portal System (PBLIS)
Grant Gilfillan, Chief Executive Officer & Director, Sydney Ports Corporation

Gate Control Integration with Port Community System
Dov Frohlinger, Chief Operating Officer, Israel Ports Development and Asset Company

Chassis Pool Considerations at the Ports of Long Beach & Los Angeles
J. Christopher Lytle, Executive Director, Port of Long Beach, California

15:00 – 15:15
Afternoon Break sponsored by Starcrest Consulting Group

15:15 – 16:45
Perspectives on the Fight Against Maritime Piracy
Moderator: Capt. John Holmes, Deputy Executive Director, Port of Los Angeles

A Legal Investigator’s Assessment – Hugh R. Williamson, Lead Investigator/Project Manager, Dalhousie Marine PIRACY Project, Dalhousie University, Halifax, Canada

A Maritime Industry Expert’s Perspective – Dr. Donna J. Nincic, Professor and Director, ABS School of Maritime Policy and Management, California Maritime Academy, California State University
A Shipping Industry Perspective – Jakob P. Larsen, Maritime Security Officer
Baltic and International Maritime Council (BIMCO)

18:00
Board Buses for Dinner – Hamburg Night at the California Science Center

THURSDAY, MAY 9

08:00 – 17:00
Registration Open
Diamond Ballroom Foyer

08:00 – 16:00
Exhibit Hall Open

09:00 – 10:30
SESSIONS IN PARALLEL
Session A: Port Community Systems -- Gold Ballroom
Moderator: Pascal Ollivier
European Port Community System Association

Port of Valencia’s PCS Overview
Ramón Gómez-Ferrer, Managing Director, Port of Valencia, Spain

French Port Single Window Initiative & Le Havre Case Study
Jerome Besancenot, Information Systems Manager, Port of Le Havre, France

Port Community System at the Port of Cotonou
Mr. Kassim Traore, Director General, Port of Cotonou, Benin

New Challenges for Port Community Systems
Santiago García-Milà Lloveras, Deputy General Manager, Port of Barcelona
CEO of PORTIC Barcelona S.A.

Session B:

IAPH Women’s Forum – Diamond Ballroom
Moderator: Anne Sigrid Hamran, Port Director, Port of Oslo

“Women at the Helm” video presented by International Maritime Organization
Marcia Ferranto, President Chief Executive Officer, WTS International
Susan Wise, Harbor Commission President, Port of Long Beach

Karin Orsel, International President, Women’s International Shipping & Trading Association (WISTA)

10:30 – 10:45 Morning Break sponsored by Moffatt & Nichol

10:45 – 12:15 SESSIONS IN PARALLEL

Session A:

Do You Really Want to Do It? Port Project Decision Criteria, ROI and Beyond
Diamond Ballroom
Guest Moderator: Kathleen Brown, Chairman, Investment Banking Midwest Region, Goldman Sachs & Co.
Before ascending to her current position at Goldman Sachs, Ms. Brown served as head of public sector and infrastructure investment from 2001 to 2010. Until 2003, she managed a $2.5 billion portfolio for 75 families in the Goldman Sachs Private Wealth Management Group in Los Angeles. Her extensive municipal, government and private sector finance experience also includes a four-year term as Treasurer of the State of California, co-chairing the Presidential Commission on Capital Budgeting, and being president of the Private Banking division for Bank of America from 1995 to 2000.

Peter Mollema, Head of Environmental Management, Port of Rotterdam

Martin Byrne, Chief Executive, Port Nelson, New Zealand

John Wolfe, Chief Executive Officer, Port of Tacoma

Session B:

The Challenges Facing Ports and Cruise Lines in Light of a Growing Industry
-- Gold Ballroom
Moderator: Kathryn McDermott, Deputy Executive Director, Business Development, Port of Los Angeles

A Cruise Line’s Perspective -- John Stoll, Vice President of Land & Port Operations, Crystal Cruises
A Cruise Line's Perspective -- John Tercek, Vice President, Commercial Development, Royal Caribbean Cruise Lines

A Cruise Port's Perspective -- Grant Gilfillan, Chief Executive Officer and Director, Sydney Ports Corporation

A Cruise Port's Perspective -- Santiago Garcia-Milà Lloveras, Deputy General Manager, Port of Barcelona

12:15 – 13:30   Lunch “Tapas Style”
                Exhibit Hall

13:30 – 15:00   Plenary Session & Closing
                Diamond Ballroom

15:00 – 16:00   Post-Conference Board Meeting
                Atrium 1

18:30           Gala Dinner
                Gold Ballroom

Friday, May 10

09:00 – 15:00   Tour of Port of Los Angeles & LA Waterfront

# # #
Arley M. Baker  
Conference Vice President  
Senior Communication Director  
Port of Los Angeles  

Arley Baker oversees the Port of Los Angeles’ advertising, public relations, media relations, waterfront branding and marketing communications activities. On a daily basis, his organization facilitates Port events, communication support and personal interaction with the Port’s business stakeholders, community members, news media, and social media networks. Prior to joining the port in 2004, Baker served a variety of companies in the Internet, consumer banking, transportation, travel and recreation sectors. In 2005, 2008 and 2010 his team was bestowed the American Association of Port Authorities’ highest honors – The Dan Maynard Award for Overall Excellence in Communications. A Southern California native, Arley lives in nearby Long Beach with his wife Melissa, and their two children.

Jared Blumenfeld  
Pacific Southwest Regional Administrator  
United States Environmental Protection Agency  

Jared Blumenfeld was appointed to serve as Pacific Southwest Regional Administrator for the U.S. EPA in November 2009. His priorities at EPA include strong enforcement; environmental justice; protecting and restoring our air, land and waters; building strong federal, state, local and tribal partnerships; and taking action on climate change.

As the prior Director of the San Francisco Department of the Environment, he initiated many landmark environmental laws, including a plastic bag ban. Mr. Blumenfeld received law degrees at the University of London and the University of California, Berkeley.

Jerome Besancenot  
Information Systems Manager  
Port of Le Havre, France  

An expert in maritime IT strategy, he is credited with developing a new generation of software designed to facilitate vessels and cargo transit through any port. Named S-WING, the system relies on flexible data and event modeling, as well as a fully tunable web interface, to improve port organization capacity. S-WING also allows ports to more efficiently streamline implementation of new international and European regulations. Besancenot is a member of the IAPH Trade Facilitation and Port Community Systems Committee, and coordinator of the French Ports Workgroup involved in implementing the European Union directive on dematerialization of arriving/departing ships to and from ports. He is also an active participant in several EDI normalization groups, including PROTECT, Best, TBG3 and Editransport.

Dr. Besancenot is co-author of a book on transactional systems - concept, normalization and products, and has published several articles on computer science as well.

Kathleen Brown  
Chairman, Investment Banking  
Midwest Region  
Goldman Sachs & Co.  

Ms. Brown has had an extensive career in both the public and private sectors. In addition to practicing law from 1985-87, she has served as Public Works Commissioner for the City of Los Angeles, an elected member of the Los Angeles Board of education and was treasurer of the State of California from 1990-94. She was President of Bank of America’s Private Bank from 1997-2000. Ms. Brown has been with Goldman Sachs since 2001 and has been in leadership roles in public finance since 2003.

Patrick Burnson  
Executive Editor  
Logistics Management and Supply Chain Management Review  

Patrick Burnson is executive editor for Logistics Management and Supply Chain Management Review magazines and web sites. Patrick is a widely-published writer and editor who has spent most of his career covering international trade, global logistics, and supply chain management. He lives and works in San Francisco, providing readers with a Pacific Rim perspective on industry trends and forecasts.
Martin Byrne
Chief Executive
Port Nelson, New Zealand

Martin Byrne currently serves as the chief executive of Port Nelson in New Zealand. Byrne has worked in the maritime sector since 1984, where he first served in operational roles then management with Union Maritime Services. In 1992, he established his own agency business, which operated until sold to the Australian-based Burns Philip Shipping in 1996, where he continued working until 2001 in various locations, including Dampier Western Australia, Suva Fiji and Adelaide South Australia. Subsequently he was appointed general manager business development for Flinders Ports South Australia, then returned to Nelson in 2004 to become CEO of Port Nelson Ltd.

Dechuan Chang
Chairman and President
Qingdao Port (Group) Co., Ltd.

Mr. Chang is considered one of the leading pioneers in the development of China’s port industry. Over the past three decades, he has successfully directed the growth of Qingdao Port, China’s second largest international trade gateway. With a workforce of 24,000 employees, Qingdao has three new port areas under Mr. Chang’s leadership. With his outstanding achievements in port management, Mr. Chang has won a number of honorary titles and awards, including the National Working Model, Golden Bell Prize for National Excellent Enterprise, and the first “Yuan Baohua Enterprise Management Gold Medal,” and he has received high praise by President Hu Jintao, NPC Chairman Wu Bangguo, Premier Wen Jiabao and other state leaders.

Molly Campbell
Deputy Executive Director
Finance and Administration
Port of Los Angeles

Molly Campbell has been deputy executive director of finance and administration at the Port of Los Angeles. In this position she has held since 2007, Campbell is responsible for development and implementation of the port’s short- and long-range financial plans, including identifying capital development financial needs, revenue and tariff considerations, financial performance and analysis, and debt requirements. She also oversees the Port’s information systems, human resources, and contracts and purchasing divisions.

Prior to this position, Campbell served as the port’s chief financial officer. She has also previously served as the director of public finance for the City Administrative Officer in Los Angeles, where she managed the city’s overall debt portfolio. Before joining the City of Los Angeles, Campbell was the manager of business planning at Disneyland.

Campbell earned a bachelor’s degree from UCLA and a master’s degree from Georgetown University in Washington, D.C. She currently serves as chair on the Southern California Leadership Network Board of Directors and is a board member on the Long Beach Planning Commission.

Ben Christian, Project Manager, TOTE Shipholdings

Mr. Christian oversees the Marlin Class newbuild program, the world’s first LNG powered containerships, the LNG conversion of the Orca Class trailerships, and TOTE’s LNG fuel supply. He is a graduate of the United States Merchant Marine Academy in Kings Point, NY and the University of Washington’s Foster School of Business in Seattle, Washington. His background includes sailing as a deck officer with Military Sealift Command and Alaska Tanker Company. Prior to joining TOTE, Mr. Christian worked for Saltchuk Resources, TOTE’s parent company, as a Senior Financial Analyst.

Michael Christensen
Deputy Executive Director, Development
Port of Los Angeles

Michael R. Christensen, P.E., is the second in command at the Port of L.A. and where he oversees the engineering, environmental, goods movement and construction divisions, as well as the Board of Harbor Commissioners’ office.

Christensen has more than 38 years of engineering, construction and management experience related to maritime, rail and general transportation projects. He previously served as vice president at Parsons Transportation Group, where he was responsible for a broad range of local, regional and national goods movement, port and rail projects. He has also held senior management positions at transportation consulting firms and worked for the Southern Pacific Railroad for 16 years.

He has held key leadership positions on major projects, including the Alameda Corridor rail expresway and the Port of Los Angeles’ Transportation Master Plan. He earned a bachelor’s degree in civil engineering from Arizona State University, is a registered professional engineer in ten states, and is a member of the American Society of Civil Engineers.
Clifton has more than 30 years experience in the liquefied gas shipping industry, including 19 years at sea – three of those as master – primarily on Gas carriers. He has more than 12 years of shore managerial experience, including three years working at the UK’s Marine Accident Investigation Branch (MAIB). He has also served as a marine superintendent with Golar LNG, and as a technical adviser for the SIGTTO Secretariat. He holds a first-class honours degree in shipping operations.

Over the past five years, he served as LNG shipping operations manager for the BP Tangguh LNG project in Indonesia. There he was responsible for the project’s shipping activities and development, from initial construction to commissioning of the project’s marine facilities and ships into service.

Mario Cordero
Chairman
Federal Maritime Commission

Mario Cordero was first nominated to the Federal Maritime Commission (FMC) by President Barack Obama in September 2010 and confirmed as a Commissioner in April 2011. Last month, President Obama officially designated Cordero as Chairman of the independent federal agency responsible for regulating the nation’s international ocean transportation for the benefit of exporters, importers, and the American consumer. The FMC’s mission is to foster a fair, efficient, and reliable international ocean transportation system while protecting the public from unfair and deceptive practices.

Prior to his appointment to the FMC, Cordero was an attorney in private practice and served eight years on the Port of Long Beach Board of Harbor Commissioners where he spearheaded the Port’s pioneering Green Port Policy. He served one term as Board President and two terms as Vice-President. Mr. Cordero also served as a professor of Political Science at Long Beach City College, sat on the Long Beach Community Development Commission, and served as Vice-Chair of the Long Beach Ethics Review Task Force.

A resident of Long Beach, Mr. Cordero received his BS in Political Science from California State University, Long Beach, and his JD from the Santa Clara University School of Law.

Armando Duarte-Peláez
Chairman
American Association of Port Authorities

For more than 15 years, Mr. Duarte-Peláez has been a shareholder and member of the board of directors of the Santa Marta Port Corporation, Sociedad Portuaria de Santa Marta (SPSM), in Santa Marta, Colombia.

A physicist and electrical engineer by training, Mr. Duarte-Peláez also has a long and distinguished business career in cattle breeding, coal producing and transportation. In addition to SPSM, his port business interests have included a coal port known as PROUERTO, the deep-water port in Barranquilla, Colombia, and various ports along the Magdalena River.

He is the Director of Study on Sustainable Development Strategy of Coal Subsector in Colombia, which won the National Award of the Third National Congress and Expo Coal Industry Association Petroleum Ltda-Duaga Dupela CI Ltda, and the Co-Director of Environmental Studies and Consultancy to the National Federation of Coal Producers, CONVENTION ASA (Air Soil and Environmental Quality)-Duaga Ltda CI-Catalan Institute of Technology (ICT) Spain.

Mr. Duarte-Peláez has been an active member of the American Association for Port Authorities for years and is serving as Chairman of the Board.

Marcia Ferranto
President and Chief Executive Officer
WTS International

Currently, President and Chief Executive Officer, Marcia Ferranto is responsible for the overall administration, management, and operations of WTS International and WTS Foundation located in Washington, D.C. Her responsibility includes the oversight of business operations, planning and evaluation, international programs and events, policy development and implementation, fiscal management, and the growth plan for WTS.

Marcia received her Bachelor of Science degree in accounting from Widener University in Chester, PA; and is also a 2006 graduate of the Museum Leadership Institute (MLI), Getty Leadership Institute. She is Chairman of the Board for Sandy Spring Museum in Sandy Spring, Maryland, a member of ASAE and of the American Association of Museums; and has been a guest speaker at the New York University, Masters Program, Steinhardt School of Education, Department of Art & Art Professions. Marcia resides in Ashton, MD with her husband Larry.
Dov Frohlinger
Chief Operating Officer
Israel Ports Development and Asset Company

Dov Frohlinger has served as chief operating officer of the Israel Ports - Development and Assets Company, Ltd. (IPC) since 2006. As COO, Frohlinger is responsible for strategic planning of Israel’s port facilities, development of long-term plans and oversight of numerous short-term projects.

During his 23 years of service at IPC and its predecessor, the Israel Ports and Railways Authority, Frohlinger has managed a number of major projects, including the IC-3 rail passenger car procurement, the functional planning of the Eitan, Carmel, Southport and Bayport container terminals, and the state-of-the-art Ashdod and Haifa port gate projects. Prior to IPC, he served as assistant vice president of the New York City Transit Authority.

He is an IAPH Executive Committee member and chairs the IAPH Port Economics and Finance Committee. Mr. Frohlinger holds a bachelor’s degree in chemistry and economics from Yeshiva University in New York, an MBA in management from the City University of New York, Baruch College, and a post-MBA in systems analysis from the same institution.

Grant Giffillan
Chief Executive Officer
Sydney Ports Corporation

Grant Giffillan joined Sydney Ports Corporation as its Chief Executive Officer in January 2008, with an agenda of reform and innovation. He was appointed a Director of Sydney Ports in March 2009.

Over the past five years the Corporation has built a new one billion dollar Container Port with five new Berths; an Intermodal Terminal in Sydney, a new Cruise Passenger Terminal in Sydney Harbour, and has successfully led and implemented significant regulatory reforms to reduce truck delays at the Container Port.

His career has encompassed all leadership, business and technical aspects of Mining operations, Stevedoring, Logistics, Transport, Port management, and development of major infrastructure.

Grant considers himself a change agent with a passion for leading cultural change within an organisation to make it a great business.

Ramón Gómez-Ferrer
Managing Director
Port of Valencia, Spain

Ramón Gómez-Ferrer is the general director of the Valencia Port Authority in Spain, a position he has held since 2003.

Gómez-Ferrer joined the Valencia Port Authority in 1988, and worked in a number of positions, including head of the planning department, assistant to the managing director, director of innovation and cooperation, and as director of the port’s strategic planning office.

Gómez-Ferrer has lectured throughout the world at universities, conferences and congresses on environmental and port issues. He served as an UNCTAD port expert assistant on various projects, and was an invited observer and lecturer for the Organisation of American States Interamerican Ports Commission. He is the former general manager of the EUROPHAR (European Economic Interest Group), and the former Director of the IPEC-Port Institute Foundation.

Gómez-Ferrer earned his bachelor’s degree in port and civil engineering from the School of Civil Engineering at Valencia Polytechnic University in Spain. He holds a master’s degree in civil and environmental engineering from Colorado State University in the U.S.
Anne Sigrid Hamran
Port Director and CEO
Port of Oslo

Anne Sigrid Hamran has been Port Director, CEO at the Port of Oslo, Norway's largest Port, since 2002. She holds a Master of Architecture and has wide ranging experience from urban planning and infrastructure, both within the private and public sectors. She worked at the Norwegian Public Roads Administration, where she was responsible for the planning and construction of the road network in Oslo. She has been Project Manager at the Norwegian Railway Company. She has also worked as an adviser in the Ministry for the Environment and with consulting engineers and planners Asplan Viak. In addition, she has practiced as an architect and city planner. Hamran currently holds positions as chairman and board member in several companies. She also holds positions in NGOs working with children and humanitarian aid, as well as church organizations.

Hamran considers herself a feminist and has been a role model for women working within urban and transportation planning and infrastructure.

Dr. Lucy Jones
Senior Science Advisor for Risk Reduction, USGS

Dr. Jones is a seismologist and public voice for earthquake science and earthquake safety in California. She has been with the US Geological Survey and a Visiting Research Associate at the Seismological Laboratory of Caltech since 1983. She is currently serving as the Chief Scientist of the USGS Multi-Hazards Demonstration Project for Southern California, developing a new program to integrate hazards science in urban areas with economic analysis and emergency response to increase community resiliency to natural disasters. Jones has authored over 80 papers on research seismology with primary interest in the physics of earthquakes, foreshocks and earthquake hazard assessment, and the seismotectonics (earthquake-producing geologic structures) of southern California.

John Holmes
Deputy Executive Director, Operations
Port of Los Angeles

As deputy executive director of operations at the Port of Los Angeles, Capt. John M. Holmes oversees the Port Police, Port Pilots, Emergency Preparedness, Wharfinger and Homeland Security divisions.

Capt. Holmes has 30 years of international management experience in a variety of positions that include a chief operating officer, Fortune 500 executive, senior level Coast Guard officer and industry renowned maritime security specialist.

Capt. Holmes retired from the United States Coast Guard in 2003 following 27 years of distinguished service in a variety of posts that included Captain of the Port for the Los Angeles-Long Beach port complex. As Captain of the Port, Holmes was at the helm on September 11, 2001, and has been credited with swift and decisive actions that ultimately led to the creation of a number of national security initiatives, including the Maritime Transportation Security Act (MTSA), Area Maritime Security Committee and national Sea Marshal Program.

Capt. Holmes holds bachelor's degrees in English and education from Boston College, and a master's degree in business administration from Washington University's John M. Olin School of Business. He currently resides in Palos Verdes Estates, Calif.

Walter Kemmsies, Ph.D
Chief Economist
Moffat & Nichol

Dr. Walter Kemmsies pioneered development of container volume forecasts by trade lane, utilizing a blend of regional economic data with the identified market reach of U.S. ports. Since joining Moffatt & Nichol, Dr. Kemmsies has worked on numerous strategic business development plans for North, Central and South American ports and has worked with a number of confidential clients on high-profile transactions and terminal-operator expansion decisions.

Dr. Kemmsies is a seasoned economist with a global perspective, having lived in Europe and Latin America and traveled extensively throughout Asia. Prior to joining Moffatt & Nichol, Dr. Kemmsies was the European strategist at JP Morgan, London, which he joined after heading Global Industry Strategy for UBS, where he covered 72 industries on a worldwide basis. He is also an external director on the board of an investment fund, a NYSE registered financial analyst and a member of the National Association of Business Economists.

Dr. Kemmsies frequently speaks at major industry conferences in the US and abroad, is a regular columnist for American Shipper, has published academic research and participates in the Federal Reserve's Survey of Professional Forecasters.
Geraldine Knatz, Ph.D.
2011-2013 IAPH President
Executive Director
Port of Los Angeles

In 2006, Geraldine Knatz, Ph.D., became the first female executive director of the Port of Los Angeles. In this position, she oversees the daily operations, internal management, and overall growth and development at the port.

Balancing environmental concerns and need for capital improvements has been an important focus of Knatz, who was instrumental in development of the historic San Pedro Bay Ports Clean Air Action Plan to significantly reduce port emissions. During that same time, she also successfully secured approval of three major container terminal expansion projects and a new deep-draft marine oil terminal at the port. Under her direction, the Port also adopted a 2012-2017 Strategic Plan from which port operations and goals are prioritized and measured around three key result areas: competitive operations, strong relationships, and financial strength.

Knatz currently serves as president of IAPH and chairman of the World Ports Climate Initiative. She previously served as chairman of the board of the American Association of Port Authorities. She is the recipient of numerous honors and awards, including the "Blue Frontier Campaign's 2012 Peter Benchley Ocean Award for Excellence in Solutions."

Knatz holds a doctorate in biological sciences and a master's degree in environmental engineering from the University of Southern California. She earned a bachelor's degree in zoology from Rutgers University.

Richard Larrabee
Director of Port Commerce
Port Authority of New York/New Jersey

Richard M. Larrabee is the director of the Port Commerce Department of The Port Authority of New York and New Jersey, where he oversees the management and operation of major marine terminal facilities, as well as a multi-billion dollar port redevelopment program.

Prior to joining the Port Authority, Larrabee held the rank of rear admiral in the U.S. Coast Guard. He served as commander of the First Coast Guard District in Boston, Massachusetts, where he oversaw all Coast Guard operations in the northeast United States. He is a member of the U.S. Secretary of Transportation's Maritime Transportation System National Advisory Committee and chairs its Port Subcommittee. He serves on the Board of the Seamen's Church Institute and is a member of the Coast Guard Academy Advisory Committee.

Mr. Larrabee holds a master of science degree in ocean engineering from the University of Rhode Island and a bachelor's degree from the United States Coast Guard Academy.

Jakob Larsen
Maritime Security Officer
BIMCO

After a navy career including service as commanding officer of a patrol vessel in Greenland, as staff operations officer in a NATO Task Group and in the Ministry of Defence, Jakob left the Danish Navy as Commander in 2010 to join BIMCO as Maritime Security Officer. In BIMCO he has been involved with all aspects of maritime security incl. combating piracy. He orchestrated the development of the 'Interim Guidelines for Owners, Operators and Masters for protection against piracy in the Gulf of Guinea region'.

Dana Lowell
Senior Consultant
M.J. Bradley & Associates, LLC

Dana Lowell is a senior consultant in the advanced vehicle technology group at M.J. Bradley & Associates (MJBA), an environmental consulting firm.

Lowell's current projects include management of diesel emissions retrofit, repower, and LNG refueling programs for on-road and non-road vehicles and marine vessels; development and management of emissions and fuel economy testing programs; and technical support for heavy-duty vehicle regulatory programs. Lowell was a primary author of the report, Natural Gas for Marine Vessels, U.S. Market Opportunities, produced by MJBA in April 2012 for the American Clean Skies Foundation.

Prior to joining MJBA, Lowell served as assistant chief maintenance officer for research and development at the MTA New York City Transit’s Department of Buses, where he oversaw the strategic development and implementation of NYC Transit’s Clean Fuel Bus Program.

Lowell holds a bachelor's of science degree in mechanical engineering from Princeton University and a master’s degree in business administration from the Stern School at New York University.
J. Christopher Lytle
Executive Director
Port of Long Beach

Lytle joined the Port in 2006 as managing director of trade relations (now trade development) and port operations. In 2008, he became deputy executive director and COO, and was appointed executive director in 2011, the Port’s top executive position.

Previously, Lytle served as vice president of the French-based shipping line CMA CGM, where he was responsible for all West Coast operations, and held executive positions with P&O Ports North America, Denmark-based APM (Maersk) Terminals and Sea-Land Service.

Lytle’s professional affiliations include the Pacific Maritime Association, the Pacific Merchant Shipping Association, the Steamship Association of Southern California, the Propeller Club, the Marine Exchange of Southern California and the Center for International Trade and Transportation. He currently serves on the boards of the Long Beach Area Chamber of Commerce and the University of Denver’s Intermodal Transportation Institute.

Tessa Major
Senior Technical Manager
Port of Antwerp

Tessa Major is a Technical Manager in the Environmental Department of the Port of Antwerp Port Authorities in Belgium. She is currently responsible for all LNG related projects of the Port of Antwerp, ranging from the development of LNG bunkering procedures to the active development of the required LNG supply chain and in the Port of Antwerp. In this role she is also involved in the Flemish LNG study as well as in the European Clean North Sea Shipping project. The Port of Antwerp is the Lead Port for the LNG working group within the World Ports Climate Initiative (WPCI) of IAPH (International Association of Ports and Harbours) which Ms. Major chairs. Ms. Major studied at the University of Ghent and has Master of Science Degrees in Zoology as well as a Master Degree in Marine and Lacustrine Sciences.

Kathryn McDermott
Deputy Executive Director
Business Development
Port of Los Angeles

Kathryn McDermott serves as deputy executive director of the business development group for the Port of Los Angeles, the nation’s leading container port. In this senior role, McDermott is responsible for the daily management of the Port’s business development activities. In this capacity, she manages the Port’s Real Estate, Marketing, Planning and Economic Development divisions’ activities.

McDermott played an instrumental role in implementing the first leases that included environmental mitigation requirements, including the first Clean Air Action Plan (CAAP) compliant lease; she has overseen the economic development efforts on the LA Waterfront and increased focus on international trade with the development of the Trade Connect Program. During her tenure at the Port of Los Angeles, it has remained the #1 container port in the United States.

A native of the east San Francisco Bay community of Danville, Calif., McDermott earned a bachelor’s degree in psychology at the University of California, Los Angeles. She currently resides in Long Beach.

Jens Meier
Managing Director
Hamburg Port Authority

After completing his studies in computer science and the supplementary subject of economics at the University of Hamburg, Jens Meier started his professional career at Software Design & Management AG (Ernst & Young group). As a member of the management board, he was in charge of the Hamburg and Hanover branch offices from 1997 onwards.

In 2000, he was appointed divisional manager of Systematics AG (later EDS). His responsibilities included consulting and software development. From July 2002 onwards, Jens Meier was CEO of its Holding GmbH & Co. KG where he was in charge of IT, finances and international logistics. Upon the sale of the tgs group to Fiege in 2006, he was appointed to the board of directors of Fiege Holding Stiftung & Co. KG, Greven.

Since April 1st, 2008 Jens Meier has been serving as CEO of the Hamburg Port Authority (HPA).

Mr. Meier is a founding member of the Hamburger Informatik Foruns e.V. board of directors. The association promotes the co-operation between the University of Hamburg and business. He is a member of the alumni of the Young Business People at the Hamburg Chamber of Commerce and senator of the Federal Association for Economic Development and Foreign Trade where he represents the logistics industry. Furthermore in 2006 the senate of the Free and Hanseatic City of Hamburg appointed him to the board of trustees of the Logistics Initiative Hamburg. Jens Meier was born in Hamburg. He is married with 3 children.
Santiago G. Milà
Deputy General Manager
Barcelona Port Authority

Mr. Milà earned his master’s degree in Economics and Business Administration from the University of Barcelona and two postgraduate studies: Marketing Strategy (ESADE) and General Management (IESE).

Prior to his appointment with the Port of Barcelona, he worked for twenty years with different private companies in the area of international marketing.

He is currently Deputy General Manager of the Port of Barcelona; Chairman of the European Sea Ports Organisation, ESPO; Vice chairman of the International Association of Ports and Harbours, IAPH; Chief Executive Officer of PORTIC, Barcelona’s Port Community System; Chief Executive Officer of tmZ, Zaragoza Inland Goods Terminal; Secretary of Intermed (North-West Mediterranean Ports Association), and associate lecturer in International Marketing at the University of Barcelona.

Susumu Naruse
Secretary General
IAPH

Susumu Naruse currently serves as the secretary general of the International Organization of Ports and Harbors (IAPH).

Naruse has held numerous high-level executive and government positions over his career. Before his position at IAPH, Naruse served as executive director of the Overseas Coastal Area Development Institute of Japan; deputy director general for the Tohoku Regional Bureau, Ministry of Land, Infrastructure and Transport; executive vice president of the Tomakomai Port Authority; and director general of the Yokosuka City Government Port Bureau. He started his career as an engineering officer with the Ministry of Transport.

Naruse holds a bachelor’s degree in civil engineering from Tokyo University, and a master’s degree in engineering from Stanford University in the U.S.

Peter Mollema (M.Sc.)
Director Environmental Management
Port of Rotterdam Authority, Netherlands

In 1988 Mr. Mollema graduated from Delft University of Technology as master of science in civil engineering, specializing in water management and port and fairway design. After two years of military service he started his career within the Port Maintenance Department of the Municipality of Rotterdam, where he focused on the management of dredged materials.

In 1994 he transferred to the Port of Rotterdam Authority where he held various management positions in the field of port infrastructure development and shipping related policies. He was the lead architect of the port security program for the Port of Rotterdam.

In 2004 Mr. Mollema took the position of Director Strategy within the Directorate of Infrastructure and Maritime Affairs. In 2008 Mr. Mollema was appointed Director Port Planning and Development. In the position of Director Environmental Management he is currently responsible for the ports’ spatial planning, environment and sustainable development.

Erik Neandross
Principle
Gladstein, Neandross & Associates

Gladstein, Neandross & Associates (GNA) is a leading full-service national consulting firm specializing in market development and analysis within the on and off-road natural gas transportation sector. Mr. Neandross leads GNA’s team of engineers and analysts working to assist clients to assess, plan, develop and implement large scale projects to utilize natural gas transportation fuel in on-road heavy-duty fleet operations as well as in various off-road high horsepower operations including marine, locomotive, mine haul, and oil and gas exploration and production applications.

Neandross has been at the forefront of some of some of the nation’s largest and most innovative alternative fuel vehicle projects, including the deployment of LNG powered yard hostlers and on-road trucks in the ports of Los Angeles and Long Beach, and the development of several of the nation’s most successful planned natural gas corridors for heavy-duty trucks, in the western United States, Texas and Pennsylvania.
Donna J. Nincic, Ph.D.
Professor and Director
ABS School of Maritime Policy and Management, California Maritime Academy, California State University

Nincic received her doctorate in political science/international relations from New York University, and has held previous positions at the University of California, Davis; the Hoover Institution; and the U.S. Department of Defense.


Nincic’s current research focuses on maritime piracy in Africa and maritime resource conflict issue.

Pascal Ollivier
Director of Corporate Development
SOGET

Ollivier holds a master’s degree in monetary economics from Paris IX University and a master’s degree in business administration from the European University of America, San Francisco.

Karin Orsel
International President
Women’s International Shipping & Trading Association

Orsel holds leadership positions in a number of national and international associations and organizations. She is a member of the executive boards of the International Chamber of Shipping (ICS) and International Shipping Federation (ISF), President of WISTA International and WISTAThe Netherlands, and a board member of the Royal Association of Netherlands Ship Owners.

Orsel sits on the board of directors for six international maritime-related companies located in The Netherlands, Sweden, Finland and Germany. In 2009, she won the Dutch female entrepreneurship award, “Vrouwelijke ondernemer van het jaar.”

Takashi Owaki
Deputy Director General
Ports and Harbours Bureau
Japan Ministry of Land, Infrastructure, Transport and Tourism

Owaki has extensive experience in all aspects of port operations and management. He previously served as director of the Port Division, Civil Engineering Department in Wakayama; director of the Planning Division, 5th District Port Construction Bureau, Ministry of Trade (MOT); as well as deputy director of the Construction Division, Ports and Harbours Bureau, MOT. He began his career in the disaster risk management office, Disaster Prevention Division, Ports and Harbours Bureau, MOT.

Owaki earned his master’s degree in civil engineering at Kyoto University.
Captain Richard Phillips

A true hero of the high seas, Captain Richard Phillips was captain of the Maersk Alabama when it was hijacked by Somali pirates in 2009, the first hijacking of a U.S. ship in more than 200 years.

For five days in April 2009, Phillips became the center of an extraordinary international drama when a small band of armed pirates boarded the Maersk Alabama—a container ship ferrying food aid to East Africa—and held four sailors at gunpoint.

To protect his crew, Phillips offered himself as a hostage and was used as a human shield in the small escape lifeboat used by the pirates. After days of attempted negotiations between the pirates and U.S. Navy, a failed escape attempt and an escalating standoff, Phillips was ultimately freed after intervention by U.S. Navy SEALs, who deemed Phillips’s life was in “imminent danger.” President Obama praised Phillips’s courage as “a model for all Americans.”

Phillips is the author of A Captain’s Duty: Somali Pirates, Navy SEALs, and Dangerous Days at Sea, a book about his experience and remarkable rescue. Columbia Pictures is currently working on a movie about the dramatic story.

Phillips is a graduate of the Massachusetts Maritime Academy, a member of the International Organization of Masters, Mates and Pilots Union, and a licensed American merchant mariner. He became captain of the MV Maersk Alabama in 2009.

Sung Won Sohn, Ph.D.
Vice Chairman of the Board, Forever 21
Los Angeles Harbor Commissioner

Dr. Sung Won Sohn is vice chairman of the board of multi-national retailer Forever 21, the Martin V. Smith professor of economics at California State University Channel Islands, and a commissioner at the Port of Los Angeles.

Previously, Sohn was the president and chief executive officer of Hanmi Financial Corporation, a commercial bank in Los Angeles, California. Before joining Hanmi, Sohn was an executive vice president and chief economic officer of Wells Fargo Bank, the fourth largest bank in the U.S. Prior to Wells Fargo, Sohn served as senior economist on the President’s Council of Economic Advisors in The White House. He was responsible for economic and legislative matters pertaining to The Federal Reserve and financial markets. Dr. Sohn has also been a tenured college professor in the Pennsylvania State University System.

He is the author of Global Financial Crisis and Exit Strategy, published in 2009. The Wall Street Journal has recognized Sohn as one of the most accurate economists and forecasters in the U.S. In 2002, he was also named to the Time Magazine’s Board of Economists. In addition, Sohn currently serves on the boards of Western Alliance Bancorporation, Torrey Pines Bank and Claremont Graduate University.

Sohn was educated at the University of Pittsburgh and Harvard Business School.

Ottonel Popesco
Group CEO
Cavotec, SA

Ottonel Popesco is Member of the Board and CEO of Cavotec, SA. Mr. Popesco holds an MSc in Economics from Bucharest Academy, an MBA from Sorbonne University, an Ingénieur professionnel de France-diploma from Société Nationale des Ingénieurs Professionnels de France and a Strategic Marketing Management-diploma from Harvard Business School. Prior to joining Cavotec in 1988, Ottonel spent five years as Sales and Marketing manager at ABB France (CKB Manufacturing Division). Mr. Popesco is Board member of Bravofly Group Switzerland and Chairman of the Port Equipment Manufacturers Association (PEMA) Belgium. Moreover, Mr. Popesco is a registered professional engineer in France and an Associate member of the Engineering Committee of the American Association of Port Authorities, USA.

John Stoll
Vice President of Land and Port Operations, Crystal Cruises

John Stoll currently serves as vice president of land and port operations for Crystal Cruises in Los Angeles.

A 30-year travel industry veteran, Stoll is responsible for the needs of Crystal Cruise ships and guests while in port, including selecting and maintaining relationships with tour operators and destination management companies, and overseeing the ultra-luxury line’s Crystal Adventures shore excursions, extended land programs and pre/post hotel packages. During Stoll’s tenure, the line’s Crystal Adventures shore excursion programs have grown from approximately 600 tours in 2003 to more than 1,500 today. Each year, Stoll oversees the delivery of the guest shore-side experience in more than 250 worldwide ports of call.

Prior to his current position, Stoll served as Crystal’s director of land programs. He also worked for Silversea Cruises as director of land programs, at RCCL as director of tour operations, and started his career with Silversea Cruises/Princess Cruises as manager of passenger logistics. Stoll spent 10 years with Delta Airlines before joining Silversea in 1988.
Tercek has created shoredside infrastructure projects and ventures to support Royal Caribbean Cruises Ltd.'s strategic growth objectives since 1999. He created his position and department in the company, and leads the development and management of the cruise company's interests in ports and commercial facilities around the world.

Tercen was a partner in a Wall Street real estate investment firm in the 1980s, before becoming a principal in several property development firms in the 1990s. His professional career includes financing and developing more than $1.5 billion of retail, residential and commercial properties, cogeneration power projects, and port infrastructure projects throughout America, Europe and the Caribbean.

Kassim Traoré
General Director
Port of Cotonou, Benin

Kassim Traoré is Director General for the Cotonou Port Authority in Benin, West Africa, a position he has held since 2011. He has also served as interim chief executive officer there since September 2012.

Traoré has been with the Cotonou Port Authority since 1996, where he has held numerous positions of responsibility, including head of the department of legal affairs and international cooperation, as well as head of strategy and quality service. He has been involved in many maritime organizations, including the Port Management Association of West and Central Africa (PMAWCA) and the Maritime Organization of West and Central Africa (MOWCA). He has written and published various articles on port-related topics.

Prior to joining the Cotonou Port Authority, Traoré did internships in various cabinets of expertise (Assurance, Conseil en Gestion d’Entreprise) and in several major marine companies in France, as well as Benin. He studied at the National University of Benin and the University of Rennes in France, where he earned a degree in international maritime law.

Frans van Zoelen
Legal Counsel, IAPH
Chief Legal Officer
Port of Rotterdam Authority

Frans van Zoelen is CLO of Havenbedrijf Rotterdam N.V. (Port of Rotterdam Authority), and legal counsel to the International Association of Ports and Harbours (IAPH).

Van Zoelen chairs the IAPH Legal Committee and is a member of the Legal Advisory Committee of the European Sea Ports Organisation (ESPO). In the Netherlands, he chairs the Dutch Legal Network for Shipping and Transport (DLNST), and is a member of the Board of the Dutch Association for Maritime and Transport Law (NVZW).

Van Zoelen holds a master's degree in civil and public law from Erasmus University Rotterdam, and has additional specializations in real estate law, company law, competition law and maritime law. With a master's degree in public administration from the Nederlandse School voor Openbaar Bestuur, Van Zoelen also has developed an expertise and strong interest in how the public and private sectors interface, a focus essential for navigating complex port and industrial environments.

Patrick Verhoeven
Secretary General
European Sea Ports Organization

Patrick Verhoeven is Secretary General of the European Sea Ports Organisation (ESPO), which represents the common interests of European port authorities, port associations and port administrations.

Prior to joining ESPO thirteen years ago, Verhoeven worked for various organisations representing terminal operators, ship agents and agribulk storekeepers. In August this year, he will leave ESPO to take up the position of Secretary General at the European Community Shipowners’ Associations (ECSA).

Verhoeven is guest professor at the University of Ghent and expects to complete a doctoral thesis at the University of Antwerp this year on port management reform in Europe.
Antonio Villaraigosa
Mayor
City of Los Angeles

Antonio R. Villaraigosa is the 41st Mayor of Los Angeles. He was sworn in as Mayor on July 1, 2005. Before being elected as Mayor, Villaraigosa served on the Los Angeles City Council, and as the first Assembly Speaker from Los Angeles in 25 years. Villaraigosa worked as a union organizer for the Service Employees International Union, United Teachers Los Angeles, and then as President of the Los Angeles chapter of the American Civil Liberties Union and the American Federation of Government Employees. After graduating from Theodore Roosevelt High School, Villaraigosa attended UCLA, where he received a Bachelor’s Degree in History. Born on January 23, 1953 in the Boyle Heights neighborhood of Los Angeles, Villaraigosa is the oldest of four children.

Captain Don Walsh USN (Ret.), Ph.D.

Captain Don Walsh is one of the world’s top oceanographic and deep-sea exploration experts. He is considered a leading authority on the polar region, having completed more than 50 polar expeditions over the last four decades. The “Walsh Spur” (ridge) near Cape Hallett in East Antarctica is named for him in recognition of his contributions to the U.S. Antarctic Program.

Walsh is also widely known for being the first to reach the bottom of the Marianas Trench, the deepest point of the ocean, in 1960. Then a U.S. Navy Lieutenant, Walsh and Swiss oceanographer Jacques Piccard became the first men to successfully complete the manned descent, a record that held for 50 years until filmmaker James Cameron’s Deepsea Challenge expedition last year. Walsh, Piccard and Cameron are the only men to have reached this ocean depth milestone.

Walsh holds both masters and doctoral degrees in oceanography. He spent 24 years in the Navy, fought in two wars and served as a professor at the University of Southern California and director of the USC Institute for Marine and Coastal Studies. He is the recipient of the National Geographic Society’s top honor, the Hubbard Medal and was named one of “the world’s greatest explorers” by Life magazine.

Walsh currently heads the Oregon-based International Maritime Inc., a consulting company he founded in 1976.

Yu Wang
Deputy Director of Science, Technology and Information Division
Shanghai Municipal Transport and Port Authority

Since 2003, Mr. Yu Wang has been working for the Shanghai Municipal Port Administration Bureau, which was reorganized as the Shanghai Municipal Transport and Port Authority in 2008. In 2011, he was appointed as the director of Shanghai Promoting Centre for Transport Energy-Saving and Emission-Reduction.

Wang’s research areas include multimodal transportation, sea-river goods movement through ships, energy management for transportation, among others. He has published many academic papers, including “Competition in Container Sea-railway Transport of Shanghai and Countermeasures,” and “Comprehensive Information Service Platform in Yangshan Port Serving the Construction of Shanghai International Shipping Center.”

Captain Jennifer Williams
Deputy Commander & Alternate Captain of the Port
U.S. Coast Guard Sector
Los Angeles-Long Beach

Captain Williams is a 1990 graduate of the U.S. Merchant Marine Academy, Kings Point, NY with a Bachelor of Science in Marine Transportation and an unlimited tonnage third mate merchant mariner license. Captain Williams earned her Master of Science in Quality Systems Management in 2006 from the National Graduate School. Captain Williams currently serves at the Los Angeles-Long Beach Sector which coordinates operations in an area of responsibility stretching more than 360 miles along the California coast, from north of Morro Bay and south to San Clemente, out to 200 miles offshore, and includes the nation’s largest port complex.
Hugh R. Williamson
Lead Investigator/Project Manager
Dalhousie Marine Piracy Project
Dalhousie University, Halifax, Canada

Hugh R. Williamson is lead investigator and project manager for the Dalhousie Marine Piracy Project in Canada. He also serves as an adjunct professor with the Marine Affairs Program at Dalhousie University, Halifax, Nova Scotia.

A lawyer with a background in law of the sea, ocean resources management, naval intelligence, maritime security and enforcement and integrated maritime management issues, Williamson is also a senior research fellow of the Maritime and Environmental Law Institute at the Schulich School of Law and at the International Ocean Institute. He has consulted extensively on fisheries and ocean management in the South Pacific and Caribbean, and held various positions at top universities in Sweden, Fiji and Papua New Guinea.

He also had a lengthy career in the Royal Canadian Naval Reserve, where he served as a diving officer, naval intelligence officer, and naval control of shipping officer, commanding NCS Unit three. He lectured extensively in the Canadian naval fleet schools on the law of the sea, law of armed conflict, maritime law, and law of naval operations.

Susan Wise
Harbor Commission President
Port of Long Beach

Susan E. Anderson Wise is President of the Board of Harbor Commissioners at the Port of Long Beach in California. She was first appointed to the Commission in 2008, and is currently serving a second consecutive one-year term as President.

An attorney and Long Beach resident since 1974, Wise has experience in both commercial and civil litigation. She has served as a mediator for the Los Angeles Superior Court since 2004 and a hearing officer for the Long Beach Civil Service Commission since 2006. She has served in leadership roles with the Long Beach Bar Association, Women Lawyers of Long Beach, Legal Aid Foundation of Los Angeles, Long Beach Legal Aid Foundation, the Long Beach Bar Foundation, the Long Beach Children's Clinic, YMCA of Greater Long Beach and the Long Beach Nonprofit Partnership.

Wise graduated cum laude from Lawrence University in Wisconsin, and from the University of Chicago Law School.

John Wolfe
Chief Executive Officer
Port of Tacoma

John Wolfe was named the Port’s chief executive officer in June 2010.

Before being named CEO, Wolfe had served as the deputy executive director of the Port since June 2005.

Prior to joining the Port of Tacoma, he served for two years as the executive director of the Port of Olympia, and before that as Olympia’s director of operations and marine terminal general manager.

Wolfe also spent 10 years with Maersk Sealand/APM Terminals in Tacoma, most recently as the terminal’s operations manager.

A native of Puyallup, Wash., Wolfe earned a bachelor’s degree in business administration from Pacific Lutheran University in 1987.
PLENARY SESSIONS MINUTES

1330-1500, 9 May 2013
JW Marriott at LA LIVE, Los Angeles, USA

1. Opening Remarks by Session Chair
   IAPH President Dr. Geraldine Knatz (Executive Director, Port of Los Angeles) as Chair (hereafter the Chair) opened the meeting by welcoming and thanking the members for attending the supreme-decision making body of the Association.

2. Declaration of Quorum
   Chair of Credentials Committee, Mr. Martin Byrne, Chief Executive, Port Nelson Limited, New Zealand declared that a total of 72 regular members (48 regular members present in person and 24 in proxy) constitutes a quorum for this plenary meeting of the 28th IAPH World Ports Conference - more than one third (61) of the total number of 181 Regular members, as provided by IAPH By-Laws.

3. Adoption of Agenda
   The Chair presented the draft agenda, which was then duly adopted by those present.

4. Outcome of Pre-Conference Board Meeting, 9 May
   1) Financial reports
      Secretary General Susumu Naruse reported that the statements of accounts for 2012 and the budget for 2013/2015 were duly approved by the Board of Directors Meeting at its pre-conference Board Meeting on 7 May along with the comments of Chair of IAPH Finance Committee, Mr. Cowie. The plenary duly accepted the financial reports by the Secretary General without any questions.

   2) IAPH Conference 2015
      The Secretary General reported that the Board of Directors meeting on 7 May determined Denpasar, Bali, Indonesia as the venue and Indonesia Port Corporations 1, 2, 3 and 4 as host organizations for the IAPH Conference 2017.

   3) Appointment of Legal Counselors
      The Secretary General reported that Mr. Bernhard Zampolin, Director International Affairs, Hamburg Port Authority, Germany, was appointed by the Board as a Legal Counselor and Vice Chair of the council and that Mr. Frans van Zoelen, Head Legal Department, Port of Rotterdam, Netherlands, was appointed by the Board as Chair of the Council, replacing Mr. Jean Mongeau who had to resign the position after having severed his tie with the Port of Montreal, Canada.

5. Election of President & Confirmation of Vice Presidents
   On behalf of the Nominating Committee, a conference committee organized for LA Conference, Mr. Gichiri Ndua, Immediate Past President of IAPH (Managing Director, Kenya Ports Authority, Kenya), reported to the Plenary that the nomination of Mr. Grant Gilliland, Chief Executive Officer and Director, Sydney Ports Corporation, Australia, currently serving the 1st Vice President, for the office of President for the next term of 2013-2015 was duly approved by the Board on 7 May.
   The Chair accordingly moved to elect Mr. Gilliland as President for 2013/2015 and the Plenary unanimously elected Mr. Gilliland as new President for the next two years.
   The Chair then informed the members present of three Vice Presidents for the next term, who had been already elected by the respective region, prior to the conference, for endorsement, as follows:
   - Africa/Europe Region (1st Vice President)
     Mr. Santiago García-Milà
     Deputy Managing Director, Strategy and Management, Autoritat Portuària de Barcelona, Spain
   - Americas Region (2nd Vice President)
     Mr. Bill Johnson, Port Director, Port of Miami, USA
• Asia/Oceania Region (3rd Vice President)
  Dr. Priyath Wickrama, Chairman, Sri Lanka Ports Authority, Sri Lanka

The members present confirmed the three vice presidents for the next term.

6. Election of Honorary Members

Mr. Grant Gilfillan as Chair of Honorary Membership Committee, a Conference Committee organized specifically for the Los Angeles Conference, reported that the following three individuals were proposed by the Board of Directors Meeting on 7 May for election to Honorary Membership at the plenary, mentioning they contributed enormously to the development of IAPH during their years in IAPH.

1) Mr. Jean Mongeau
   Formerly Vice President of Legal Affairs/Secretary, Montreal Port Authority, Canada, who served Chair of Legal Counselors (2003-2013) and Constitution/By-Laws Committee (2003-2013)

2) Mrs. Naomi Kogon-Steinberg
   Steinberg and Associates, U.S.A, who served Chair of Membership Committee (2003-2005), Vice Chair of Membership Committee (2005-2013), Vice Chair of Long Range Planning/Review Committee (2011-2013) and most recently initiating and leading the IAPH Women’s Forum (2012-2013)

3) Dr. Geraldine Knatz
   Executive Director, Port of Los Angeles, USA
   (automatically entitled as a retiring IAPH president serving the term of 2011-2013)

The Plenary duly elected the above three individuals as Honorary Members and a scroll of Honorary Membership was presented by President Knatz to Mr. Mongeau and Mrs. Kogon-Steinberg and Mr. Gilfillan presented the same to President Knatz.

7. Adoption of Resolutions

Mr. Frans van Zoelen (Head Legal Dept., Port of Rotterdam, Netherlands), Chair of Resolutions & Bills Committee, a conference committee specially organized for the LA Conference to consider, edit and prepare resolutions and bills during the conference, reported that the committee carefully considered and edited the resolutions proposed before and during the conference and finally recommended six resolutions for adoption by the Plenary:

1) Resolution on LNG Fuelled Ships
2) Resolution on Passenger Ship Safety
3) Resolution on Piracy
4) Resolution on the Verification of Container Weight in the Supply Chain
5) Resolution on Urging Ratification of HNS Conventions
6) Resolution Expressing Appreciation (to the host)

The resolutions were unanimously adopted by the Plenary.

8. Presentation of IAPH Awards 2013

1) Akiyama Award

Ms. Monica Bonvalet (Director - Head of Shipping Department, Development Division, Marseille-Fos Port Authority, France), Chair of Communication/Community Relations Committee reported on the outcome of essay contest conducted in 2012 and announced the recipient of the Akiyama Award 2013 as follows:

• Mr. Subramanian Nadar, Deputy Manager, Operation, Adani Port & SEZL, India, and his essay “Productivity Increases by Design Changes in Grab Ship Unloader (GSU)”
  (a cash prize of US$1,000 and the IAPH-sponsored invitation to the conference)

Also announced were the two recipients of “Merit Prize” (a cash prize of US$500) as the runner-ups:
• Mr. Arief YARMANTO, Human Capital & General Affairs Supervisor, Gresik Port, PT Pelabuhan Indonesia III, Indonesia, and his essay “Public Communication and Corporate Social Responsibility to support continuity of operations in the Port of Gresik”
• Mr. Ashan Shanthirathne, Sri Lanka Ports Authority, Sri Lanka, and his essay “How to Improve My Port’s Productivity/Efficiency?”

2) Los Angeles Conference Open Award
Ms. Monica Bonvalet announced the recipient of the Los Angeles Conference Open Award:
• Mr. Saut Fransiswoyo Siagian, PT Pelabuhan Indonesia I, Indonesia, and his essay on “Port Cluster Strategy to Face Challenges at the Port of Belawan”
(a cash prize of US$1,000 and the IAPH-sponsored invitation to the conference)
President Knatz handed the award certificate to the recipients one by one as Ms. Monica Bonvalet announced their names.

3) Port Environment Award 2013
On behalf of Chair David Padman, Chair of Port Environment Committee, who could not attend the conference, Mr. Henri van der Weide, Vice Chair, reported on the outcome of the award contest conducted in 2012 and announced the recipients of Gold, Silver and Bronze awards and they received the plaques from President Knatz:

- **Gold** Port of Hakata, Japan – “Environmental Initiative and Measures to keep the terminal operation in times of disaster at Hakata Port International Container Terminal”
- **Silver** Port of Amsterdam, the Netherlands – “Sustainability Fund Port of Amsterdam”
- **Bronze** Port of Valencia, Spain – “Energy and Climate Change – CLIMEPORT”
- **Bronze** Port of Antwerp, Belgium – “Creating space for port development by proactive nature management”

4) Information Technology (IT) Award 2013
Mr. Frédéric DAGNET (Director of Strategy & Audit Department, Port of Marseille Fos Authority, France), Chair of Trade Facilitation/Port Community Systems reported on the outcome of the award contest conducted in 2012 and announced the recipients of Gold, Silver and Bronze awards and they received the plaques from President Knatz.

- **Gold** Port Authority of Cotonou, Benin – “Port Authority of Cotonou PCS”
- **Silver** Maritime & Port Authority of Singapore – “Maritime Legislation Management System”
- **Bronze** Port of Miami, USA – “A fully-integrated solution to Seaport’s Revenue Management”

*Note*: Presentation of IAPH Communications Award was made during the Hamburg Night held at the California Science Center on the previous day, 8 May, as follows:

- **Gold** Port of Hamburg, Germany – “Hafen TV – The TV Format of the Hamburg Port Authority”
- **Silver** Port of Stockholm, Sweden – “The ‘Port Vision 2015’”
- **Bronze** Port of San Diego, USA – “The Big Bay Website – thebigbay.com”
- Montreal Port Authority, Canada – “FREE WI-FI FOR SEAFARERS PROJECT”

9. Presentation of a booklet “Introduction to Maritime Law for Port Officials”
Mr. Frans van Zoelen (Head Legal Dept., Port of Rotterdam, Netherlands), Chair of IAPH Legal Committee, made a presentation on a handbook entitled “Introduction to Maritime Law for Port Officials” that has been compiled and updated by the committee regularly since 2010, focusing on its relevance and importance to IAPH member ports.

At the end of the presentation, the first hard copy of the booklet was presented by Mr. van Zoelen to President Knatz.
10. The 29th IAPH World Ports Conference, Hamburg, Germany
   As proposed by Hamburg Port Authority, the host for the IAPH World Ports Conference in 2015, Ms. Sabine Stüben, Head of Marketing & Communication, Hamburg Port Authority, was appointed by the Plenary to act as IAPH Conference Vice President for the term of 2013-2015.
   Ms. Sabine Stüben made a presentation on the conference, touching on the following aspects:
   - Dates: 1-5 June 2015
   - Venue: Congress Center Hamburg (CCH)
   - Accommodations: Several hotels near the CCH are suggested, including Radisson, Grand Elysee, Scandia, Marriott, etc.
   - Registration fees:
     IAPH Member
     US $2,245 (early bird rate before 31 Dec 2014)
     US $2,495 (after 1 January 2015)
     Non-IAPH Member
     US $2,495 (early bird rate before 31 Dec 2014)
     US $2,745 (after 1 January 2015)

11. Farewell Address by the outgoing President
   Dr. Geraldine Knatz as outgoing IAPH President delivered her farewell address, stressing that the two-year term as President has been a wonderful and learning experience and thanking the members for all the assistance extended to her.

12. Inaugural Address by the incoming President
   Mr. Grant Gilfillan as incoming IAPH President delivered his inaugural address, mentioning that he as President will preserve traditions and build on them for further development of IAPH and also he will make the Association more attractive by valuing the sense of being together as world port community, especially attracting new members.

13. Any other business / Closing Remarks
   With no further item to be discussed, the Chair adjourned the meeting.
Resolution on LNG Fuelled Ships Adopted on May 9, 2013 at the 28th IAPH World Ports Conference in Los Angeles, USA

NOTING that LNG fuelled ships are already operational, mainly in the northern European region,

NOTING that the sulphur limit for fuel in designated SOx Emission Control Areas (SECA) from the beginning of 2015 drops to 0.1%,

ALSO NOTING that for NOx emissions of ships’ engines tier III applies in designated NOx Emission Control Areas (NECA) for newly built ships beginning in 2016,

NOTING FURTHER that the international scheme of ECA’s has expanded to the North American waters and the Caribbean Sea, as well as for SOx and NOx and that in Europe most probably the already designated SECA’s in due time will also be designated as NECA’s,

BEING AWARE that LNG as ship fuel is quite superior to bunker oil from an environmental point of view: reducing ship air emissions of SOx, Particulate Matter (PM) and NOx drastically, and of CO2 to a certain degree,

BEING AWARE that LNG as a fuel is an attractive option for ship owners from an economic point of view and that LNG as fuel meets the requirements of the SECA as well as the NECA,

RECOGNIZING that while LNG as a fuel is now mainly used in smaller ships, shipping companies and technical designers are developing the application of LNG in larger ships,

RECOGNIZING further that LNG fuelled ships have various challenges such as substantial space requirements for fuel tanks, the scarcity of bunkering stations in trade lanes and a lack of rules or guidelines on safe bunkering,

THUS RECOGNIZING that LNG as a fuel can be an advantageous option for the whole maritime industry, both from an economic and an environmental point of view,

REMEMBERING that IAPH in the World Ports Climate Initiative (WPCI) in 2011 spearheaded the establishment of the project “LNG fuelled Vessels”; this project aims to harmonize the approach amongst ports in dealing with LNG as a fuel,

On a proposal duly seconded, it is unanimously resolved that

1. IAPH urges ports especially those located in ECA waters to incorporate in their strategic planning the possibilities and chances of LNG fueling and consequently to make efforts to develop appropriate facilities and safety rules for supplying LNG fuels to ships calling at their ports.

2. IAPH calls upon international organizations such as IMO to continue their work with the International code of safety for ships using LNG as a fuel as this is one of the preconditions for a growing worldwide use of LNG as a fuel.

3. IAPH calls upon States and regional governments to take an active role in harmonizing regulations of LNG fueling in ports with regard to local safety, fire fighting and environment.

4. IAPH calls upon both the shipping industry and the port industry to consider inclusion of LNG fueling procedures in their educational planning for crew and staff, where appropriate.

5. IAPH invites ports to join the WPCI project “LNG fuelled Vessels”

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1 This refers to ships using LNG fuel and in operation in 2012

2 North America EA’s form August 2016. Caribbean Sea ECAs from January 2014 and form January 2015 also applicable as NECA’s

3 Marine Diesel engines only; NOx, reduction of HEE and CO2 with certain degree

4 IMO to now draft an International Code of safety for ships using gas or other low flash point fuels (GFC Code)
Resolution on Passenger Ship Safety Adopted on May 9, 2013 at the 28th IAPH World Ports Conference in Los Angeles, USA

RECOGNIZING that the cruise industry provides significant economic stimulus to cruise ports and their local areas,

BEING AWARE that passenger ships have increased in size in order to attain economies of scale with ships with a capacity of more than 7,000 persons (passengers and crew) currently sailing,

RECOGNIZING that cruise ports in the world have invested considerable resources in modernizing their facilities to accommodate such large passenger ships,

RECOGNIZING FURTHER that the concentration of such a large numbers of people on the ship might increase health and safety risks,

NOTING that new strict safety rules on passenger ships are now under discussion in international organizations such as IMO¹ to prevent incidents resulting in injury and loss of life or that expose passengers to health risks and significant inconveniences.

On a proposal duly seconded, it is unanimously resolved that

1. IAPH recognizes that the cruise industry plays a significant role in the economies of cruise ports and their local areas.

2. IAPH believes that it is a critical issue for both the cruise industry and the port industry to further develop cruise businesses by improving safety of passenger ships.

3. IAPH recognizes the quick reaction from CLIA (Cruise Lines International Association) and ECC (Europe Cruise Council) to incidents by launching a Cruise Industry Operational Safety Review (CSR) with the aim of undertaking a comprehensive assessment of the critical human factors and operational aspects of maritime safety.

4. IAPH urges the cruise industry to have their staff and crew thoroughly observe the current international safety rules/codes of passenger ships and the voluntary safety requirements adopted by the cruise lines.

5. IAPH supports international organizations including IMO in preparing new strict safety rules/codes on passenger ships in order to prevent fatal incidents, taking into account the afore-mentioned voluntary safety requirements and others.

6. IAPH urges States to ratify international Conventions that stipulates the compensation scheme² for cruise passengers.

¹ International Convention for the Safety of Life at Sea (SOLAS)
² Athens Convention relating to the Carriage of Passengers and their Luggage by Sea (ALI)
Resolution on Piracy Adopted on May 9, 2013 at the 28th IAPH World Ports Conference in Los Angeles, USA

NOTING that it was reported by IMB that the total of piracy incidents in the world had decreased in 2012 due to a steady decline in the Eastern Africa waters, especially Off-Somalia waters, however pirate attacks in other areas such as the Gulf of Guinea in Western African Waters have increased in recent years.

RECOGNIZING that the reduction of piracy incidents in Off-Somalia Waters resulted from the international efforts for eradicating pirate acts including ceaseless naval operations of escorting and patrolling in high risk waters by US, NATO, EU and other nations based on UN Security Council Resolutions,

RECOGNIZING further that the use of Privately Contracted Armed Security Personnel (PCASP) on board ships in high risk areas is considered to have taken considerable efforts to deter possible pirate attacks, which was based on the IMO's relevant guidelines for interested parties on the use of PCASP to counter Off-Somalia piracy,

BEING AWARE that according to the IMB report on "The Human Cost of Somesl Piracy, 2011", many seafarers still under detention of pirates are suffering as their hostages,

BEARING IN MIND that IAPH as the voice of world ports adopted resolutions on Piracy at the Savannah Midterm Ports Conference in 2010 and at the Busan World Ports Conference in 2011 aiming to support seafarers and stakeholders in the maritime industry,

On a proposal duly seconded, it is unanimously resolved that

1. IAPH appreciates efforts and effects of naval forces operations in high risk waters and urges States to further upgrade deployed naval forces to ensure safe navigation of vessels in the areas.

2. IAPH urges States with major ports in and around high risk areas as well as States whose ports are transited by ships carrying PCASP, to establish the relevant policies or rules on treatment of PCASP on board ships, especially focusing on embarkation or disembarkation of PCASP and their fire arms and equipment in their ports.

3. IAPH invites ports to adopt a practical attitude with regard to permanent and non-permanent means of deterrence and protection on board vessels.

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2. European Union Naval Forces (EU NAVFOR) Operation "Atalanta"
3. North Atlantic Treaty Organization (NATO) Operation "Ocean Shield"
4. Combined Task Force 151
5. Individual States and local authorities
6. General recommendation international guidelines regarding the use of privately contracted armed security personal (PCASP) on board ships in the high risk area.
7. for ports and coastal states
8. for ship owners, ship operators and ship managers
9. for flag states
10. "World Peace Through World Trade" "World Trade Through World Peace"
11. NGO Co-operators Source: EU/OSC, IMO, ICAO, UNCTAD, IPI/KPMG

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"World Peace Through World Trade" "World Trade Through World Peace"

NGO Co-operators Source: EU/OSC, IMO, ICAO, UNCTAD, IPI/KPMG
Resolution on the Verification of Container Weight in the Supply Chain Adopted on May 9, 2013 at the 28th IAPH World Ports Conference in Los Angeles, USA

RECOGNIZING that overweight or incorrectly documented containers may endanger each mode of transport in the international supply chain posing serious risks on safety of vessel navigation, port operations and road transportation,

REMEMBERING that IAPH adopted a resolution on the safety of containers in the supply chain at the 27th IAPH World Ports Conference in Busan in 2011, requesting and urging the related organizations and parties to address the safety of container transport,

NOTING that the IMO started the deliberation of this issue in its sub-committee DSC, to address amending the SOLAS Convention\(^1\) and the establishment of relevant guidelines\(^2\),

On a proposal duly seconded, it is unanimously resolved that

1. IAPH believes that the root cause of the problem is the lack of knowledge and incorrect declaration by shippers about shipment in containers at the origin of transport and that the issue may only be addressed by establishing compulsory rules to require shippers to weigh and make correct declaration.

2. IAPH appreciates and advocates the basic notions shown in the draft amendment of the SOLAS Convention and its Guidelines under the deliberation of the Correspondence Group of DSC, which clearly stipulates shippers’ obligation of correct declarations based on verified weight of cargo at the origin of transport.

3. IAPH encourages Governments and their relevant Agencies to establish effective legal requirements and control mechanisms to ensure the correct application of the requirements mentioned in the above.

4. IAPH further encourages ports and terminals around the world to cooperate with the highest priority the possible implementation of a new mechanism in order to improve port safety and efficiency with verified weight certificates from shippers.

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\(^1\) Sub-Committee on Dangerous Goods, Solid Cargoes and Containers

\(^2\) Draft Amendment of SOLAS Chapter VI, "Carriage of Goods", Part A, Regulation 2.2

\(^3\) Draft Guidelines regarding the verified gross mass of a container carrying cargo
Resolution on Urging Ratification of HNS Conventions
Adopted on May 9, 2013 at the 28th IAPH World Ports Conference in Los Angeles, USA

RECOGNIZING that transport of HNS Cargo\(^1\) will further increase in proportion with the expansion of world trade,

RECOGNIZING FURTHER that a financial compensation and liability scheme for the damage caused to accidents while transporting HNS cargo on ships is essential and completes the framework of international liability schemes in relation to damages caused by sea borne transport,

RECALLING that the International Maritime Organization (IMO) adopted the HNS Convention\(^2\) in 1996 and subsequently the HNS Protocol 2010\(^3\) aiming to establish the above mentioned international liability and compensation scheme,

BEING AWARE that the HNS Protocol 2010 addresses various implementing subjects of the Convention, such as the HNS cargo to be regulated and the required mechanism for the contributions to the future HNS Fund,

NOTING that this - notwithstanding, the HNS Protocol 2010 was not ratified by any State since its adoption,

ACKNOWLEDGING the continued efforts of IMO and States to further facilitate the ratification of the Convention by endorsement of the “Reporting Guidelines on the Submission of HNS Contributing Cargo” in its 100th Legal Committee meeting in April of this year, therewith overcoming the lack of formal reporting modalities which are part of the ratification requirements in most States,

ACKNOWLEDGING FURTHER the approach selected by IMO to make use of already established reporting mechanisms (as in International Oil Pollution Compensation Funds (IOPC Funds)) and transposing these on HNS cargo and the respective reports for the different fund accounts.

On a proposal duly seconded, it is unanimously resolved that

1. IAPH urges States to ratify IMO’s HNS Protocol 2010 underlining that a method for the reporting of HNS cargo has been endorsed by IMO in its Legal Committee meeting of April of this year, as a consequence of which the remaining obstacles for States to ratify the Protocol are removed.

2. IAPH appreciates the continuous international efforts, especially made by IMO and States to eventually set into force an international mechanism for compensation of damages arising from transportation of HNS cargo by sea.

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\(^1\) Hazardous and Noxious Substances
\(^2\) The International Convention on Liability and Compensation for Damage in Connection with the Carriage of Harmful Substances by Sea (HNS), 1996
\(^3\) The Protocol of 2010 to the International Convention on Liability and Compensation for Damage in Connection with the Carriage of Harmful and Noxious Substances by Sea (HNS), 1996
Resolution Expressing Appreciation
Adopted on May 9, 2013 at
the 28th IAPH World Ports Conference in Los Angeles, USA

WHEREAS, the 28th Conference of the International Association of Ports and Harbors convened at the JW Marriott at LA LIVE, has been in all respects successful due to the excellent organization and execution of the business and social programs;

NOW THEREFORE IT BE RESOLVED that on this Ninth Day of May on the occasion of the Plenary of the 28th Conference, the International Association of Ports and Harbors, assembled in Los Angeles, USA, from 8 to 10 May 2013, hereby extends its gratitude to the following:

Conference Host, IAPH President and Port of Los Angeles Executive Director Dr. Geraldine Knatz, Ph.D.

IAPH Conference Vice President and Port of Los Angeles Deputy Executive Director Artley Baker

Conference Director and Port of Los Angeles Director of Public Relations Theresa Adams-Lopez

Port of Los Angeles Senior Management and Staff for Their Active Roles in Helping to Produce and Host the 28th World Ports Conference

AND IT BE FURTHER RESOLVED that our thanks also go to the Chairman and Speakers of the entire conference, to the Sponsors and Exhibitors, to other generous sponsors, to the media for their respective support and contribution to the success of the Conference;

Also those in various capacities, including spouses, partners and accompanying persons for their participation in the 28th World Ports Conference of this Association.
I feel very proud and honoured to have been given this opportunity to not only represent IAPH as your President but also to serve you for the next two years.

Compared to many of you I personally have had a relatively short time with IAPH, only about five years...but in 2008 Doctor Inoue asked me if I would like to become active in IAPH and I made that decision to give some of my time to the Association.

He said Sydney had a terrific history of involvement in the IAPH and he'd like me to pick up that tradition. I had a new job, ports were new to me as I came from a shipping background so I had a lot to learn but he convinced me it would be worthwhile and I have since had absolutely no regrets.

When I met many of you at my first regional conference in Singapore in early 2009, I was immediately struck by the way that I was made to feel welcome. I immediately knew that this was a special organisation and I was right – it has an absolutely phenomenal heart and has an enormous intellect.

The people in this room – the knowledge we carry – it is the knowledge of our industry and it is so valuable.

There is much tradition within IAPH that creates a great sense of belonging to its members and there are activities like the Technical Committees and Conferences which create the value which our members must have to justify their membership.

And we have the Secretariat to thank for that...it's a tough job to pull these big events together – make progress from year to year – to deliver real outcomes when we only get together in force once a year.

What I feel now is an almost overwhelming sense of responsibility and duty — almost a burden on my shoulders and the reason I say that is that this Conference started off with a very different feel to it than any other Conference.

The meetings that we held before the Conference on the Sunday where a number of the Executive, Chairs and Officers took part in a brainstorming session to debate what we should be doing differently. We are a great organisation, we need to maintain that greatness, and the discussion was about what we need to do to keep moving forward.

Many of you were present and some expressed concerns that our membership was declining, that we need to improve engagement and find ways to attract new members.

This discussion was not an easy one to be a part of and we all felt uncomfortable saying or hearing these things. I believe that we all see IAPH as a great organisation and that this is just a point in time where we need to refocus on what we want to do more of, and whether there are changes needed to ensure we remain a prominent voice in our industry.

There are some of you who work extremely hard within the Technical Committees and we are perhaps too reliant on your energy and commitment. We must ensure that you feel that your efforts are recognised and your work is put to good use.
There are other issues which have been raised around our Association's structure and our decision-making processes. This requires careful consideration to ensure that we retain all the good things, but embrace change where the members think that it would make us more relevant and meet their expectations.

My commitment to you is that I will help us find this renewed focus and I will start by developing a discussion paper to summarise everything I have heard over the past few days, and commence an internal dialogue. I will start this process on the plane on my way home to Sydney.

I must emphasise that none of what I have said is criticism of previous Officers or Presidents or the Secretariat. Each of the recent Presidents, and especially Geraldine, have contributed a great deal towards energising IAPH and the message is only that we need to continue this process while exploring new ground.

To do that we probably need a profile that is higher than what we have now – so we need to pick our issues and we need to be seen as leaders of those issues in the industry because that's what appeals to me – to belong to an organisation that has a high standard, and stands up for what it believes in for example, we could take a higher profile on important issues like overweight containers – a safety issue the world knows it needs to tackle but is struggling to come to grips with.

It's important to say that I hold the Secretariat in the highest esteem in the way they operate but they need our support, the leadership support of those elected into the organisation, to help them to deliver what it is that we all want and need going forward.

The Secretariat, under Susumu Naruse, continue to do an excellent job of administering the Association and are very responsive and helpful on all matters. They need the support and guidance of the Members and particularly those of us who have been given leadership responsibilities. With that support, I believe there is nothing that we can't do together.

What I'm hoping I can do is give you this organisation a gift and that gift is the ability to help deliver change and to do that I need you to be open with me. I need you to share your views with me, but ultimately we are going to have to make some difficult leadership decisions, and I know I'll have your support and that of the Secretariat as well, and see this as being on our agenda for the next two to six years.

This has been a fantastic Conference and Geraldine and Arley can feel rightly proud and I am sure relieved that it all came together so well. I can appreciate what an immense workload has been for Geraldine to be President and pull off a successful conference, and have a high pressure job and a family. I am amazed at the amount of politics that she has to put up with in her job, which just adds more work and pressure. Perhaps I should say that she has to “manage” the political aspects, as “put up with” may sound a little derogatory of political life. But she is an amazing person who has done so much for IAPH and indeed the Ports industry.

I look forward to the next two years as your President, and to trying to make a tangible and positive difference to the Association. I am a change agent and I enjoy the challenge of trying to make something which is good, even better. I also value tradition and above all else I understand the importance of people feeling good about their involvement with IAPH.

Mr. Grant Gillison
IAPH President 2013-2015
Username: iaphphotos    Password: poliaph2013
List of Delegates

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Angola

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Mrs. Elvira Suzana Juliana
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Mr. Manuel Nazareth Neto
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